

Annual Budget

Fiscal Year 2018

Adopted: November 14, 2017



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Council Members

Mayor
Henry U. Parrish, III

District 1
Clarence Whipple Jr.

District 3
Don Boisvert

District 2
Brenda Warner

District 4
Jeri Blanco

Administration

City Manager
John A. Titkanich, Jr., AICP

Assistant City Manager
Matthew Fuhrer

Finance Director
Teri Butler, CGFO

Public Works Director
Ed Wegerif, P.E.

Administrative Services Director
Tammy Gemmati, PHR

Utilities Director
Jack Walsh, P.E.

Community Services Director
Karen Hamilton

Fire Chief
Gene Prince

Police Chief
Michael Cantaloupe



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The following information is provided to assist the reader in understanding the purpose of this budget document in addition to finding information. The City of Cocoa's approved Annual Budget includes financial and service delivery information combined with policy statements in a means designed to easily communicate the information to the reader. The FY 2018 Adopted Budget is intended to serve four purposes.

The Budget as a Policy Document

As a policy document, the budget indicates what services the City will provide during the next fiscal year. Additionally, the level of services and reasons for their provision are stated. The City Manager's Message summarizes the FY 2018 budget preparation process, revenue and tax analysis as well the highlights of the appropriations for the fiscal year. Specific policies are addressed in the Budget Guide and the Financial Policies section. Within the Departmental Summaries, each Department states their operational objectives summarized by individual Division functions.

The Budget as an Operations Guide

As an operations guide, the Budget indicates how Departments and Funds are organized to provide services to the residents and business owners of Cocoa and to the visitors of the community. Each year all Departments present their operational and capital needs for the budget year to the City Manager. The City Manager works closely with each Department Director to prioritize the needs of the Department and the City. The City cannot expend funds unless it is appropriated within the budget.

The Budget as a Financial Plan

As a financial plan, the Budget summarizes and details the cost to the tax and rate payers for current and proposed service levels plus how they will be funded. Within the City Manager's Message is a narrative description of the major revenue sources for the City's two largest funds, the General Fund and the Water/Sewer Fund. Detailed information is illustrated in each fund typically showing four columns: 2015 Actual, 2016 Actual, 2017 Amended Budget and the 2018 Adopted Budget. Also shown is the increase or decrease over the prior year along with the percent of change.

The Budget as a Communication Device

As a communications device, the Budget is designed to be user-friendly with summary information in text, charts, tables and graphs. The Table of Contents provides for easy navigation and labeled tabs makes finding specific information less cumbersome. Additionally, an electronic PDF document will be posted to the City's internet site www.cocoafl.org. Should the reader have any questions regarding Cocoa's FY 2018 Budget, he or she can contact Lea Taylor, Senior Fiscal Analyst at (321) 433-8733 or ltaylor@cocoafl.org.

About the Budget

Base Budget

The base budget is comprised of recurring costs, such as salaries and benefits, and debt service which are entered into the City's budget system by the Budget Administrator. With the exception of payroll, the Departments enter their budgetary requests directly into the budget module and are able to adjust the budget amounts in their line item accounts.

Budget Legal Basis

The City Charter and State Statutes establish the legal basis for the budget. Following the guidelines of the City Charter and State Statutes, the City Manager presents the tentative budget to the City Council, who holds the sole power to establish the legal appropriations for the budget year. The Annual Budget can be adopted by simple majority vote of the City Council members present at the public hearing. The Finance Administration Division ensures the adoption of the budget in a timely fashion to meet the State Truth in Millage (TRIM) requirements.

Pursuant to Florida State Statutes, Chapter 166, Section 166.241, the governing body of each municipality must adopt a balanced budget each fiscal year. A balanced budget is described as the amount available from taxation and other sources (revenues), including amounts carried over from prior fiscal years, and must equal the total appropriations for expenditures and reserves. The budget must remain balanced at all times.

Basis of Accounting

The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of transaction or events should be recognized. General government revenues and expenditures accounted for in the budgetary funds are controlled by a formal integrated budget accounting system in accordance with various legal requirements, which govern the City's operations. The Governmental Fund Type Financial Statements for the City of Cocoa are prepared on the modified accrual basis of accounting which means that revenues are recognized when they become measurable and available and expenditures are recognized when the liability is incurred. Proprietary Fund Type Financial Statements are prepared on the accrual basis of accounting which means that revenues and expenditures are recognized when they occur. All appropriations are valid only in the fiscal year they are adopted and any remaining commitments must be re-appropriated the next fiscal year.

Basis of Budgeting

The City of Cocoa's budget is adopted on a basis that is consistent with Generally Accepted Accounting Principles (GAAP). Budgeted amounts related in the accompanying budget document and actual comparisons are adopted, and subsequently amended, by the City Council.

Budget Amendments

The City's operating budget is a dynamic document and requires changes throughout the fiscal year. A budget amendment is a revision to the adopted budget changing the total city-wide and fund level dollar amount by adding or removing funds, thereby changing the balance and/or activity originally appropriated by the City Council. The City Charter requires the City Council to approve the amendment through the use of an Agenda Memorandum and Budget Adjustment Form presented to City Council during a public meeting. If the amendment is approved by the City Council, a Resolution is passed changing the budget.



Financial Operations and Policies

The City of Cocoa's financial operations follow federal, state and local laws, Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) rulings and the rules of the Auditor General for the State of Florida. The City's Financial Operations Manual (FOM) provides for basic guidance on policy and procedure as its main objective. The FOM addresses all financial areas of the City including budget, general accounting and purchasing. The FOM also includes several specific policies such as the Capitalization Policy, the Debt Management Policy, the Fraud Policy, the Fund Balance Reserve Policy, the Investment Policy, the Travel Policy, and the Donation Policy. The FOM is available on the City's web site at www.cocoafl.org/DocumentCenter/View/4759. Below are summaries from each of the policies regarding their objectives.

CAPITALIZATION POLICY

The Capitalization Policy is meant to ensure compliance with various accounting and financial reporting standards including applicable federal, state, and local laws. This policy is created to reflect the City of Cocoa's desire to meet the reporting requirements set forth in Governmental Accounting Standards Board (GASB) Statement No. 34 titled Basic Financial Statement and Management's Discussion and Analysis for State and Local Governments. The purpose of this policy is to:

- Safeguard the capital asset investments of the City of Cocoa.
- Assign responsibility for the tracking and recording of capital assets.
- Establish guidelines and general policies for the proper accounting for the City's capital assets.
- Establish capitalization thresholds by asset category.
- Establish the depreciation method to be used.
- Establish property control procedures.

DEBT MANAGEMENT POLICY

The purpose of the Debt Management Policy is to manage the issuance of the City's debt obligations and maintain the City's ability to incur debt and other long-term obligations at favorable interest rates for capital improvements, and facilities and equipment beneficial to the City and necessary for essential services. Before issuing new debt, the City will consider the following:

- The City will maintain a conservative debt position borrowing only when it is in the best interest of the City.

- The City will utilize other means to pay for capital projects such as pay-as-you-go and replacement programs when these sources are available.
- The maturity of the debt shall be approximately equivalent to the period over which the capital will be used.

FRAUD POLICY

The intent of the Fraud Policy is to ensure the conduct of its employees complies with the principles of right and wrong. The City wishes to eliminate, to the extent feasible, unethical practices while creating an environment in which employees and/or citizens are encouraged to report suspicions of fraud. The policy sets forth the following:

- Definition of “fraud” or “fraudulent activity” as it relates to the City.
- Establishes the responsibilities of the City Manager.
- Establishes the responsibilities of the directors and managers.
- Establishes the responsibilities of the employees.
- Establishes the responsibilities of the City Attorney.
- Disciplinary actions when fraud is revealed.
- How to report fraud.

FUND BALANCE RESERVE POLICY

The Fund Balance Reserve Policy is intended to ensure against unanticipated events that may adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. The policy ensures the City maintains adequate reserves in its governmental funds to provide for sufficient cash flow; secure and maintain investment grade bond ratings; offset significant economic downturns or revenue shortfalls, and provide funds for unforeseen expenditures related to emergencies.

As a conservative measure to safeguard the City's Governmental Fund Balances, the City Manager shall establish the following Reserve Appropriations:

- Capital Replacement Reserve
- Stabilization Reserve
- Health Insurance Reserve

INVESTMENT POLICY

It is the purpose of the Investment Policy to set forth the investment objectives and parameters for the management of the public funds of the City of Cocoa. The policy is designed to safeguard the City's funds, ensure the availability of operating and capital funds, when needed, and provide for an investment return competitive with comparable funds and financial market indices. The City's Investment Policy, in accordance with Section 218.415, Florida Statutes, applies to all cash and investments held or controlled by the City, with the exception of the City's funds related to the issuance of debt, where other policies may be in effect.

The Investment Policy establishes the delegation of authority, standards and prudence, ethics and conflicts of interest, internal controls, required continuing education as well as allowable investment instruments that must meet maturity and maximum limits established within the policy. Portfolio and individual issuer limits are also established.

As set forth in Section 218.415 of the Florida Statutes, the City's Investment Policy provides for the following objects in order of importance:

- Safety of Principal
- Maintenance of Liquidity
- Return on Investment

TRAVEL POLICY

It is the intent of the Travel Policy to regulate official travel expenses of city officers, employees and other authorized persons, as defined in Section 112.061 of the Florida Statutes. The Travel Policy sets procedures by which the traveler shall abide when performing official travel related activities. The Travel Policy establishes per diem rates and deadlines for when Travel Expense Reports are due. The Travel Expense Policy also addresses other factors related to travel such as Federal grant related travel, transportation, fraudulent claims, emergency travel, and other travel related expenses.

The Travel Policy also allows for:

- Travel authorization
- Reimbursable expenses
- Per Diem/Meal Allowances
- Transportation
- Federal Grant Related Travel

DONATION POLICY

It is the intent of the Donation Policy to establish the method by which the City of Cocoa will identify eligible projects which could receive in-kind or monetary donations (grants) from the City. This policy is intended to establish a procedure by which donations could occur and will always be dependent on the availability of City funds and whether the City Council finds that the donation serves a municipal purpose. The Donation Policy establishes the following criteria:

- Eligibility
- Donations
- Approval Process



November 14, 2017

The City Council
City of Cocoa
Cocoa, FL 32922

Honorable Mayor Parrish and City Council:

On August 9, 2017 at the Budget Workshop, I submitted to the City Council, the proposed Annual Operating and Capital Improvements Budget for the City of Cocoa, for the fiscal year beginning October 1, 2017, and ending September 30, 2018 (FY2018). This operating budget was prepared in accordance with generally accepted accounting principles (GAAP) and all applicable City, State, and Federal requirements. In accordance with provisions of the City Charter and State Statutes, the City Council received citizen comments at two public hearings, adopted a tentative budget on September 5, 2017, and a final budget and CIP on November 14, 2017.

FY2018 BUDGET PREPARATION PROCESS

The review and adoption of the annual budget represents one of the most important policy-making responsibilities of the City Council. The budget document is one of the most effective tools that can be used to communicate to the citizens not only the City's financial status, but also the proposed goals, policies, and future vision by the City Council and City Administration. Included in this year's annual budget are the projects/initiatives identified during the City's Strategic Planning.

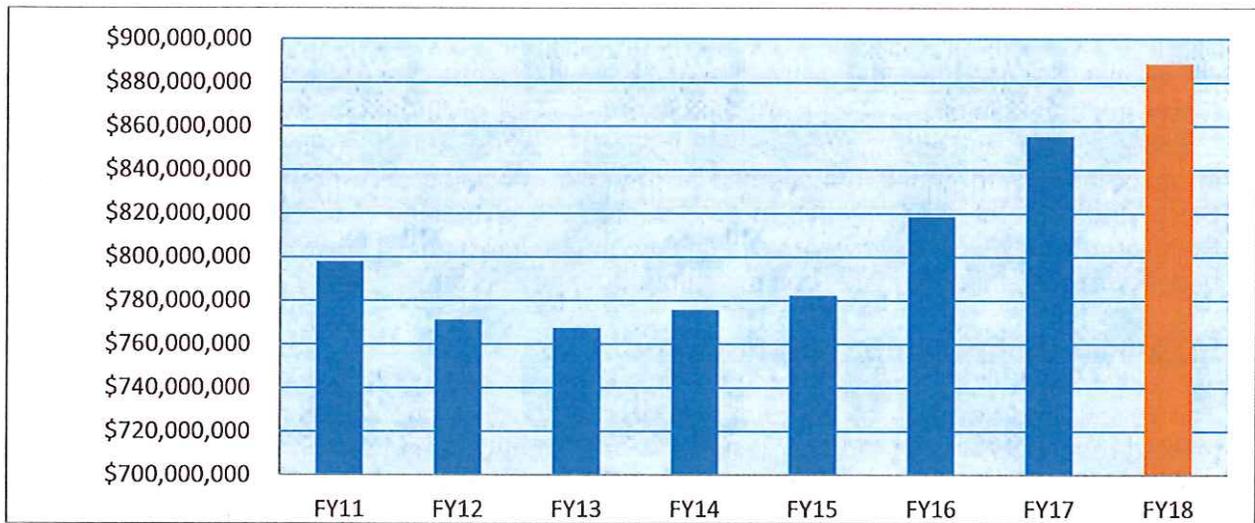
With property values increasing at a slightly slower pace than rising costs, it is important that all expenditures be viewed as a commitment or goal to keep the levels of services the same. It is also important that the City take appropriate actions through prudent human and capital investments to demonstrate to the citizens that the City Council and City Administration are utilizing the available funds wisely. The City has a very dedicated and professional administrative team who strives daily to work efficiently with the resources provided. Administration will work tirelessly to strike a balance between keeping the levels of services the same while continuing to review all expenditures, including personnel, as necessary. Being proactive and conservative in budgeting and spending will enable the City to meet the FY2018 budget goals. The citizens can expect a pro-active Administration that will continue to properly plan for the financial stability of the City. This is accomplished through prudent management policies and continued budget discipline.

TAX RATE ANALYSIS

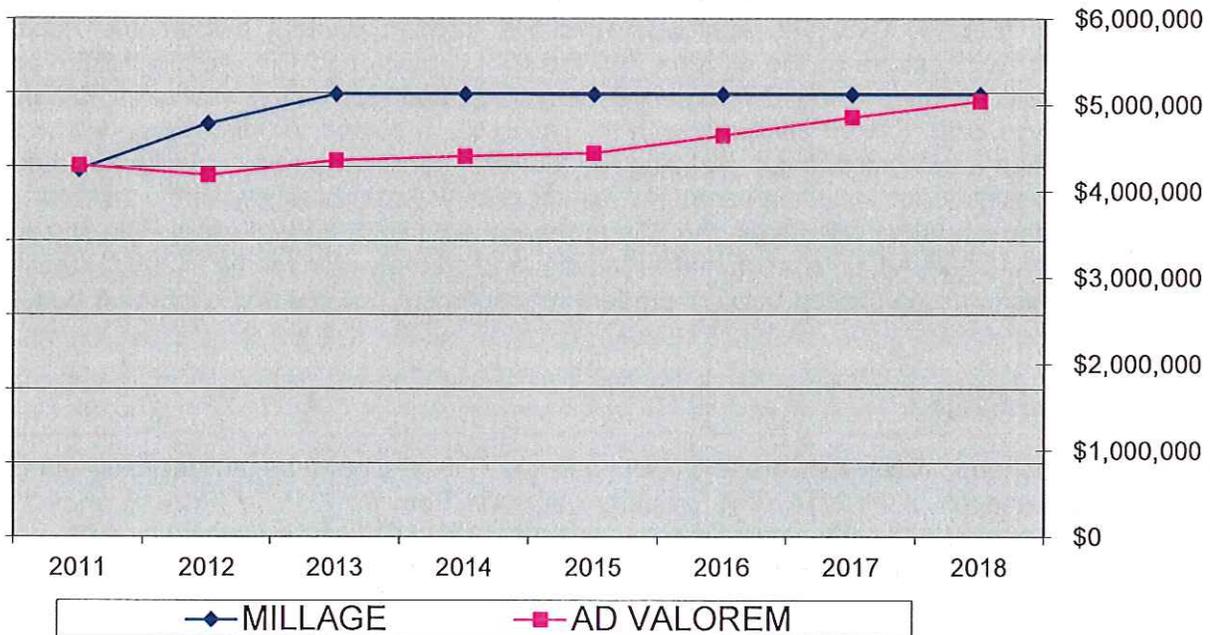
Due to the economic recession, property values in the City of Cocoa began declining during 2008 and leveled off in FY2014. The property valuation from FY2015 to FY2016 shows a moderate increase of 4.7%, the valuation between FY2016 and FY2017 increased by 4.8% and the most recent valuation for FY2018 shows a 3.5% increase from the FY2017 final valuation.

The property tax rate remained consistent at 4.4891 mills from Fiscal Years 2008 thru 2010 changing only by the rolled-back rate of 4.9662 in FY2011 and again to the rolled-back rate of 5.5813 in FY2012. For FY2013, 5.9811 mills represented a slight tax increase over FY2012 and in FY2014, 5.9811 represented a slight decrease over the rolled-back rate of 5.9936. The millage rate of 5.9790 represents the rolled-back rate for FY2015. For FY2016 and FY2017 the same millage rate of 5.9790 represented a slight tax increase. Based on this historical information, staff proposed the same millage rate of 5.9790 to the City Council on July 11, 2017 for the FY2018 Budget. The City Council accepted this recommendation for further discussion and review during the August 9, 2017 Budget Workshop. On September 5, 2017, during the first budgetary public hearing, the City Council tentatively adopted the proposed millage rate of 5.9790, which was formally adopted at the final budget public hearing on November 14, 2017.

**CITY OF COCOA
Property Valuation Trend**



**CITY OF COCOA
Ad Valorem Tax Revenue/Millage**



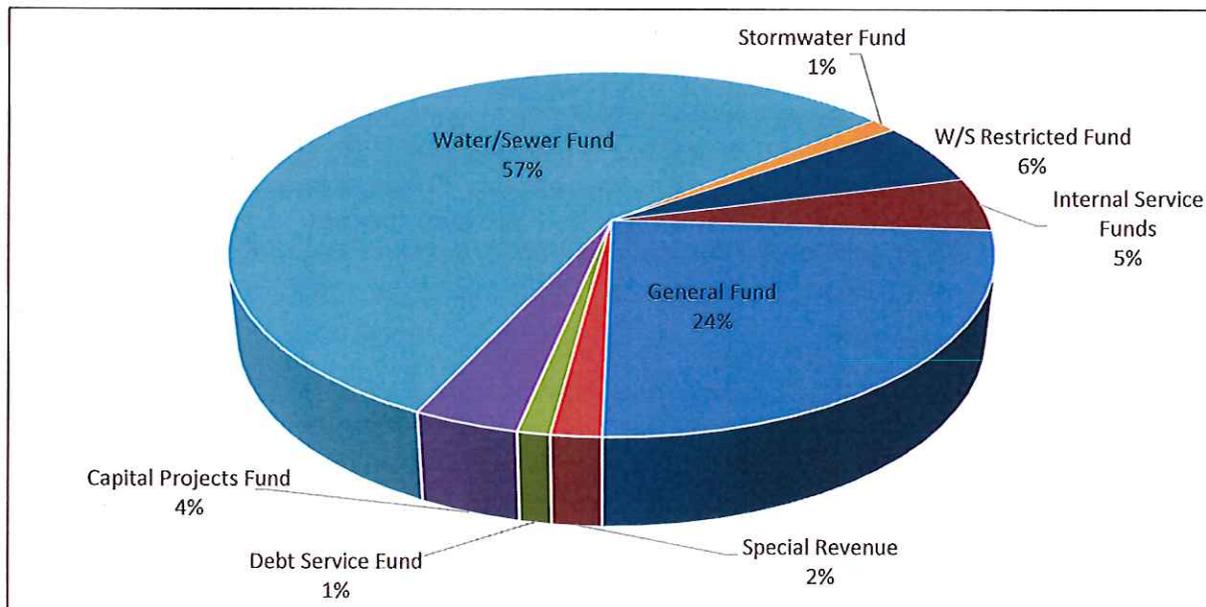
The General Fund is the Government's primary operating fund and revenues are generated by several sources. The General Fund's major revenue sources include Taxes; Other Permits & Fees; Intergovernmental; Charges for Services; Fines & Forfeitures; Miscellaneous; and Other Non-Revenues. The table below represents the General Fund budget looking at last year at the time of publication of this document compared to this year's adopted budget.

<u>GENERAL FUND</u>	<u>FY2018 ADOPTED</u>	<u>FY2017 AMENDED</u>
Taxes	\$7,664,982	\$7,052,116
Other Permits & Fees	\$3,103,557	\$3,412,358
Intergovernmental	\$2,032,862	\$3,230,830
Charges for Services	\$11,336,920	\$11,159,533
Fines & Forfeitures	\$26,000	\$24,000
Miscellaneous	\$803,753	\$855,457
Other Non-Revenue	\$12,086,044	\$23,208,834
TOTALS	\$37,054,118	\$48,943,128

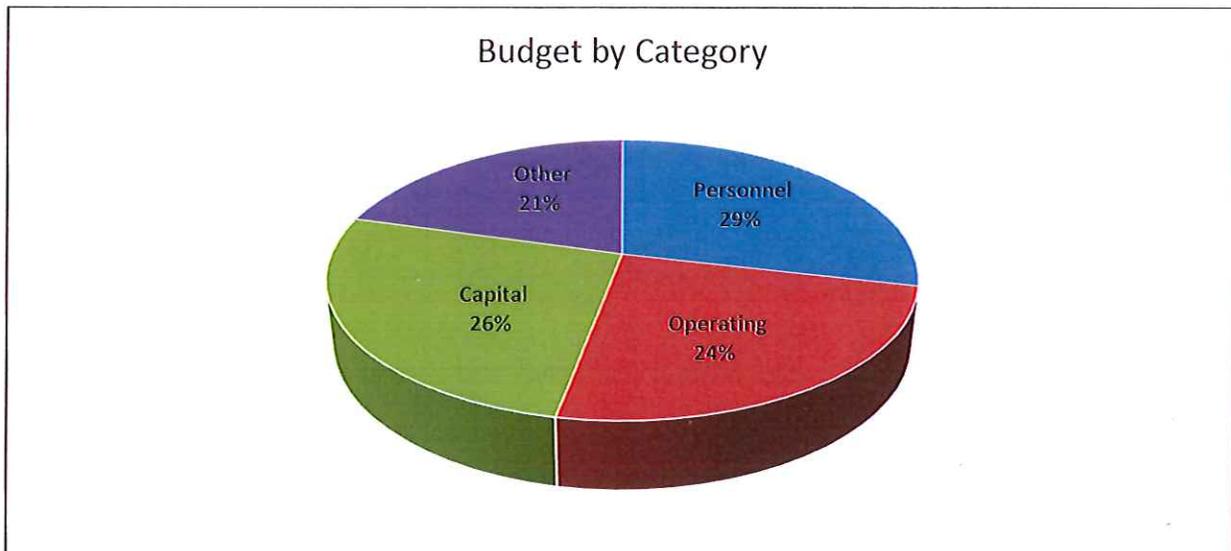
Water/Sewer and Stormwater Funds account for water, sewer, and stormwater operations that are financed and operated as Enterprise Funds or operations similar to that of a business. Revenues are generated through user fees or charges for services. With the exception of Fiscal Year 2015, when there were no rate increases, the fiscal years budgets have included, between a three and five percent rate increase for water, sewer, hydrant, and reclaimed service. On August 22, 2017, the City Council voted to increase the utility rates by 4% for Fiscal Year 2018. This rate increase will ensure the continuation of many major capital projects currently underway.

FUND APPROPRIATIONS ANALYSIS

A budget summary of all funds is attached as a part of this document. The graph below depicts the amounts of each fund in the City's total budget.



The total FY2018 appropriation for the City of Cocoa is \$151,741,915 which represents a decrease of \$11,897,810 or 7% of the City's prior year amended budget. Personnel costs this fiscal year represent 29% of the total expenditures, while operating costs 24%, and capital costs are 26%. Debt Service, and Other (Inter-fund Transfers and Aid to Government Agencies) expenditures make up the remaining 21%.



This document also includes a detailed description for each fund within the City. The major cost centers in the budget continue to be the General Fund and the Water/Sewer Enterprise Fund. The General Fund is established to account for all financial resources received/expended by the City except for those funds required to be accounted for in special funds. The General Fund is essentially the primary fund used to account for the daily business operations of the City. The proposed FY2018 budget for the General Fund of \$37,054,118 is 24.2% less than the FY2017 amended budget. The focus this year was to make a concerted effort to reduce operating costs and diversify revenues to promote fairness among consumers.

The purpose of the Water/Sewer Enterprise Fund is to account for the revenues/expenses attributable to the operation of the City's Water and Sewer System. The system is self-supporting through the charging of user fees. The Water/Sewer Fund's FY2018 budget of \$86,423,186 is 4% more than the prior year's amended budget. This budget reflects approximately \$31.1M of capital projects currently underway and new projects scheduled to begin in FY2018.

ACKNOWLEDGEMENT

In closing, I would be remiss if I did not acknowledge the hard work of the City Council and staff during the development of this budget. An operating budget of this size requires many difficult decisions. Whether voting on a millage rate or prioritizing projects, budget formulation is a complicated, but crucial portion of operating a municipality. I would like to express my deepest appreciation to everyone for their support.

Sincerely,

John A. Titkanich, Jr., AICP, ICMA-CM
City Manager



About the City of Cocoa

Rich in history and culture, the City of Cocoa is one of the oldest cities along the Indian River. Cocoa was founded by fishermen with the first families arriving around 1860. The area's official post office was started by Mary Jane Dixon using a lock box stored under her bed. In 1882, Captain Hardee penned the name "Indian River City" for the settlement, but it was denied by the U.S. Postal authorities for being too long to fit on a postmark. Between 1882 and 1895, the name Cocoa was decided upon by its residents. The origin of the name for Cocoa has many sources depending on who recounts the events. Cocoa most likely came from the Baker's Cocoa sign that was placed at the local trading post. Everyone identified the area as Cocoa since the Baker name on the sign became unreadable. So on October 1, 1895, when it came time to incorporate, the Town of Cocoa was the chosen name. Cocoa's first elected Mayor was W.L. Hughlett, with five elected aldermen (councilmen).

Names synonymous with the early beginnings of Cocoa and still recognized throughout the city are Trafford, Dixon, Delannoy, Travis, Hughlett, Willard, and Wooten. The first commercial building was erected around 1881. In 1885, the S.F. Travis Hardware Store opened, and is still in operation today. Cocoa's business district was destroyed by fire in 1890, but soon, significant development began to occur with the extension of the Jacksonville, St. Augustine, and Indian River Railway to Cocoa. In the winter of 1894-1895, Cocoa suffered a second severe economic setback when the "Great Freeze" destroyed the citrus crop and forced many citrus workers to seek new occupations. According to one source, by 1903, the population of Cocoa had dropped to 382.

During the second decade of the 20th century, population growth and economic development in Cocoa accelerated. The state business directory of 1911-1912 set the population at 550. By 1925, the population was estimated at 1,800. During the Great Depression, the local economy declined and the two local banks failed. Still, by 1930, the population had risen to 2,200.

The population rose dramatically following the development of the space industry, quadrupling from 3,098 in 1940 to 12,244 in 1960. Cocoa and the surrounding area also became integrated with the tourist industry for the first time as thousands visited the area to witness the launches from Cape Canaveral. By 1980, the population had grown to 16,096. In 2002, Cocoa embarked on an aggressive annexation program which nearly doubled the city's size to 14 square miles. Based on the 2010 Census, the population is estimated at around 17,238. The University of Florida Bureau of Economic and Business Research estimated the 2013 population at 17,443. Cocoa is "Open for Business" and this philosophy welcomes new residents and commerce.

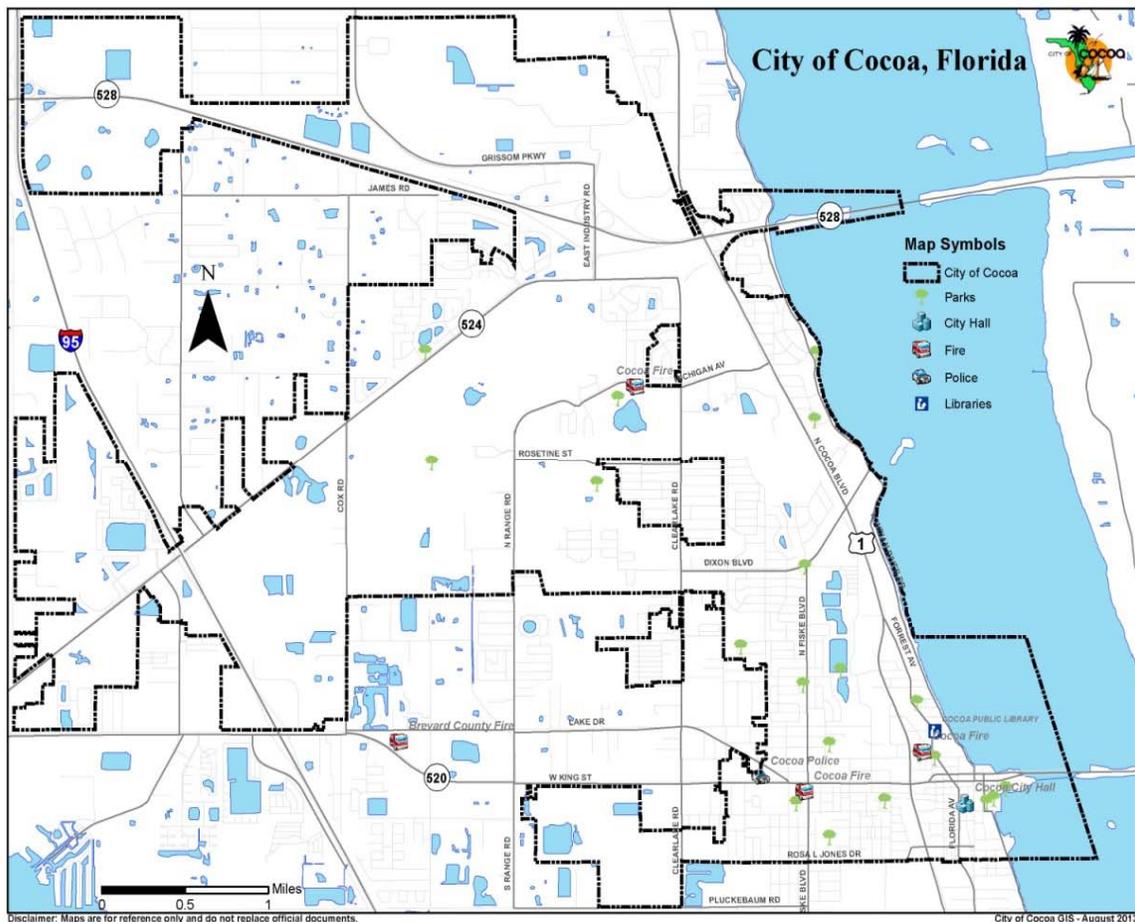
Cocoa first approved the Council-Manager form of government in 1959, and subsequent changes to the state statutes mirrored the City of Cocoa's Council-Manager Plan. The City Council serves as the Board of Directors for the City, with the Mayor as Chairman. The City Manager serves as the Chief Executive. The City Council for the City of Cocoa is made up of five members; the Mayor is elected at large and the four council members are elected by each of their districts.



- Mayor – Henry U. Parrish III
- Deputy Mayor and Councilmember, District 2 – Don Boisvert
- Councilmember, District 1 – Clarence Whipple JR.
- Councilmember, District 2 – Brenda Warner
- Councilmember, District 3 - Don Boisvert
- Councilmember, District 4 – Jeri Blanco
- City Manager (appointed) – John A. Titkanich, Jr., AICP

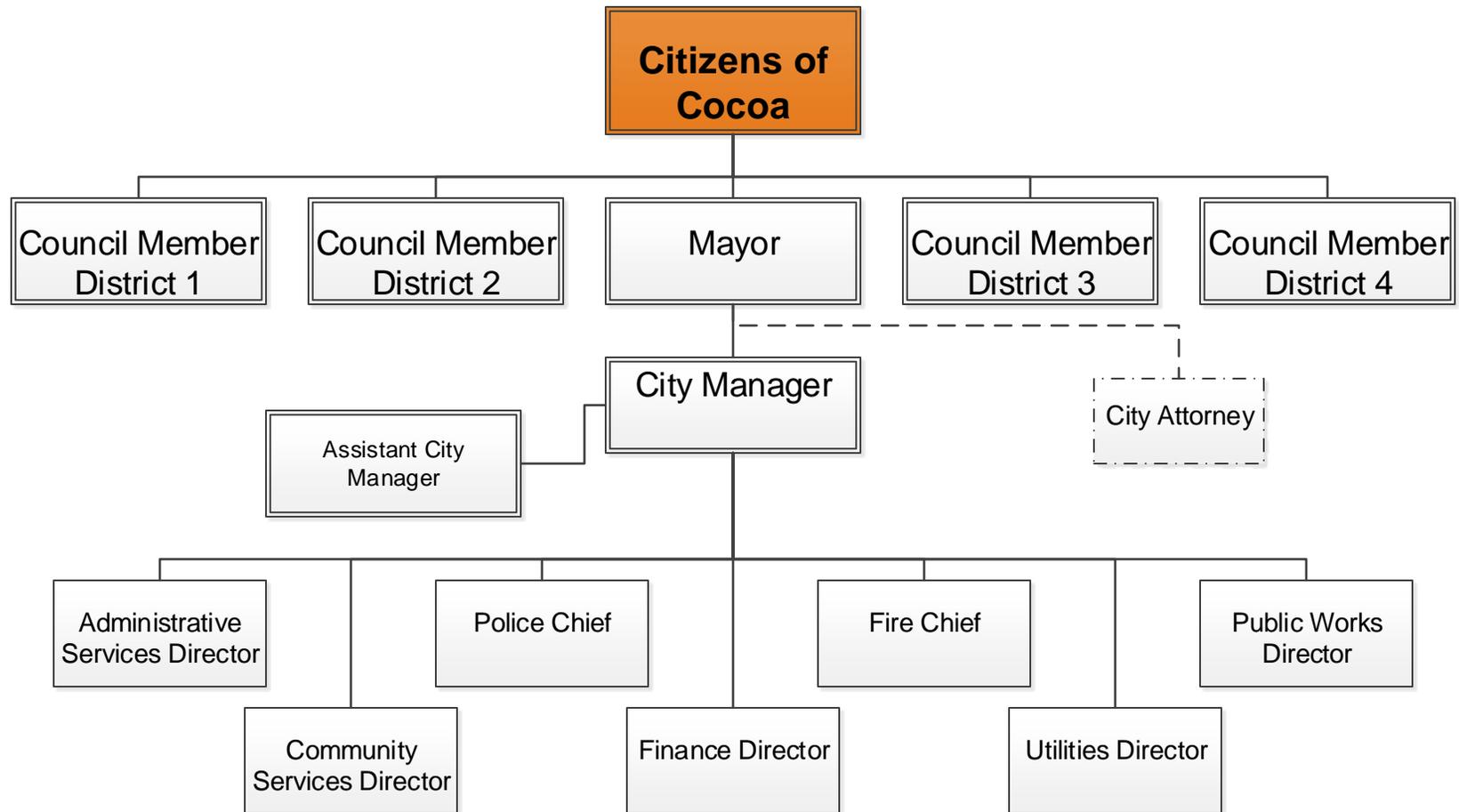
City Overview

Cocoa is located on Florida’s Atlantic Coast near the center of Brevard County, some 64 miles south of Daytona Beach and 46 miles east of Orlando. Cocoa’s pride in its heritage is evidenced in its retention of a portion of the City as a Historic District. The Historic Cocoa Village, located in the heart of Cocoa, has some of its original buildings of the Town of Cocoa which are now homes to quaint retail and commercial shops and eateries. Travis Hardware, The Historic Cocoa Village Playhouse, The Porcher House and The Historic Derby Street Chapel are also included in the historic village area. The Porcher House has been fully restored and is open to the public for tours, weddings, parties and afternoon teas. Located on the scenic Indian River, it is an ideal place to spend an afternoon.



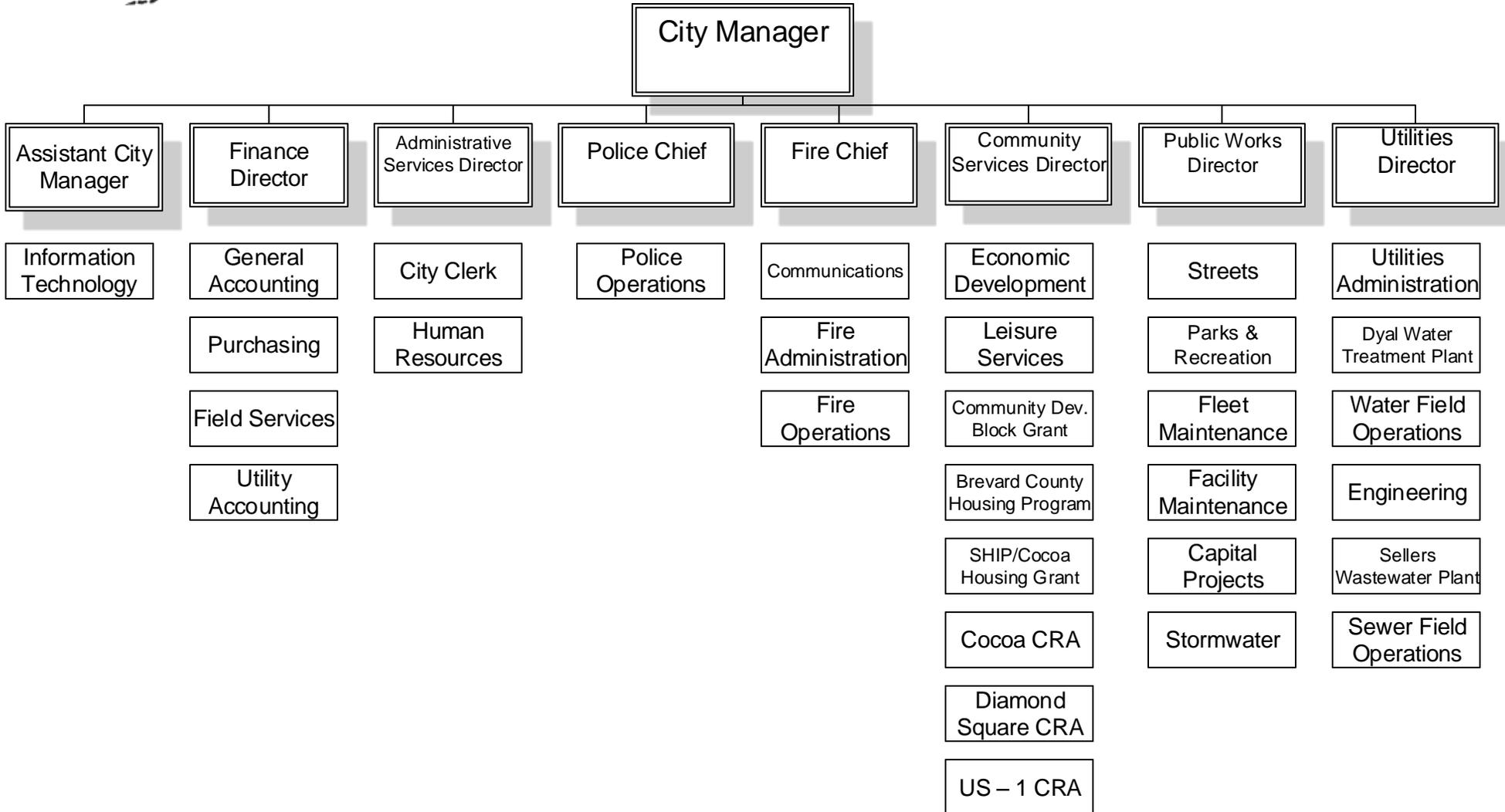


City of Cocoa Organizational Chart





City of Cocoa Departments

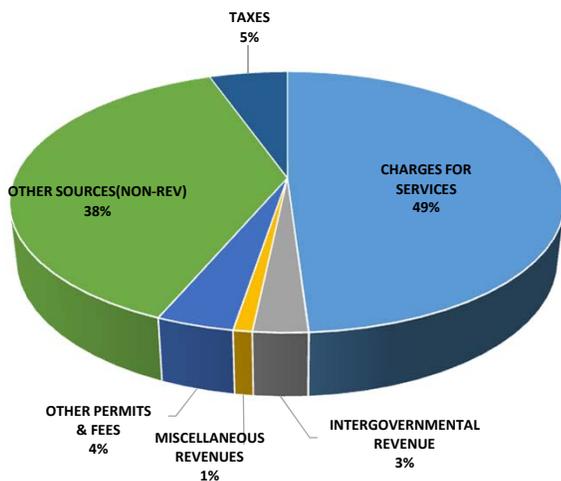


All Funds

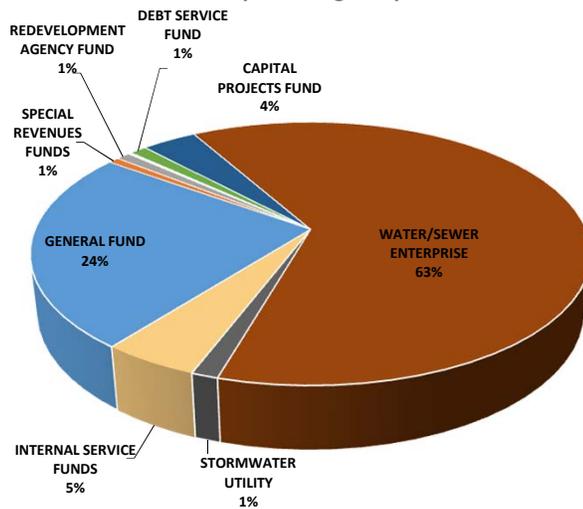
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	66,050,162.53	73,348,001.49	70,416,241	74,311,291	5%
FINES AND FORFEITURES	42,559.20	93,881.14	26,600	29,000	8%
INTERGOVERNMENTAL REVENUE	5,316,473.54	5,562,867.89	5,214,247	4,065,440	-28%
MISCELLANEOUS REVENUES	2,644,784.96	2,265,186.36	1,454,079	1,411,375	-3%
OTHER PERMITS & FEES	5,501,696.07	5,329,578.79	5,834,653	5,782,995	-1%
OTHER SOURCES(NON-REV)	22,298,339.64	18,967,952.29	73,008,666	57,905,894	-26%
TAXES	7,251,339.50	7,505,341.22	7,685,239	8,235,920	7%
Revenues Total	109,105,355.44	113,072,809.18	\$163,639,725	\$151,741,915	-8%

Expenditures	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
GENERAL FUND	32,504,200.49	35,650,139.25	48,943,128	37,054,118	-24%
SPECIAL REVENUES FUNDS	472,056.81	161,063.96	1,224,005	1,112,009	-9%
REDEVELOPMENT AGENCY FUND	843,578.04	788,030.51	1,504,368	1,430,692	-5%
CRA DIAMOND SQUARE 626	75,715.30	86,883.40	153,055	154,054	1%
CRA US1 CORRIDOR	70,381.39	85,542.80	134,146	184,107	37%
DEBT SERVICE FUND	1,364,311.70	1,399,402.54	1,759,708	1,752,619	0%
CAPITAL PROJECTS FUND	523,859.91	1,175,237.77	8,701,932	5,740,938	-34%
WATER/SEWER ENTERPRISE	61,192,504.91	60,809,008.40	92,124,186	95,087,872	3%
STORMWATER UTILITY	1,023,879.21	1,168,180.03	3,088,652	1,996,277	-35%
INTERNAL SERVICE FUNDS	1,949,990.17	6,637,513.06	6,006,545	7,229,229	20%
Expenditures Total	100,020,477.93	107,961,001.72	\$163,639,725	\$151,741,915	-7%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





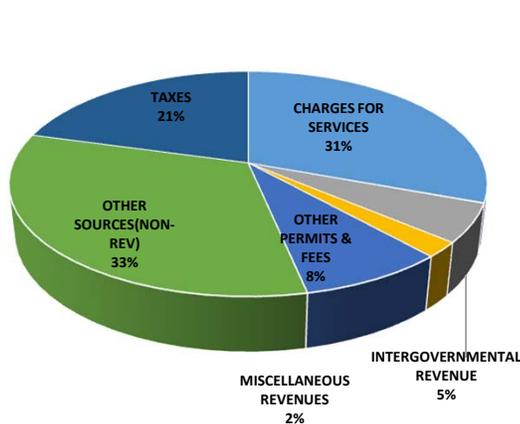
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GENERAL FUND

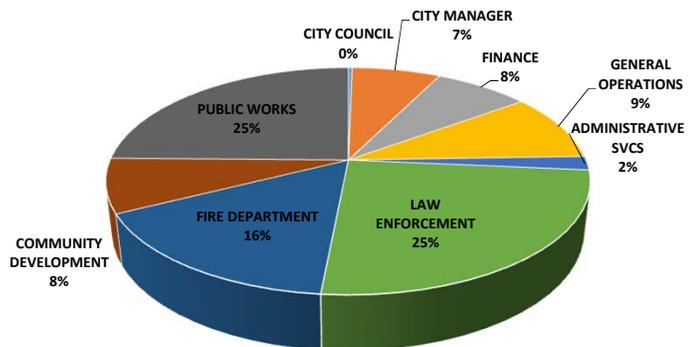
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	11,172,142.96	11,118,721.80	11,159,533	11,336,920	2%
FINES AND FORFEITURES	24,956.18	24,369.07	24,000	26,000	8%
INTERGOVERNMENTAL REVENUE	2,640,925.46	3,607,560.68	3,230,830	2,032,862	-59%
MISCELLANEOUS REVENUES	1,145,139.00	1,037,515.86	855,457	803,753	-6%
OTHER PERMITS & FEES	3,161,591.57	3,448,119.79	3,412,358	3,103,557	-10%
OTHER SOURCES(NON-REV)	13,188,864.88	6,956,020.57	23,208,834	12,086,044	-92%
TAXES	6,615,848.50	6,870,452.22	7,052,116	7,664,982	8%
Revenue Total	37,949,468.55	33,062,759.99	\$48,943,128	\$37,054,118	-32%

Expenditures	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CITY COUNCIL	90,301.43	95,013.19	113,209	114,569	1%
CITY MANAGER	427,085.22	2,171,894.18	2,754,698	2,610,402	-5%
FINANCE	4,463,579.82	2,641,152.90	2,740,038	2,803,087	2%
GENERAL OPERATIONS	2,373,122.02	4,712,434.91	14,318,588	3,539,343	-75%
ADMINISTRATIVE SVCS	631,793.99	644,472.55	721,342	724,395	0%
LAW ENFORCEMENT	9,139,805.96	9,871,083.91	9,094,783	9,293,352	2%
FIRE DEPARTMENT	7,355,963.08	5,935,186.53	5,850,369	5,944,415	2%
COMMUNITY DEVELOPMENT	1,509,616.23	1,746,037.27	3,418,597	2,857,528	-16%
PUBLIC WORKS	6,512,932.74	7,832,863.81	9,931,504	9,167,027	-8%
Expenditures Total	32,504,200.49	35,650,139.25	\$48,943,128	\$37,054,118	-24%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





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City of Cocoa, FL Departmental Summary

Department: City Council

The City Council is the legislative and policy making body of the city. Authority is vested in the City Council to establish policy, enact ordinances, hold public hearings, approve contracts, fix assessments, and authorize construction and repair of all public facilities. The non-partisan City Council consists of a Mayor, who is elected at-large for a four-year term and four City Council members who are elected from single member districts for staggered four-year terms. The Mayor is the presiding officer of the City Council and possesses the same voting powers as a City Council member. The Mayor and City Council elect amongst themselves a Deputy Mayor and appoint the City Manager, City Attorney and all members of the various City boards and agencies.

The City Council is empowered to establish city policy, to provide for the exercise of all duties and obligations imposed upon the City by the City Charter and applicable State and Federal laws and to secure the general health, safety and welfare of the city and its citizens. The City Council discusses and adopts at public meetings all Ordinances and Resolutions necessary to execute any of the city's powers.

The major goal of the City Council is to enact responsible legislation for the prudent and ethical operation of city government, for the performance of municipal functions and to maintain free and open discussions, which guarantee democracy and continuing good government for the City of Cocoa, Florida.

The City Council assembles for regular public business meetings on the second and fourth Tuesdays of each month at 6:00 p.m. in the Cocoa City Hall City Council Chambers located at 65 Stone Street, Cocoa, FL. 32922.

The City Council's budget accounts for all the expenditures associated with the direct activities of the City Council.

CITY COUNCIL

FUND: 001

FY 2018 POSITION CONTROL

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
<u>CITY COUNCIL</u>												
MAYOR		1			1			1			1	
COUNCIL MEMBER		4			4			4			4	
Total City Council	0	5	0									

Position Comments:

TOTAL CITY COUNCIL DEPARTMENT	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	0	5	0	0	5	0	0	5	0	0	5	0

001 - GENERAL FUND

1000 - CITY COUNCIL

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1000-511.11-00	EXECUTIVE SALARIES	30,600.00	30,100.00	30,600	31,424	824	3%
001-1000-511.15-00	SPECIAL PAY	25,000.00	24,800.00	25,200	25,200	0	0
001-1000-511.21-00	FICA TAXES	4,291.95	4,245.75	4,415	4,431	16	0%
001-1000-511.23-00	LIFE/HEALTH INSURANCE	9,020.68	11,463.59	14,537	16,836	2,299	16%
001-1000-511.24-00	WORKER'S COMPENSATION	181.94	182.75	197	191	(6)	-3%
Salaries & Benefits		\$69,094.57	\$70,792.09	\$74,949	\$78,082	3,133	4%
Operating Expenditures							
001-1000-511.40-00	TRAVEL & PER DIEM	2,720.76	4,985.33	9,900	10,197	297	3%
001-1000-511.41-00	COMMUNICATION	2,252.03	2,521.00	2,760	2,760	0	0
001-1000-511.42-00	POSTAGE & FREIGHT	148.73	82.34	150	150	0	0
001-1000-511.47-00	PRINTING & BINDING	0	0	100	100	0	0
001-1000-511.48-00	PROMOTIONAL ACTIVITIES	10,339.66	8,694.64	16,549	13,850	(2,699)	-16%
001-1000-511.52-00	OPERATING SUPPLIES	528.68	1,166.79	1,000	2,175	1,175	118%
001-1000-511.54-00	MEMBERSHIP/PUBLICATIONS	4,307.00	4,501.00	4,301	4,405	104	2%
001-1000-511.55-00	TRAINING	910.00	2,270.00	3,500	2,850	(650)	-19%
Operating Expenditures		\$21,206.86	\$24,221.10	\$38,260	\$36,487	(1,773)	-5%
1000 - CITY COUNCIL		\$90,301.43	\$95,013.19	\$113,209	\$114,569	1,360	1%



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City of Cocoa, FL Departmental Summary

Department: City Manager

The City Manager is the Chief Administrative Officer of the City who administers and oversees daily operations of the City, as well as government relations, legislative and public affairs. The City Manager executes and implements public policy as created by the City Council. The City Manager is responsible for the management of all City Departments, facilities and assets of the City.

Additional key areas of responsibilities include:

- ▶ Strengthening and stabilizing the City's economic position through increased organizational efficiency, economic development and alternative funding innovations.
- ▶ Assisting the City Council in initiating, reviewing and implementing various ordinances, policies and programs, all of which are responsive to the needs of the community.
- ▶ Assisting the City Council in developing and maintaining positive community relations as well as addressing community problems and concerns brought to the attention of the City.
- ▶ Implement programs designed to promote the image of Cocoa in cooperation with other official organizations and groups as well as acting as the intergovernmental liaison in negotiations on the City's behalf.
- ▶ Evaluating and implementing methods that will improve the efficiency and effectiveness of City services.
- ▶ Encouraging efforts to enhance cultural awareness in the City.
- ▶ Involving representatives of the community in partnership with the City Council and administrative staff to create an action plan to provide a high quality of life and increased economic opportunities.

Information Technology – The City Managers department also oversees the Information Technology Division (I.T.). The I.T. Division has responsibility for all systems, networks, and communications owned and operated by the City and used by all of the employees. The primary functions of the division include business systems, technology problem resolution, change management and project management for all initiatives or functions that require the use of technology.

**CITY MANAGER
FUND: 001**

FY 2018 POSITION CONTROL

CITY MANAGER'S DIVISION	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
CITY MANAGER	1			1			1			1		
ASSISTANT CITY MANAGER							1			1		
EXECUTIVE SECRETARY			1			1	1			1		
OMB ADMINISTRATOR												
OMB MANAGER												
GRANTS ADMINISTRATOR												
BUDGET COORDINATOR												
SPECIAL ASSISTANT TO THE CITY MANAGER	1			1								
PUBLIC RELATIONS SPECIALIST	1			1			1			1		
Total City Manager's Office	3	0	1	3	0	1	4	0	0	4	0	0

Position Comments:

FY 2017:

- ♦ In FY 2016 the Frozen Executive Assistant position was unfrozen.

INFORMATION TECHNOLOGY	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
CHIEF TECHNOLOGY OFFICER										1		
DESKTOP SUPPORT TECHNICIAN				2			2					
GIS ADMINISTRATOR										1		
HELP DESK SUPPORT TECHNICIAN (FT)							1			2		
HELP DESK SUPPORT TECHNICIAN (PT)					1			1			1	
INFORMATION TECHNOLOGY MANAGER				1			1					
JR. SYSTEMS ADMINISTRATOR										1		
NETWORK ADMINISTRATOR				2								
SR. NETWORK ADMINISTRATOR							1			1		
SYSTEMS ANALYST				1			1			1		
SYSTEMS ADMINISTRATOR				1			1			1		
TECHNICAL SERVICES SUPERVISOR				1			1			1		
TELECOMMUNICATIONS SPECIALIST						1						
Total Information Technology	0	0	0	8	1	1	8	1	0	9	1	0

Position Comments:

FY 2017:

- ♦ In FY 2017 one Desktop Support Technicians was changed to Help Desk Support Technician (FT).
- ♦ In FY 2017 one Desktop Support Technicians was changed to JR. Systems Administrator.
- ♦ In FY 2017 the Information Technology Manager was replaced with the Chief Technology Officer.
- ♦ In FY 2017 the GIS Administrator was moved from the Community Services Department (3200) to the Information Technology Division of the City Managers Department (1103).

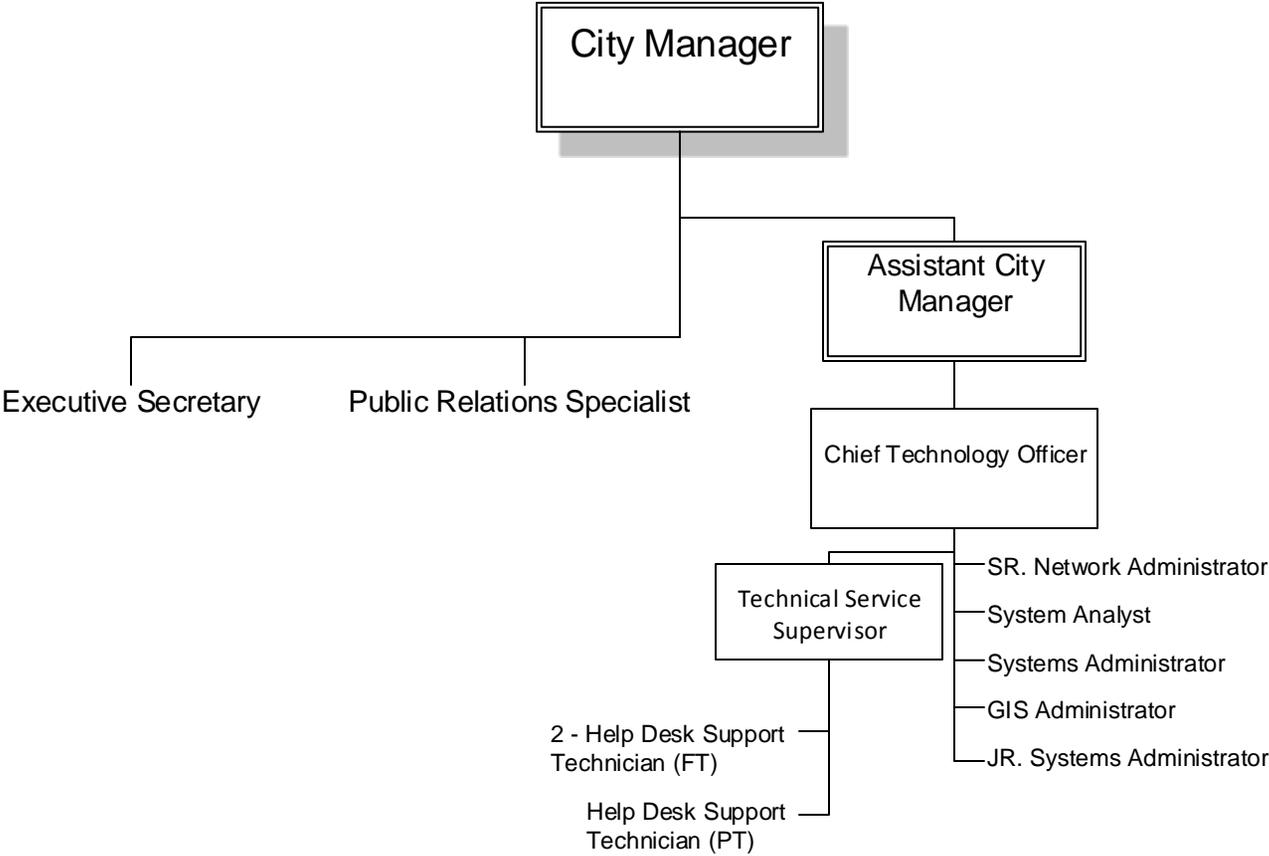
FY 2016:

- ♦ In FY 2016 a Network Administrator was closed to open the Help Desk Support Technician (FT).
- ♦ In FY 2016 a Network Administrator was closed to open the Sr. Network Administrator.
- ♦ In FY 2016 the Frozen Telecommunications Specialist was closed and an Accounting Supervisor was open in the Finance Department (1500).
- ♦ In FY 2016 the Information Technology Division transferred from the Finance Department (1520) to the City Manager Department (1103).
- ♦ In FY 2016 the GIS Administrator moved to the Community Service Administration Division.
- ♦ In FY 2016 the Part Time IT Intern was replaced with a help Desk Support Tech.
- ♦ In FY 2016 a System Analyst and the Technical Services Specialist were replaced with 2 Desktop Support Technician.

TOTAL CITY MANAGER DEPARTMENT	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
	3	0	1	11	1	2	12	1	0	13	1	0



City Manager's Organizational Chart



Frozen Positions (Not Funded)
None

DIVISION: ALL DIVISIONS

DEPARTMENT: CITY MANAGER

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	251,496.24	635,725.62	822,990	827,401	4,411	1%
12-12	RETIREMENT LEAVE ACCRUAL	0.00	5,156.27	6,470	0	(6,470)	-100%
13-00	OTHER SALARIES & WAGES	0.00	12,796.88	26,047	16,789	(9,258)	-36%
14-00	OVERTIME	0.00	1,330.47	1,535	2,260	725	47%
15-00	SPECIAL PAY	7,200.00	7,200.00	7,200	7,200	0	0%
21-00	FICA TAXES	18,637.06	48,185.37	64,200	64,134	(66)	0%
22-00	RETIREMENT CONTRIBUTIONS	38,626.52	83,999.03	100,475	107,663	7,188	7%
22-03	STATE CONTRIBUTIONS	7,321.88	7,482.91	8,093	12,960	4,867	60%
23-00	LIFE/HEALTH INSURANCE	26,778.00	131,540.83	146,324	178,433	32,109	22%
24-00	WORKER'S COMPENSATION	1,002.33	2,299.35	3,022	2,914	(108)	-4%
27-00	CAFETERIA PLAN	8,400.00	25,180.00	32,400	34,800	2,400	7%
Total Salaries & Benefits:		359,462.03	960,896.73	1,218,756	1,254,554	35,798	3%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	0.00	46,115.00	95,000	40,000	(55,000)	-58%
34-00	CONTRACT SERVICES	0.00	275,196.24	283,862	261,755	(22,107)	-8%
40-00	TRAVEL AND PER DIEM	3,460.45	4,343.21	11,590	10,650	(940)	-8%
41-00	COMMUNICATION	2,190.44	54,154.74	80,160	59,673	(20,487)	-26%
42-00	FREIGHT & POSTAGE SERVICE	69.78	503.80	1,350	1,250	(100)	-7%
44-00	RENTAL AND LEASES	0.00	118,919.74	132,000	133,000	1,000	1%
45-00	INSURANCE	0.00	0.00	0	1,140	1,140	100%
46-00	REPAIRS & MAINTENANCE	0.00	129,280.89	224,488	369,344	144,856	65%
46-03	REPAIRS & MAINTENANCE - VEHICLES	0.00	0.00	0	999	999	100%
47-00	PRINTING & BINDING	2,500.00	2,000.00	2,087	2,000	(87)	-4%
48-00	PROMOTIONAL ACTIVITIES	4,739.40	3,960.00	5,225	4,750	(475)	-9%
49-00	OTHER OBLIGATIONS	48,798.07	32,507.56	57,538	45,500	(12,038)	-21%
52-00	OPERATING SUPPLIES	750.25	340,188.88	348,758	309,520	(39,238)	-11%
52-30	FUEL, OIL & LUBRICANTS	0.00	0.00	0	422	422	100%
54-00	MEMBERSHIPS/PUBLICATIONS	3,299.80	4,092.95	7,705	7,705	0	0%
55-00	TRAINING	1,815.00	21,097.52	22,525	15,140	(7,385)	-33%
Total Operating Expenditures:		67,623.19	1,032,360.53	1,272,288	1,262,848	(9,440)	-1%
CAPITAL OUTLAY							
63-00	INFRASTRUCTURE	0	52,681.90	22,000	0	(22,000)	-100%
64-00	MACHINERY & EQUIPMENT	0	71,191.36	209,646	28,000	(181,646)	-87%
64-15	IT HARDWARE	0	0.00	22,118	65,000	42,882	194%
68-10	INTANGIBLE ASSETS	0	54,763.66	9,890	0	(9,890)	-100%
Total Capital Outlay:		0	178,636.92	263,654	93,000	(170,654)	-65%
TOTAL: CITY MANAGER		427,085.22	2,171,894.18	2,754,698	2,610,402	(144,296)	-5%

001 - GENERAL FUND

1100 - CITY MANAGER'S OFFICE

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1100-512.12-00	REGULAR SALARIES & WAGES	251,496.24	289,192.61	386,097	369,186	(16,911)	-4%
001-1100-512.13-00	OTHER SALARIES & WAGES	0	0	12,875	0	(12,875)	-100%
001-1100-512.14-00	OVERTIME	0	0	0	205	205	0
001-1100-512.15-00	SPECIAL PAY	7,200.00	7,200.00	7,200	7,200	0	0
001-1100-512.21-00	FICA TAXES	18,637.06	21,019.71	28,586	28,134	(452)	-2%
001-1100-512.22-00	RETIREMENT CONTRIBUTIONS	38,626.52	52,711.34	61,807	67,801	5,994	10%
001-1100-512.22-03	RETIREMENT CONTRIBUTIONS	7,321.88	7,482.91	8,093	12,960	4,867	60%
001-1100-512.23-00	LIFE/HEALTH INSURANCE	26,778.00	38,150.92	47,050	61,751	14,701	31%
001-1100-512.24-00	WORKER'S COMPENSATION	1,002.33	979.09	1,265	1,270	5	0%
001-1100-512.27-00	CAFETERIA PLAN	8,400.00	8,400.00	10,800	10,800	0	0
Salaries & Benefits		\$359,462.03	\$425,136.58	\$563,773	\$559,307	(4,466)	-1%
<i>Operating Expenditures</i>							
001-1100-512.40-00	TRAVEL & PER DIEM	3,460.45	3,505.25	8,590	8,850	260	3%
001-1100-512.41-00	COMMUNICATION	2,190.44	1,899.69	2,760	2,160	(600)	-22%
001-1100-512.42-00	POSTAGE & FREIGHT	69.78	108.40	400	500	100	25%
001-1100-512.47-00	PRINTING & BINDING	2,500.00	2,000.00	2,087	2,000	(87)	-4%
001-1100-512.48-00	PROMOTIONAL ACTIVITIES	4,739.40	3,960.00	5,225	4,750	(475)	-9%
001-1100-512.49-00	OTHER CHARGES & OBLIG.	48,798.07	32,507.56	57,038	45,000	(12,038)	-21%
001-1100-512.52-00	OPERATING SUPPLIES	750.25	583.70	1,000	1,100	100	10%
001-1100-512.54-00	MEMBERSHIP/PUBLICATIONS	3,299.80	3,617.95	5,455	5,505	50	1%
001-1100-512.55-00	TRAINING	1,815.00	1,999.00	3,075	3,490	415	13%
Operating Expenditures		\$67,623.19	\$50,181.55	\$85,630	\$73,355	(12,275)	-14%
1100 - CITY MANAGER'S OFFICE		\$427,085.22	\$475,318.13	\$649,403	\$632,662	(16,741)	-3%

001 - GENERAL FUND

1103 - INFORMATION TECHNOLOGY

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1103-516.12-00	REGULAR SALARIES & WAGES	0	346,533.01	436,893	458,215	21,322	5%
001-1103-516.12-12	REGULAR SALARIES & WAGES	0	5,156.27	6,470	0	(6,470)	-100%
001-1103-516.13-00	OTHER SALARIES & WAGES	0	12,796.88	13,172	16,789	3,617	27%
001-1103-516.14-00	OVERTIME	0	1,330.47	1,535	2,055	520	34%
001-1103-516.21-00	FICA TAXES	0	27,165.66	35,614	36,000	386	1%
001-1103-516.22-00	RETIREMENT CONTRIBUTIONS	0	31,287.69	38,668	39,862	1,194	3%
001-1103-516.23-00	LIFE/HEALTH INSURANCE	0	93,389.91	99,274	116,682	17,408	18%
001-1103-516.24-00	WORKER'S COMPENSATION	0	1,320.26	1,757	1,644	(113)	-6%
001-1103-516.27-00	CAFETERIA PLAN	0	16,780.00	21,600	24,000	2,400	11%
Salaries & Benefits		\$0	\$535,760.15	\$654,983	\$695,247	40,264	6%
Operating Expenditures							
001-1103-516.31-00	PROFESSIONAL SERVICES	0	46,115.00	95,000	40,000	(55,000)	-58%
001-1103-516.34-00	CONTRACT SERVICES	0	275,196.24	283,862	261,755	(22,107)	-8%
001-1103-516.40-00	TRAVEL & PER DIEM	0	837.96	3,000	1,800	(1,200)	-40%
001-1103-516.41-00	COMMUNICATION	0	52,255.05	77,400	57,513	(19,887)	-26%
001-1103-516.42-00	POSTAGE & FREIGHT	0	395.40	950	750	(200)	-21%
001-1103-516.44-00	RENTALS AND LEASES	0	118,919.74	132,000	133,000	1,000	1%
001-1103-516.45-00	INSURANCE	0	0	0	1,140	1,140	0
001-1103-516.46-00	REPAIRS & MAINTENANCE	0	129,280.89	224,488	369,344	144,856	65%
001-1103-516.46-03	REPAIRS & MAINTENANCE	0	0	0	999	999	0
001-1103-516.49-00	OTHER CHARGES & OBLIG.	0	0	500	500	0	0
001-1103-516.52-00	OPERATING SUPPLIES	0	339,605.18	347,758	308,420	(39,338)	-11%
001-1103-516.52-30	OPERATING SUPPLIES	0	0	0	422	422	0
001-1103-516.54-00	MEMBERSHIP/PUBLICATIONS	0	475.00	2,250	2,200	(50)	-2%
001-1103-516.55-00	TRAINING	0	19,098.52	19,450	11,650	(7,800)	-40%
Operating Expenditures		\$0	\$982,178.98	\$1,186,658	\$1,189,493	2,835	0.24%
Capital Outlay							
001-1103-516.63-00	INFRASTRUCTURE	0	52,681.90	22,000	0	(22,000)	-100%
001-1103-516.64-00	MACHINERY & EQUIPMENT	0	71,191.36	209,646	28,000	(181,646)	-87%
001-1103-516.64-15	MACHINERY & EQUIPMENT	0	0	22,118	65,000	42,882	194%
001-1103-516.68-10	INTANGIBLE ASSETS	0	54,763.66	9,890	0	(9,890)	-100%
Capital Outlay		\$0	\$178,636.92	\$263,654	\$93,000	(170,654)	-65%
1103 - INFORMATION TECHNOLOGY		\$0.00	\$1,696,576.05	\$2,105,295	\$1,977,740	(127,555)	-6%

City of Cocoa, FL

Departmental Summary

Department: Finance

The Finance Department is responsible for all financial aspects of the City. The Department consists of Finance Administration (including General Accounting), Utility Accounting/Customer Service, Purchasing, and Field Services.

General Accounting Division -- The primary function of the General Accounting Division is to provide financial data for management decision making, to provide accountability and stewardship of funds, and provide data for evaluating managerial and organizational performance. Some of the areas of responsibility include accounts receivable, accounts payable, cash receipts, cash disbursements, payroll accounting, general ledger accounting and reporting, and fixed asset control. This division is involved in the annual audit that takes place each year to ensure the City is following fiscal guidelines. Additional responsibilities include planning and preparation of the City's Annual Budget and Capital Improvement Program (CIP). This division coordinates with the independent auditors and is responsible for the Comprehensive Annual Financial Report (CAFR). Debt compliance and capital project tracking go hand-in-hand and this division works very closely with the project managers of various departments to accomplish this task. Responsibilities also include cash and treasury management and analysis along with grant administration and compliance.

Utility Accounting/Customer Service Division -- Customer Service provides quality customer service to approximately 83,000 utility customers. This division bills and collects the utility revenues for the City and also bills customers on behalf of other municipalities/utilities including the Cities of Cocoa Beach, Rockledge, Cape Canaveral and Titusville; Brevard County; Port Canaveral; Colony Park utilities; and Sunlake Estates

Purchasing Division -- This division procures goods and services necessary for the operation of all City departments. State and local contracts, as well as individual negotiations, are utilized to ensure timely deliveries at the best price. The Purchasing function is involved in the processing of all departmental requisitions and purchase orders as well as the preparation, advertising and receiving of competitive bidding, Request for Proposal (RFP) and Request for Qualification (RFQ) documents from prospective vendors, in response to public offerings for services and supplies. This division also oversees the City's Procurement Card Program.

Field Services Division -- This division is responsible for the reading and recording of water consumption for utility customers, completing a variety of work orders in the field, reporting illegal connections, investigating leaks, stuck meters and other irregularities. These functions are essential to the accurate billing of customers.

**FINANCE
FUND: 001**

FY 2018 POSITION CONTROL

GENERAL ACCOUNTING DIVISION	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
DEPUTY FINANCE DIRECTOR				1			1			1		
ACCOUNTING MANAGER	1			1			1			1		
ACCOUNTING SUPERVISOR							1			1		
ACCOUNTS PAYABLE CLERK	2			2			2			1		1
ACCOUNTING/BUDGET ANALYST				1			1					
FINANCE DIRECTOR							1			1		
FINANCE DIRECTOR/ASSISTANT CITY MANAGER	1			1								
FINANCE MANAGER						1			1			
GRANTS ADMINISTRATOR				1			1			1		
INTERIM FINANCE DIRECTOR												
PAYROLL/ACCTG COORDINATOR	1											
PAYROLL TECHNICIAN				1			1			1		
SENIOR FISCAL ANALYST										1		
SENIOR ACCOUNTS PAYABLE CLERK										1		
STAFF ACCOUNTANT	2			3			3			3		
Total General Accounting	7	0	0	11	0	1	12	0	1	12	0	1

Position Comments:

FY 2017:

- ♦ In FY 2017 the Accounting/Budget Analyst was replaced with a Senior Accounts Payable Clerk.
- ♦ In FY 2017 an Accounts Payable Clerk was Frozen.
- ♦ In FY 2017 the Frozen Finance Manager position was replaced with an Senior Fiscal Analyst.

FY 2016:

- ♦ In FY 2016 the Frozen Telecommunications Specialist from Department 1103, was closed and an Accounting Supervisor was open in the Finance Department (1500).
- ♦ In FY 2016 the Finance Administration division was absorbed by the General Accounting division.
- ♦ In FY 2016 the Payroll/Acctg Coordinator was replaced with a Payroll Technician.
- ♦ In FY 2016 the City employed an Interim Finance Director for training purposes due to the intent of the Finance Director/Assistant City manager to retire.
- ♦ In FY 2015 the Budget Administrator (division 1525) was replaced with a Accounting/Budget Analyst.
- ♦ In FY 2015 the Deputy Finance Director was unfrozen and the Finance Manager was Frozen.

FY 2015:

- ♦ In FY 2015 the Frozen Staff Accountant was unfrozen.
- ♦ In FY 2015 the Procurement Card Coordinator was transferred to the Purchasing Division.
- ♦ In FY 2015 the Payroll/Acctg Coordinator was changed to a Payroll Technician.
- ♦ In FY 2015 the Deputy Finance Director was unfrozen and moved to the Finance General Accounting division (1500) from the Finance Field Services division (1510).

PURCHASING	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
PROCUREMENT CARD COORDINATOR	1			1			1			1		
PURCHASING/CONTRACT MANAGER	1			1			1			1		
SENIOR BUYER	1			1			1			1		
Total Purchasing	3	0	0									

**FINANCE
FUND: 001**

FY 2018 POSITION CONTROL

UTILITY ACCOUNTING	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
DEPUTY FINANCE DIRECTOR			1			1						
ACCOUNTING CLERK	2			2								
CASHIER	2			2								
CUSTOMER SERVICE FIELD REP	5			5			5			6		
CUSTOMER SERVICE REP	8			8			9			9		
CUSTOMER SERVICE SUPV	1			1			1			1		
CUSTOMER SERVICE TECH				1								
FIELD SERVICE CLERK										1		
OFFICE CLERK	1			1			1					
RECEPTIONIST	1			1			1			1		
SENIOR CUSTOMER SERVICE REP	1			1			1			1		
SR CUSTOMER SERVICE FIELD REP	1			1			1			1		
UTILITY CUSTOMER SERVICES MANAGER	1			1			1			1		
UTILITY BILLING SUPERVISOR							1			1		
UTILITY BILLING CLERK							3			3		
UTILITY ACCOUNTING TECHNICIAN	2			2			3			3		
Total Utility Accounting	25	0	1	26	0	1	27	0	0	28	0	0

Position Comments:

FY 2017:

- ♦ In FY 2017 a Utility Billing Clerk was added to increase the headcount.
- ♦ In FY 2017 a Meter Reader in the Finance Utility Division was replaced with a Customer Service Field Rep

FY 2016:

- ♦ In FY 2016 the two cashier position were closed to open two Customer Service Representative.
- ♦ In FY 2016 the two Accounting Clerks were retitled to UT Accounting Technician and a Customer Service Representative was closed to open a UT Accounting Technician.
- ♦ In FY 2016 an Accounting Tech was closed to open the Utility Billing Supervisor.
- ♦ In FY 2016 the Accounting Technician were retitled to utility Accounting Technician.
- ♦ In FY 2016 the Deputy Finance Director was unfrozen and moved to the General Accounting Finance division.
- ♦ In FY 2016 a Customer Service Tech was added.

INFORMATION TECHNOLOGY	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
INFORMATION TECHNOLOGY MANAGER	1											
GIS ADMINISTRATOR	1											
GIS ANALYST												
NETWORK ADMINISTRATOR	2											
PART TIME IT INTERN		1										
SYSTEMS ANALYST	2											
SYSTEMS ADMINISTRATOR	1											
TECHNICAL SERVICES SPECIALIST	1											
TECHNICAL SERVICES SUPERVISOR	1											
TELECOMMUNICATIONS SPECIALIST			1									
Total Information Technology	9	1	1	0	0	0	0	0	0	0	0	0

Position Comments:

FY 2016:

- ♦ In FY 2016 the GIS Administrator moved to the Community Services Administration Division (3200).
- ♦ In FY 2016 the Information Technology Division transferred from the Finance Department (1520) to the City Manager Department (1103).

FY 2015:

- ♦ The FY 2015 budget includes a new Technical Services Supervisor position and an upgrade for the GIS Analyst to GIS Administrator.

**FINANCE
FUND: 001**

FY 2018 POSITION CONTROL

FINANCE ADMINISTRATION	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
OMB MANAGER												
FINANCE ADMINISTRATION MANAGER	1											
BUDGET COORDINATOR												
BUDGET ADMINISTRATOR	1											
GRANTS ADMINISTRATOR	1											
TREASURY ANALYST			1									
STAFF ACCOUNTANT	1											
Total Finance Administration	4	0	1	0	0	0	0	0	0	0	0	0

Position Comments:

FY 2016:

- ♦ In FY 2016 the Finance Administration Division (1525) was absorbed by the General Accounting Division (1500).
- ♦ In FY 2015 the Treasury Analyst position was closed.
- ♦ In FY 2015 the Budget Administrator was replaced with a Accounting/Budget Analyst.

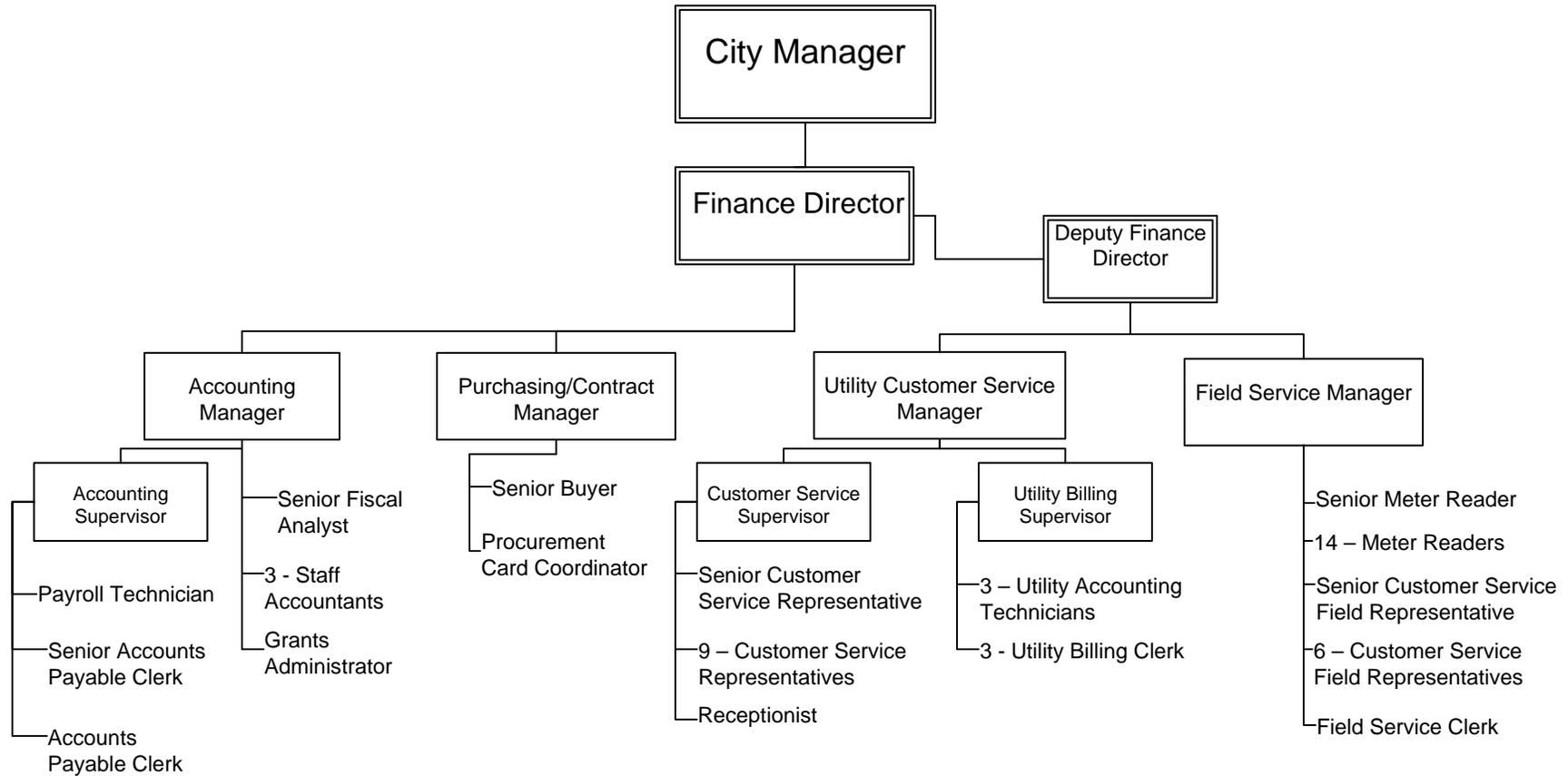
FY 2015:

- ♦ In FY2014, the Staff Accountant was unfrozen and the Treasury Analyst position was frozen.

TOTAL FINANCE DEPARTMENT	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
	48	1	3	40	0	2	42	0	1	43	0	1



Finance Organizational Chart



Frozen Positions (Not Funded)
 Accounts Payable Clerk

DIVISION: ALL DIVISIONS

DEPARTMENT: FINANCE

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	1,615,494.36	1,340,158.35	1,429,194	1,472,752	43,558	3%
12-12	RETIREMENT LEAVE ACCRUAL	40,368.45	40,948.11	26,080	0	(26,080)	-100%
13-00	OTHER SALARIES & WAGES	113,012.00	17,638.56	25,941	46,031	20,090	77%
14-00	OVERTIME	2,024.43	1,242.79	12,727	6,579	(6,148)	-48%
21-00	FICA TAXES	132,341.04	104,782.83	119,431	115,539	(3,892)	-3%
22-00	RETIREMENT CONTRIBUTIONS	151,603.57	118,142.23	125,703	137,127	11,424	9%
23-00	LIFE/HEALTH INSURANCE	313,410.06	302,959.73	284,861	280,027	(4,834)	-2%
24-00	WORKER'S COMPENSATION	6,967.22	4,843.49	5,509	5,116	(393)	-7%
27-00	CAFETERIA PLAN	63,300.00	51,100.00	60,100	61,200	1,100	2%
Total Salaries & Benefits:		2,438,521.13	1,981,816.09	2,089,546	2,124,371	34,825	2%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	54,502.22	0.00	0	0	0	100%
34-00	CONTRACT SERVICES	405,568.20	225,807.85	212,851	221,647	8,796	4%
40-00	TRAVEL AND PER DIEM	4,040.36	1,686.00	7,078	5,425	(1,653)	-23%
40-01	CAR ALLOWANCE	0.00	0.00	0	0	0	100%
41-00	COMMUNICATION	69,095.96	441.26	480	480	0	0%
42-00	FREIGHT & POSTAGE SERVICE	378,130.63	376,873.73	384,555	405,805	21,250	6%
44-00	RENTAL AND LEASES	33,900.49	952.00	760	520	(240)	-32%
46-00	REPAIRS & MAINTENANCE	214,863.73	0.00	0	0	0	100%
47-00	PRINTING & BINDING	1,316.15	1,180.75	4,514	4,484	(30)	-1%
49-00	OTHER OBLIGATIONS	219,398.08	31,983.74	15,380	15,000	(380)	-2%
52-00	OPERATING SUPPLIES	363,788.60	15,394.48	16,798	18,311	1,513	9%
54-00	MEMBERSHIPS/PUBLICATIONS	2,898.27	1,115.00	1,645	1,840	195	12%
55-00	TRAINING	18,030.00	3,902.00	5,014	3,670	(1,344)	-27%
Total Operating Expenditures:		1,765,532.69	659,336.81	649,075	677,182	28,107	4%
CAPITAL OUTLAY							
64-00	MACHINERY & EQUIPMENT	259,526.00	0.00	1,417	1,534	117	8%
Total Capital Outlay:		259,526.00	0.00	1,417	1,534	117	8%
TOTAL: FINANCE		4,463,579.82	2,641,152.90	2,740,038	2,803,087	63,049	2%

001 - GENERAL FUND

1500 - FINANCE GENERAL ACCOUNTNG

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1500-513.12-00	REGULAR SALARIES & WAGES	299,368.42	514,917.49	553,695	574,499	20,804	4%
001-1500-513.12-12	REGULAR SALARIES & WAGES	20,870.27	26,860.82	0	0	0	0
001-1500-513.14-00	OVERTIME	855.94	131.29	5,395	5,246	(149)	-3%
001-1500-513.21-00	FICA TAXES	24,583.95	41,199.47	44,946	44,425	(521)	-1%
001-1500-513.22-00	RETIREMENT CONTRIBUTIONS	31,492.60	53,670.36	55,192	59,759	4,567	8%
001-1500-513.23-00	LIFE/HEALTH INSURANCE	51,725.00	104,955.16	101,314	107,083	5,769	6%
001-1500-513.24-00	WORKER'S COMPENSATION	1,245.85	1,828.82	2,082	1,991	(91)	-4%
001-1500-513.27-00	CAFETERIA PLAN	14,850.00	25,150.00	27,600	27,600	0	0
Salaries & Benefits		\$444,992.03	\$768,713.41	\$790,224	\$820,603	30,379	4%
Operating Expenditures							
001-1500-513.40-00	TRAVEL & PER DIEM	1,951.66	1,686.00	6,627	4,970	(1,657)	-25%
001-1500-513.41-00	COMMUNICATION	557.32	441.26	480	480	0	0
001-1500-513.42-00	POSTAGE & FREIGHT	2,799.40	2,763.76	3,725	3,775	50	1%
001-1500-513.47-00	PRINTING & BINDING	1,316.15	915.00	2,395	2,340	(55)	-2%
001-1500-513.52-00	OPERATING SUPPLIES	1,164.65	1,845.34	3,385	3,180	(205)	-6%
001-1500-513.54-00	MEMBERSHIP/PUBLICATIONS	1,234.27	870.00	1,195	1,210	15	1%
001-1500-513.55-00	TRAINING	570.00	3,902.00	3,714	2,845	(869)	-23%
Operating Expenditures		\$9,593.45	\$12,423.36	\$21,521	\$18,800	(2,721)	-13%
Capital Outlay							
001-1500-513.64-00	MACHINERY AND EQUIPMENT	0	0	0	1,534	1,534	100%
Capital Outlay		\$0	\$0	\$0	\$1,534	1,534	100%
1500 - FINANCE GENERAL ACCOUNTNG		\$454,585.48	\$781,136.77	\$811,745	\$840,937	29,192	4%

001 - GENERAL FUND

1505 - PURCHASING

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1505-513.12-00	REGULAR SALARIES & WAGES	99,409.68	149,024.38	164,792	170,389	5,597	3%
001-1505-513.12-12	REGULAR SALARIES & WAGES	0	14,087.29	0	0	0	0
001-1505-513.13-00	OTHER SALARIES & WAGES	80,325.36	17,638.56	0	0	0	0
001-1505-513.14-00	OVERTIME	0	0	215	205	(10)	-5%
001-1505-513.21-00	FICA TAXES	13,184.66	13,485.90	13,283	12,817	(466)	-4%
001-1505-513.22-00	RETIREMENT CONTRIBUTIONS	17,570.94	14,824.67	12,409	13,511	1,102	9%
001-1505-513.23-00	LIFE/HEALTH INSURANCE	29,028.00	33,006.90	27,604	26,694	(910)	-3%
001-1505-513.24-00	WORKER'S COMPENSATION	712.16	733.90	690	587	(103)	-15%
001-1505-513.27-00	CAFETERIA PLAN	7,200.00	6,950.00	7,200	7,200	0	0
Salaries & Benefits		\$247,430.80	\$249,752	\$226,193	\$231,403	5,210	2%
Operating Expenditures							
001-1505-513.40-00	TRAVEL & PER DIEM	0	0	451	455	4	1%
001-1505-513.42-00	POSTAGE & FREIGHT	12.79	32.13	50	50	0	0
001-1505-513.47-00	PRINTING & BINDING	0	227.25	225	250	25	11%
001-1505-513.49-00	OTHER CHARGES & OBLIG.	0	0	380	0	(380)	-100%
001-1505-513.52-00	OPERATING SUPPLIES	688.13	609.11	1,403	1,308	(95)	-7%
001-1505-513.54-00	MEMBERSHIP/PUBLICATIONS	170.00	120.00	360	630	270	75%
001-1505-513.55-00	TRAINING	0	0	300	300	0	0
Operating Expenditures		\$870.92	\$988	\$3,169	\$2,993	(176)	-6%
1505 - PURCHASING		\$248,301.72	\$250,740.09	\$229,362	\$234,396	5,034	2%

001 - GENERAL FUND

1510 - FINANCE UTILITY ACCOUNTNG

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1510-536.12-00	REGULAR SALARIES & WAGES	643,043.46	676,216.48	710,707	727,864	17,157	2%
001-1510-536.12-12	REGULAR SALARIES & WAGES	0	0	26,080	0	(26,080)	-100%
001-1510-536.13-00	OTHER SALARIES & WAGES	0	0	25,941	46,031	20,090	77%
001-1510-536.14-00	OVERTIME	716.93	1,111.50	7,117	1,128	(5,989)	-84%
001-1510-536.21-00	FICA TAXES	47,478.06	50,097.46	61,202	58,297	(2,905)	-5%
001-1510-536.22-00	RETIREMENT CONTRIBUTIONS	48,051.70	49,647.20	58,102	63,857	5,755	10%
001-1510-536.23-00	LIFE/HEALTH INSURANCE	122,910.00	164,997.67	155,943	146,250	(9,693)	-6%
001-1510-536.24-00	WORKER'S COMPENSATION	2,524.17	2,280.77	2,737	2,538	(199)	-7%
001-1510-536.27-00	CAFETERIA PLAN	13,750.00	19,000.00	25,300	26,400	1,100	4%
Salaries & Benefits		\$878,474.32	\$963,351.08	\$1,073,129	\$1,072,365	(764)	-0.07%
Operating Expenditures							
001-1510-536.34-00	CONTRACT SERVICES	137,896.29	225,807.85	212,851	221,647	8,796	4%
001-1510-536.42-00	FREIGHT & POSTAGE SERVICE	374,766.58	374,077.84	380,780	401,980	21,200	6%
001-1510-536.44-00	RENTAL AND LEASES	957.00	952.00	760	520	(240)	-32%
001-1510-536.47-00	PRINTING & BINDING	0	38.50	1,894	1,894	0	0
001-1510-536.49-00	OTHER CHARGES & OBLIG.	219,398.08	31,983.74	15,000	15,000	0	0
001-1510-536.52-00	OPERATING SUPPLIES	7,769.77	12,940.03	12,010	13,823	1,813	15%
001-1510-536.54-00	MEMBERSHIP/PUBLICATIONS	209.00	125.00	90	0	(90)	-100%
001-1510-536.55-00	TRAINING	0	0	1,000	525	(475)	-48%
Operating Expenditures		\$740,996.72	\$645,924.96	\$624,385	\$655,389	31,004	5%
Capital Outlay							
001-1510-536.64-00	MACHINERY & EQUIPMENT	0	0	1,417	0	(1,417)	-100%
Capital Outlay		\$0	\$0	\$1,417	\$0	(1,417)	-100%
1510 - FINANCE UTILITY ACCOUNTNG		\$1,619,471.04	\$1,609,276.04	\$1,698,931	\$1,727,754	28,823	2%

001 - GENERAL FUND

1520 - INFORMATION TECHNOLOGY

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1520-516.12-00	REGULAR SALARIES & WAGES	394,198.40	0	0	0	0	0
001-1520-516.12-12	REGULAR SALARIES & WAGES	15,055.07	0	0	0	0	0
001-1520-516.13-00	OTHER SALARIES & WAGES	32,686.64	0	0	0	0	0
001-1520-516.14-00	OVERTIME	451.56	0	0	0	0	0
001-1520-516.21-00	FICA TAXES	32,881.75	0	0	0	0	0
001-1520-516.22-00	RETIREMENT CONTRIBUTIONS	37,570.33	0	0	0	0	0
001-1520-516.23-00	LIFE/HEALTH INSURANCE	85,174.06	0	0	0	0	0
001-1520-516.24-00	WORKER'S COMPENSATION	1,733.26	0	0	0	0	0
001-1520-516.27-00	CAFETERIA PLAN	19,950.00	0	0	0	0	0
Salaries & Benefits		\$619,701.07	\$0	\$0	\$0	0	0%
Operating Expenditures							
001-1520-516.31-00	PROFESSIONAL SERVICES	54,502.22	0	0	0	0	0
001-1520-516.34-00	CONTRACT SERVICES	267,671.91	0	0	0	0	0
001-1520-516.40-00	TRAVEL & PER DIEM	1,278.89	0	0	0	0	0
001-1520-516.41-00	COMMUNICATION	68,538.64	0	0	0	0	0
001-1520-516.42-00	POSTAGE & FREIGHT	516.32	0	0	0	0	0
001-1520-516.44-00	RENTALS AND LEASES	32,943.49	0	0	0	0	0
001-1520-516.46-00	REPAIRS & MAINTENANCE	214,863.73	0	0	0	0	0
001-1520-516.52-00	OPERATING SUPPLIES	353,870.97	0	0	0	0	0
001-1520-516.54-00	MEMBERSHIP/PUBLICATIONS	225.00	0	0	0	0	0
001-1520-516.55-00	TRAINING	17,101.00	0	0	0	0	0
Operating Expenditures		\$1,011,512.17	\$0	\$0	\$0	0	0%
Capital Outlay							
001-1520-516.64-00	MACHINERY & EQUIPMENT	259,526.00	0	0	0	0	0
Capital Outlay		\$259,526.00	\$0	\$0	\$0	0	0%
1520 - INFORMATION TECHNOLOGY		\$1,890,739.24	\$0.00	\$0	\$0	0	0%

2017FY 2017 Budget Detail Report

Date: 10/9/2017

001 - GENERAL FUND							
1525 - FINANCE ADMINISTRATION							
<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1525-513.12-00	REGULAR SALARIES & WAGES	179,474.40	0	0	0	0	0
001-1525-513.12-12	REGULAR SALARIES & WAGES	4,443.11	0	0	0	0	0
001-1525-513.21-00	FICA TAXES	14,212.62	0	0	0	0	0
001-1525-513.22-00	RETIREMENT CONTRIBUTIONS	16,918.00	0	0	0	0	0
001-1525-513.23-00	LIFE/HEALTH INSURANCE	24,573.00	0	0	0	0	0
001-1525-513.24-00	WORKER'S COMPENSATION	751.78	0	0	0	0	0
001-1525-513.27-00	CAFETERIA PLAN	7,550.00	0	0	0	0	0
Salaries & Benefits		\$247,922.91	\$0	\$0	\$0	0	0%
<i>Operating Expenditures</i>							
001-1525-513.40-00	TRAVEL & PER DIEM	809.81	0	0	0	0	0
001-1525-513.42-00	POSTAGE & FREIGHT	35.54	0	0	0	0	0
001-1525-513.52-00	OPERATING SUPPLIES	295.08	0	0	0	0	0
001-1525-513.54-00	MEMBERSHIP/PUBLICATIONS	1,060.00	0	0	0	0	0
001-1525-513.55-00	TRAINING	359.00	0	0	0	0	0
Operating Expenditures		\$2,559.43	\$0	\$0	\$0	0	0%
1525 - FINANCE ADMINISTRATION		\$250,482.34	\$0.00	\$0	\$0	0	0%



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City of Cocoa, FL Departmental Summary

Division: General Operations

The General Operations Cost Center accounts for miscellaneous expenditures within the General Fund that are not allocated among the operating departments. These expenditures include attorney fees, copier and telephone costs, as well as various maintenance contracts pertaining to the General Fund.

General Operations -- All general maintenance and operational contracts that are not allocated to specific operating departments are accounted for in the General Operations Cost Center. While there are no employees assigned to General Operations, there are personnel costs incurred such as retiree health insurance and unemployment compensation for the General Fund. Administration is provided by the Finance Department, Human Resources, and the Office of the City Manager.

Disaster & Emergency Services – Funds budgeted within this account are used for the operations of the Emergency Operations Center and costs incurred because of a disaster/emergency. The Fire Department's Administration Division provides management of this cost center.

DIVISION: ALL DIVISIONS

DEPARTMENT: GENERAL OPERATIONS

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	0.00	0.00	113,682	0	(113,682)	-100%
13-00	OTHER SALARIES & WAGES	0.00	0.00	11,138	6,683	(4,455)	-40%
14-00	OVERTIME	0.00	0.00	56,277	0	(56,277)	-100%
21-00	FICA TAXES	0.00	0.00	13,921	512	(13,409)	-96%
22-00	RETIREMENT CONTRIBUTIONS	0.00	0.00	5,880	293,000	287,120	4883%
22-01	LICENSED POLICE/FIREFIGHTERS	0.00	0.00	12,189	0	(12,189)	-100%
22-03	STATE CONTRIBUTIONS	0.00	0.00	166	0	(166)	-100%
23-00	LIFE/HEALTH INSURANCE	656,971.76	378,670.03	638,131	724,874	86,743	14%
23-03	CONTRA CIGNA SAVINGS	-183,619.00	0.00	0	0	0	100%
24-00	WORKER'S COMPENSATION	0.00	0.00	3,771	1,063	(2,708)	-72%
25-00	UNEMPLOYMENT COMPENSATION	6,651.27	9,059.87	10,000	5,000	(5,000)	-50%
27-00	CAFETERIA PLAN	0.00	0.00	133	0	(133)	-100%
Total Salaries & Benefits:		480,004.03	387,729.90	865,288	1,031,132	165,844	19%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	172,453.46	155,021.55	251,954	147,730	(104,224)	-41%
31-01	LEGAL EXPENSES	392,984.33	367,164.48	456,550	405,767	(50,783)	-11%
31-02	MEDICAL SERVICES	33,002.54	31,710.04	39,398	41,890	2,492	6%
31-33	EMPLOYEE HEALTH CENTER	191,154.00	177,593.56	190,712	185,207	(5,505)	-3%
32-00	ACCOUNTING & AUDITING	42,500.00	43,500.00	43,500	43,500	0	0%
34-00	CONTRACT SERVICES	0.00	16,970.00	34,218	2,750	(31,468)	-92%
39-00	CONTINGENCY	0.00	0.00	198,185	309,476	111,291	56%
41-00	COMMUNICATION	2,400.00	2,400.00	2,400	2,400	0	0%
42-00	FREIGHT & POSTAGE SERVICE	606.53	722.75	550	625	75	14%
43-00	ELECTRIC/WATER/SEWER	35.97	0.00	40	40	0	0%
44-00	RENTAL AND LEASES	2,976.00	2,976.00	3,504	3,504	0	0%
45-00	INSURANCE	148,849.63	154,120.16	159,699	170,445	10,746	7%
46-00	REPAIRS & MAINTENANCE	0.00	0.00	334	0	(334)	-100%
46-02	REPAIRS & MAINTENANCE - BUILDING	0.00	0.00	430	0	(430)	-100%
46-03	REPAIRS & MAINTENANCE - VEHICLE	480.55	61.18	2,153	1,868	(285)	-13%
48-00	PROMOTIONAL ACTIVITIES	1,339.92	2,484.57	18,474	4,250	(14,224)	-77%
49-00	OTHER OBLIGATIONS	114,041.35	67,330.14	317,021	106,200	(210,821)	-67%
49-07	BAD DEBT EXPENSE	52,338.26	64,576.32	140,000	140,000	0	0%
49-08	CASH OVER & UNDER	0.00	0.00	41	0	(41)	-100%
49-15	OBSOLETE INVENTORY	0.00	859.11	0	0	0	100%
52-00	OPERATING SUPPLIES	3,743.68	6,204.48	64,898	21,450	(43,448)	-67%
52-30	FUEL, OIL & LUBRICANTS	285.73	327.83	1,049	639	(410)	-39%
52-33	EMPLOYEE HEALTH CENTER	51,509.00	76,513.01	104,792	58,678	(46,114)	-44%
55-00	TRAINING	2,052.51	305.00	1,910	0	(1,910)	-100%
55-01	TRAINING	0.00	0.00	12,252	10,000	(2,252)	-18%
Total Operating Expenditures:		1,212,753.46	1,170,840.18	2,044,064	1,656,419	(387,645)	-19%
CAPITAL OUTLAY							
61-00	LAND	53,868.53	874,060.68	0	0	0	100%
62-00	BUILDINGS	0.00	185,911.22	0	0	0	100%
64-00	MACHINERY & EQUIPMENT	0.00	0.00	23,829	0	(23,829)	-100%
Total Capital Outlay:		53,868.53	1,059,971.90	23,829	0	(23,829)	-100%

DIVISION: ALL DIVISIONS

DEPARTMENT: GENERAL OPERATIONS

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
MISCELLANEOUS							
73-00	93' BOND ADMINISTRATION	0.00	0.00	9,928,054	0	(9,928,054)	-100%
81-00	AIDS TO GOVT AGENCY	618,896.00	682,272.00	751,003	836,592	85,589	11%
83-01	MISC GRANTS/DONATIONS	7,600.00	54,311.60	46,350	15,200	(31,150)	-67%
91-30	TRANSFER TO GF CAPITAL PROJECT	0.00	952,043.33	660,000	0	(660,000)	-100%
91-53	HEALTH INSURANCE FUND 530	0.00	405,266.00	0	0	0	100%
Total Miscellaneous:		626,496.00	2,093,892.93	11,385,407	851,792	(10,533,615)	-93%
TOTAL: GENERAL OPERATIONS		2,373,122.02	4,712,434.91	14,318,588	3,539,343	(10,779,245)	-75%

001 - GENERAL FUND

1600 - GENERAL OPERATIONS

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1600-513.13-00	OTHER SALARIES & WAGES	0	0	11,138	6,683	(4,455)	-40%
001-1600-513.21-00	FICA TAXES	0	0	853	512	(341)	-40%
001-1600-513.22-00	RETIREMENT CONTRIBUTIONS	0	0	0	293,000	293,000	0
001-1600-513.23-00	LIFE/HEALTH INSURANCE	656,971.76	378,670.03	615,334	724,874	109,540	18%
001-1600-513.23-03	LIFE/HEALTH INSURANCE	(183,619.00)	0	0	0	0	0
001-1600-513.24-00	WORKER'S COMPENSATION	0	0	1,117	1,063	(54)	-5%
001-1600-513.25-00	UNEMPLOYMENT COMPENSATION	6,651.27	9,059.87	10,000	5,000	(5,000)	-50%
Salaries & Benefits		\$480,004.03	\$387,729.90	\$638,442.00	\$1,031,132	392,690	62%
Operating Expenditures							
001-1600-513.31-00	PROFESSIONAL SERVICES	172,453.46	155,021.55	243,485	147,730	(95,755)	-39%
001-1600-513.31-01	PROFESSIONAL SERVICES	392,984.33	367,164.48	456,550	405,767	(50,783)	-11%
001-1600-513.31-02	PROFESSIONAL SERVICES	33,002.54	31,710.04	39,398	41,890	2,492	6%
001-1600-513.31-33	PROFESSIONAL SERVICES	191,154.00	177,593.56	190,712	185,207	(5,505)	-3%
001-1600-513.32-00	ACCOUNTING & AUDITING	42,500.00	43,500.00	43,500	43,500	0	0
001-1600-513.34-00	CONTRACT SERVICES	0	16,970.00	6,892	2,750	(4,142)	-60%
001-1600-513.39-00	CONTINGENCY	0	0	198,185	309,476	111,291	56%
001-1600-513.42-00	POSTAGE & FREIGHT	606.53	722.75	550	625	75	14%
001-1600-513.43-00	ELECTRIC/WATER/SEWER	35.97	0	40	40	0	0
001-1600-513.44-00	RENTALS AND LEASES	2,976.00	2,976.00	3,504	3,504	0	0
001-1600-513.45-00	INSURANCE	148,849.63	154,120.16	159,699	170,445	10,746	7%
001-1600-513.46-03	REPAIRS & MAINTENANCE	480.55	61.18	2,153	1,868	(285)	-13%
001-1600-513.48-00	PROMOTIONAL ACTIVITIES	1,339.92	2,484.57	18,474	4,250	(14,224)	-77%
001-1600-513.49-00	OTHER CHARGES & OBLIG.	114,041.35	67,330.14	317,021	106,200	(210,821)	-67%
001-1600-513.49-07	OTHER CHARGES & OBLIG.	52,338.26	64,576.32	140,000	140,000	0	0
001-1600-513.49-08	OTHER CHARGES & OBLIG.	0	0	41	0	(41)	-100%
001-1600-513.49-15	OTHER CHARGES & OBLIG.	0	859.11	0	0	0	0
001-1600-513.52-00	OPERATING SUPPLIES	3,743.68	6,204.48	33,551	20,450	(13,101)	-39%
001-1600-513.52-30	OPERATING SUPPLIES	285.73	327.83	1,049	639	(410)	-39%
001-1600-513.52-33	OPERATING SUPPLIES	51,509.00	76,513.01	104,792	58,678	(46,114)	-44%
001-1600-513.54-00	MEMBERSHIP/PUBLICATIONS	0	0	0	0	0	0
001-1600-513.55-00	TRAINING	2,052.51	0	0	0	0	0
001-1600-513.55-01	TRAINING	0	0	12,252	10,000	(2,252)	-18%
Operating Expenditures		\$1,210,353.46	\$1,168,135.18	\$1,971,848	\$1,653,019	(318,829)	-16%
Miscellaneous							
001-1600-513.81-00	AIDS TO GOVT AGENCY	618,896.00	682,272.00	751,003	836,592	85,589	11%
001-1600-513.83-01	OTHER GRANTS AND AIDS	7,600.00	54,311.60	46,350	15,200	(31,150)	-67%
001-1600-581.91-30	INTERFUND TRANSFER	0	952,043.33	660,000	0	(660,000)	-100%
001-1600-581.91-52	INTERFUND TRANSFER	0	0	0	0	0	0
001-1600-581.91-53	INTERFUND TRANSFER	0	405,266.00	0	0	0	0
001-1600-585.73-00	OTHER DEBT SVC COSTS	0	0	9,928,054	0	(9,928,054)	-100%
Miscellaneous		\$626,496.00	\$2,093,892.93	\$11,385,407	\$851,792	(10,533,615)	-93%
Capital Outlay							
001-1600-513.61-00	LAND	53,868.53	874,060.68	0	0	0	0
001-1600-513.62-00	BUILDINGS	0	185,911.22	0	0	0	0
001-1600-513.64-00	MACHINERY AND EQUIPMENT	0	0	23,829	0	(23,829)	-100%
Capital Outlay		\$53,868.53	\$1,059,971.90	\$23,829	\$0	(23,829)	-100%
1600 - GENERAL OPERATIONS		\$2,370,722.02	\$4,709,729.91	\$14,019,526	\$3,535,943	(10,483,583)	0%

001 - GENERAL FUND

1601 - EMERGENCY/DISASTER SVS

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1601-525.12-00	SALARIES & WAGES	0	0	113,682	0	(113,682)	-100%
001-1601-525.14-00	OVERTIME	0	0	56,277	0	(56,277)	-100%
001-1601-525.21-00	FICA TAXES	0	0	13,068	0	(13,068)	-100%
001-1601-525.22-00	RETIREMENT CONTRIBUTIONS	0	0	5,880	0	(5,880)	-100%
001-1601-525.22-01	RETIREMENT CONTRIBUTIONS	0	0	12,189	0	(12,189)	-100%
001-1601-525.22-03	RETIREMENT CONTRIBUTIONS	0	0	166	0	(166)	-100%
001-1601-525.23-00	LIFE/HEALTH INSURANCE	0	0	22,797	0	(22,797)	-100%
001-1601-525.24-00	WORKER'S COMPENSATION	0	0	2,654	0	(2,654)	-100%
001-1601-525.27-00	CAFETERIA PLAN	0	0	133	0	(133)	-100%
Salaries & Benefits		\$0	\$0	\$226,846	\$0	(226,846)	-100%
<i>Operating Expenditures</i>							
001-1601-525.31-00	PROFESSIONAL SERVICES	0	0	8,469	0	(8,469)	-100%
001-1601-525.34-00	CONTRACT SERVICES	0	0	27,326	0	(27,326)	-100%
001-1601-525.41-00	COMMUNICATION	2,400.00	2,400.00	2,400	2,400	0	0
001-1601-525.46-00	REPAIRS & MAINTENANCE	0	0	334	0	(334)	-100%
001-1601-525.46-02	REPAIRS & MAINTENANCE	0	0	430	0	(430)	-100%
001-1601-525.52-00	OPERATING SUPPLIES	0	0	31,347	1,000	(30,347)	-97%
001-1601-525.55-00	TRAINING	0	305.00	1,910	0	(1,910)	-100%
Operating Expenditures		\$2,400.00	\$2,705.00	\$72,216	\$3,400	(68,816)	-95%
1601 - EMERGENCY/DISASTER SVS		\$2,400.00	\$2,705.00	\$299,062	\$3,400	(295,662)	-99%



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City of Cocoa, FL Departmental Summary

Department: Administrative Services Department

The Administrative Services Department is responsible for coordinating the overall activities of various internal operations and providing support information and resources to all operating departments. The primary function of this division is to provide human resources services to internal and prospective employees of the City.

Human Resources Division -- This office is responsible for coordinating the human resources management functions of the City. This includes advising departments on recruitment and selection of personnel; employment policies and procedures; employee and labor relations; employee and retiree benefits; training; risk management; and unemployment and workers' compensation.

City Clerk Division -- The Office of the City Clerk is established by City Charter and appointment is made by the City Manager. The City Clerk is responsible for supervising and conducting all City elections. The City Clerk is the custodian of the City Seal, and attests the signatures of the Mayor and City Manager on all instruments and documents.

This office serves as the repository for all official City records. The City Clerk authenticates and maintains an accurate record of all City Council actions. The City Clerk publishes notice of the meetings of the City Council and ensures notice of all City boards, committees and agencies; and keeps the minutes of the proceedings of all such meetings safeguarded. The City Clerk prepares all agendas for the City Council and attends the Council meetings recording the proceedings of the meetings. In addition, the City Clerk authenticates and records in full, in books kept for this purpose, all ordinances and resolutions passed by the City Council. The City Clerk processes the codification of City ordinances for maintaining and updating the Code of the City of Cocoa.

Other functions of the City Clerk include administering oaths, preparing proclamations and commendations, providing administrative support services for the City Council and answering inquiries from other departments and the citizenry. The City Clerk establishes and maintains records retention schedules and storage of City documents as provided for by Florida Statute and provides notary public services.

ADMINISTRATIVE SERVICES

FUND: 001

FY 2018 POSITION CONTROL

HUMAN RESOURCES

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
ADMIN SERVICES DIRECTOR	1			1			1			1		
HR INTERN (TEMPORARY PT)					1							
HUMAN RESOURCES COORDINATOR	2		1	2			3			3		
HUMAN RESOURCES MANAGER	1			1			1			1		
HUMAN RESOURCES TECHNICIAN	1			1			1			1		
SAFETY/RISK COORDINATOR	1			1			1					
SAFETY & RISK PROGRAM MANAGER										1		
Total Human Resources	6	0	1	6	1	0	7	0	0	7	0	0

Position Comments:

FY 2017:

- ♦ In FY 2017 the Safety/Risk Coordinator title was changed to Safety & Risk Program Manager.

FY 2016:

- ♦ In FY 2016 the HR Intern was replaced with Human Resource Coordinator.

FY 2015:

- ♦ In FY 2015 the Frozen Human Resource Coordinator was replaced with a HR Intern.
- ♦ The Safety/Risk Coordinator was added back in the FY 2015 budget.
- ♦ In FY 2015 the Human Resources Manager was unfrozen.

funded 25% by the Fleet Division through May 2013. In FY 2011 and 2012, this position was funded 33% by each HR, IT, and Fleet. In FY 2010, this position was funded 25% by each, HR, IT, Fleet, and Purchasing.

- ♦ In FY 2015 the HR Office Specialist position was replaced with a Safety/Risk Coordinator position in the FY14 budget.

CITY CLERK'S DIVISION

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
ASSISTANT CITY CLERK	1			1			1			1		
CITY CLERK	1			1			1			1		
RECORDS TECHNICIAN	1		1	1		1	1		1			1
Total City Clerk's Office	3	0	1									

Position Comments:

FY 2015:

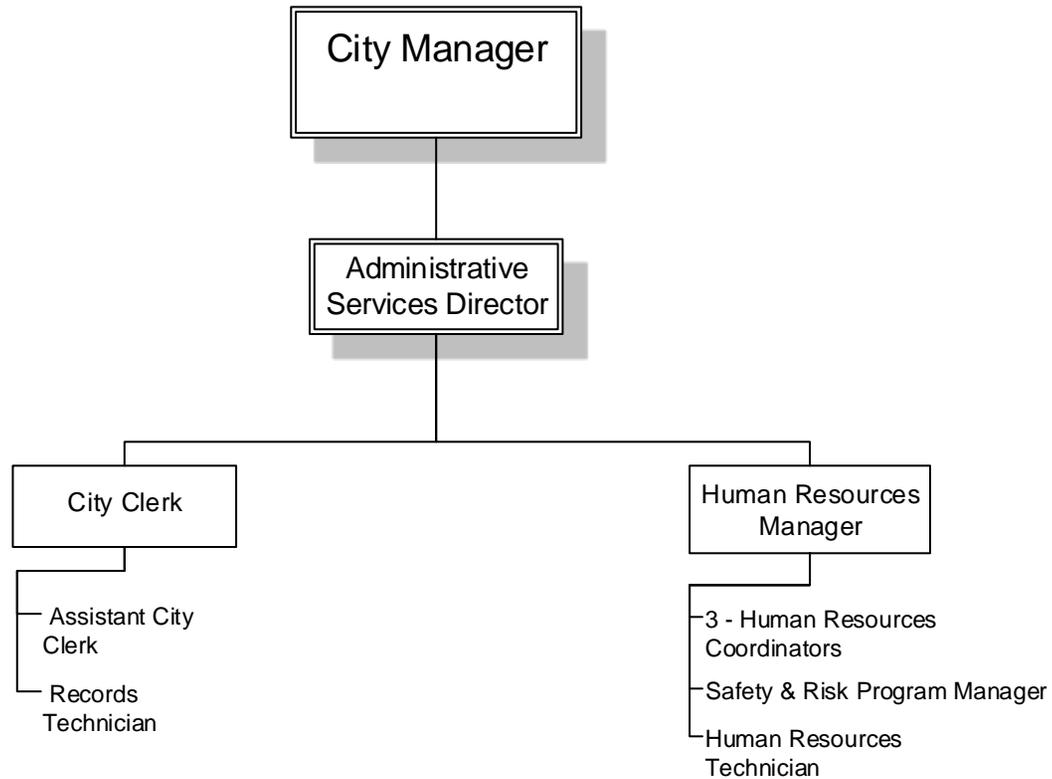
- ♦ In FY 2015 the City Clerk's Division was transferred from the City Manager's Department to Administrative Services.

TOTAL ADMINISTRATIVE SERVICES DEPARTMENT

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	9	0	2	9	1	1	10	0	1	10	0	1



Administrative Services Organizational Chart



Frozen Positions (Not Funded)
Record Technician

DIVISION: ALL DIVISIONS

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	406,316.79	417,094.12	462,140	471,682	9,542	2%
12-12	RETIREMENT LEAVE ACCRUAL	28,935.02	1,133.11	1,819	0	(1,819)	-100%
13-00	OTHER SALARIES & WAGES	2,108.70	0.00	0	0	0	100%
14-00	OVERTIME	79.47	0.00	7,099	1,311	(5,788)	-82%
21-00	FICA TAXES	32,776.80	31,177.17	38,167	36,242	(1,925)	-5%
22-00	RETIREMENT CONTRIBUTIONS	42,783.13	42,361.62	48,463	51,239	2,776	6%
23-00	LIFE/HEALTH INSURANCE	61,904.00	94,101.23	86,323	93,335	7,012	8%
24-00	WORKER'S COMPENSATION	1,596.33	1,594.54	2,156	1,641	(515)	-24%
27-00	CAFETERIA PLAN	17,850.00	20,700.00	22,800	22,800	0	0%
Total Salaries & Benefits:		594,350.24	608,161.79	668,967	678,250	9,283	1%
OPERATING EXPENDITURES							
34-00	CONTRACT SERVICES	1,605.00	3,045.00	6,050	6,050	0	0%
40-00	TRAVEL AND PER DIEM	394.63	1,102.20	3,095	1,995	(1,100)	-36%
41-00	COMMUNICATION	825.00	1,050.00	1,050	1,050	0	0%
42-00	FREIGHT & POSTAGE SERVICE	3,246.03	3,095.34	3,135	2,835	(300)	-10%
46-00	REPAIRS & MAINTENANCE	6,250.00	6,250.00	6,250	8,500	2,250	36%
47-00	PRINTING & BINDING	867.69	5,057.22	5,677	4,422	(1,255)	-22%
49-00	OTHER OBLIGATIONS	13,979.28	11,024.02	15,000	12,750	(2,250)	-15%
52-00	OPERATING SUPPLIES	6,084.92	3,285.98	9,050	4,400	(4,650)	-51%
54-00	MEMBERSHIPS/PUBLICATIONS	1,285.00	1,410.00	1,418	1,345	(73)	-5%
55-00	TRAINING	2,906.20	991.00	1,650	2,798	1,148	70%
Total Operating Expenditures:		37,443.75	36,310.76	52,375	46,145	(6,230)	-12%
TOTAL: ADMINISTRATIVE SERVICES		631,793.99	644,472.55	721,342	724,395	3,053	0.4%

001 - GENERAL FUND

1801 - HUMAN RESOURCES

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1801-513.12-00	REGULAR SALARIES & WAGES	257,319.18	288,425.97	327,587	334,871	7,284	2%
001-1801-513.12-12	REGULAR SALARIES & WAGES	0	1,133.11	1,819	0	(1,819)	-100%
001-1801-513.13-00	OTHER SALARIES & WAGES	2,108.70	0	0	0	0	0
001-1801-513.14-00	OVERTIME	0	0	7,099	606	(6,493)	-91%
001-1801-513.21-00	FICA TAXES	19,290.03	20,966.91	27,286	25,395	(1,891)	-7%
001-1801-513.22-00	RETIREMENT CONTRIBUTIONS	30,465.26	32,930.82	38,345	40,347	2,002	5%
001-1801-513.23-00	LIFE/HEALTH INSURANCE	35,543.00	64,687.72	59,936	60,594	658	1%
001-1801-513.24-00	WORKER'S COMPENSATION	951.56	1,129.59	1,623	1,162	(461)	-28%
001-1801-513.27-00	CAFETERIA PLAN	10,650.00	13,500.00	15,600	15,600	0	0
Salaries & Benefits		\$356,327.73	\$422,774.12	\$479,295	\$478,575	(720)	-0.2%
Operating Expenditures							
001-1801-513.40-00	TRAVEL & PER DIEM	313.55	162.00	1,450	500	(950)	-66%
001-1801-513.41-00	COMMUNICATION	550.00	750.00	750	750	0	0
001-1801-513.42-00	POSTAGE & FREIGHT	910.43	477.44	950	650	(300)	-32%
001-1801-513.46-00	REPAIRS & MAINTENANCE	6,250.00	6,250.00	6,250	8,500	2,250	36%
001-1801-513.47-00	PRINTING & BINDING	0	4,371.60	4,092	2,837	(1,255)	-31%
001-1801-513.49-00	OTHER CHARGES & OBLIG.	(3.72)	0	0	0	0	0
001-1801-513.52-00	OPERATING SUPPLIES	3,032.42	820.62	750	1,100	350	47%
001-1801-513.54-00	MEMBERSHIP/PUBLICATIONS	410.00	525.00	470	470	0	0
001-1801-513.55-00	TRAINING	1,931.20	901.00	1,050	2,048	998	95%
Operating Expenditures		\$13,393.88	\$14,257.66	\$15,762	\$16,855	1,093	7%
1801 - HUMAN RESOURCES		\$369,721.61	\$437,031.78	\$495,057	\$495,430	373	0.1%

001 - GENERAL FUND

1805 - CITY CLERK

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-1805-513.12-00	REGULAR SALARIES & WAGES	148,997.61	128,668.15	134,553	136,811	2,258	2%
001-1805-513.12-12	REGULAR SALARIES & WAGES	28,935.02	0	0	0	0	0
001-1805-513.14-00	OVERTIME	79.47	0	0	705	705	0
001-1805-513.21-00	FICA TAXES	13,486.77	10,210.26	10,881	10,847	(34)	-0%
001-1805-513.22-00	RETIREMENT CONTRIBUTIONS	12,317.87	9,430.80	10,118	10,892	774	8%
001-1805-513.23-00	LIFE/HEALTH INSURANCE	26,361.00	29,413.51	26,387	32,741	6,354	24%
001-1805-513.24-00	WORKER'S COMPENSATION	644.77	464.95	533	479	(54)	-10%
001-1805-513.27-00	CAFETERIA PLAN	7,200.00	7,200.00	7,200	7,200	0	0
Salaries & Benefits		\$238,022.51	\$185,387.67	\$189,672	\$199,675	10,003	5%
Operating Expenditures							
001-1805-513.34-00	CONTRACT SERVICES	1,605.00	3,045.00	6,050	6,050	0	0
001-1805-513.40-00	TRAVEL & PER DIEM	81.08	940.20	1,645	1,495	(150)	-9%
001-1805-513.41-00	COMMUNICATION	275.00	300.00	300	300	0	0
001-1805-513.42-00	POSTAGE & FREIGHT	2,335.60	2,617.90	2,185	2,185	0	0
001-1805-513.47-00	PRINTING & BINDING	867.69	685.62	1,585	1,585	0	0
001-1805-513.49-00	OTHER CHARGES & OBLIG.	13,983.00	11,024.02	15,000	12,750	(2,250)	-15%
001-1805-513.52-00	OPERATING SUPPLIES	3,052.50	2,465.36	8,300	3,300	(5,000)	-60%
001-1805-513.54-00	MEMBERSHIP/PUBLICATIONS	875.00	885.00	948	875	(73)	-8%
001-1805-513.55-00	TRAINING	975.00	90.00	600	750	150	25%
Operating Expenditures		\$24,049.87	\$22,053.10	\$36,613	\$29,290	(7,323)	-20%
1805 - CITY CLERK		\$262,072.38	\$207,440.77	\$226,285	\$228,965	2,680	1%



City of Cocoa, FL Departmental Summary

Department: Police Department

The City of Cocoa Police Department is responsible for the enforcement of Municipal Ordinances, and State Statutes and Federal laws within the City limits. This is done through twenty-four hour police protection for all residents, businesses, visitors, and their property existing within the community.

Office of the Chief -- is comprised of the Public Information Officer, Professional Compliance Lieutenant and Chief's Assistant. Professional Compliance Lieutenant is responsible for investigating all citizen complaints, and overseeing training and our CFA accreditation process as well as ensure officers and employees maintain state training requirements and the Police Department maintains its accreditation standards such as compliance with policy and audits from FDLE, DHSMV, and the Commission for Florida Accreditation. The Public Information Officer is the Police Department media liaison and conducts briefings answers inquiries and provides information to the general public.

The Police Department is divided into two categories; Operations and Support Services.

Operations -- This division provides administrative control of the Patrol Division and manages the overall activities by planning, assessing and staffing to most effectively reduce criminal activity, and improve public and traffic safety within the City. All sworn patrol officers are included within this division. The division operates twenty-four hours, seven days a week to protect life and property. The division responds to calls requiring immediate police service within three to five minutes. The division includes Patrol, Community Resource Unit, K-9 Unit Traffic Unit, Traffic Homicide Unit, Special Weapons and Tactics Unit, Crisis Negotiations Unit and Booking.

Support Services/ Project Management -- This division is comprised of the Investigations Units, Communications Center and Records Section, and Code Enforcement. Support Services also oversees technology projects. These units provide support to Field Services through a coordinated and responsive effort. The Communications Center receives all emergency 911 calls for the City of Cocoa. The Records Section compiles data for the police department and neighboring units to assist with the investigative process. In addition, the Department oversees the annual budget and monitors departmental expenditures. This division also provides project management to a majority of the technology enhancements to the department such as the New World CAD/RMS, Veripic, CCTV system, 911 Voice Recording, Citation writers, Rapid ID, Data Sharing, etc.

Investigations Units -- The Investigations Units consists of Criminal Investigations, Special Investigations Unit, Criminal Analyst, Property & Evidence/Crime Scene Unit, and Victim Advocate. These Unit are dedicated to securing property and providing physical evidence analysis to the police department to assist in reducing crime and solving cases within the City.



Communications -- The Police Communications division are an integral part of the Police Department. The 911 dispatcher is often the voice of calm at your worst moments. They are the first point of contact in a crisis and are dedicated to resolving emergency situations effectively and efficiently so the caller can get the help they need.

Code Enforcement -- Code Enforcement is responsible for protecting the health, safety, and welfare of the citizens of Cocoa. The Code Enforcement division is dedicated to preserving the aesthetic character of the area and removing blight throughout the city. These tasks are accomplished through the enforcement of the City's codes and Ordinances.

The Police Department wants everyone to stay safe and to remember that "if you see something, say something".

**POLICE
FUND: 001**

FY 2018 POSITION CONTROL

POLICE OPERATIONS

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
SWORN POSITIONS												
POLICE CHIEF	1			1			1			1		
FROZEN DEPUTY POLICE CHIEF			1			1			1			1
POLICE MAJOR	6			2			2		1	2		
POLICE LIEUTENANT				4			4			5		
POLICE OFFICER	53		1	53		1	53		1	53		1
POLICE SERGEANT	10			9			9			9		
BOOKING OFFICER (PART TIME)		2			2			2			2	
Subtotal - Sworn Positions	70	2	2	69	2	2	69	2	3	70	2	2
NON-SWORN POSITIONS												
ADMINISTRATIVE ASSISTANT			1			1						
ADMINISTRATIVE SECRETARY	1			1			1			1		
CRIME SCENE TECHNICIAN	1			1			1			1		
CRIMINAL INTELLIGENCE ANALYST	1			1			1			1		
PROPERTY/EVIDENCE TECH							1			1		
PUBLIC INFORMATION OFFICER				1			1			1		
SCHOOL XING GUARD (PART TIME)		1	1		1	1		1	1		1	1
VICTIM ADVOCATE	1			1						1		
VICTIM ADVOCATE COORDINATOR							1			1		
Subtotal - Non-sworn Positions	4	1	2	5	1	2	6	1	1	7	1	1
Total Police Operations	74	3	4	74	3	4	75	3	4	77	3	3

Position Comments:

FY 2018:

- ♦ In FY 2018 a Victims Advocate was added to the headcount. This position will be grant funded.

FY 2017:

- ♦ In FY 2017 the Frozen Police Major was replaced with a Police Lieutenant.

FY 2016:

- ♦ In FY 2016 the Administrative Assistant was unfrozen and the Police Major was frozen. The Administrative Assistant was then closed to open a Property/Evidence Tech.

FY 2015:

- ♦ In FY 2015 the Crime Scene Technician and Victim Advocate positions were transferred from Dispatch/Communications.
- ♦ In FY 2015 the Public Informations Officer replaced a Police Officer.
- ♦ In FY 2015 a Police Officer replaced a Police Sergeant.
- ♦ In FY 2015 the Administrative Assistant was frozen.

POLICE COMMUNICATIONS

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ACCREDITATION/TRAINING COORDINATOR	1			1								
ADMINISTRATIVE ASSISTANT	1			1			1			1		
DISPATCHER/COMMUNIC OFFICER	14		2	15		1	15		1	15		1
POLICE RECORDS CLERK	3			3			3			3		
POLICE TECHNOLOGY MANAGER	1			1								
SUPPORT SERVICE SUPERVISOR							1			1		
Total Police Communications	20	0	2	21	0	1	20	0	1	20	0	1

Position Comments:

FY 2016:

- ♦ The FY 2016 the Police Technology Manager was closed and replaced with a Police Major.
- ♦ The FY 2016 the Accreditation/Training Coordinator position was eliminated and replaced with the Support Service Supervisor.

FY 2015:

- ♦ The FY 2015 budget includes a new Accreditation/Training Coordinator position.
- ♦ In FY 2015 the Crime Scene Technician and Victim Advocate Coordinators are transferred to the Operations Division.

**POLICE
FUND: 001**

FY 2018 POSITION CONTROL

<u>POLICE CODE ENFORCEMENT</u>	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
CODE ENFORCEMENT COORDINATOR										1		
CODE ENFORCEMENT MANAGER										1		
CODE ENFORCEMENT OFFICER										2		
Total Police Communications	0	0	0	0	0	0	0	0	0	4	0	0

Position Comments:

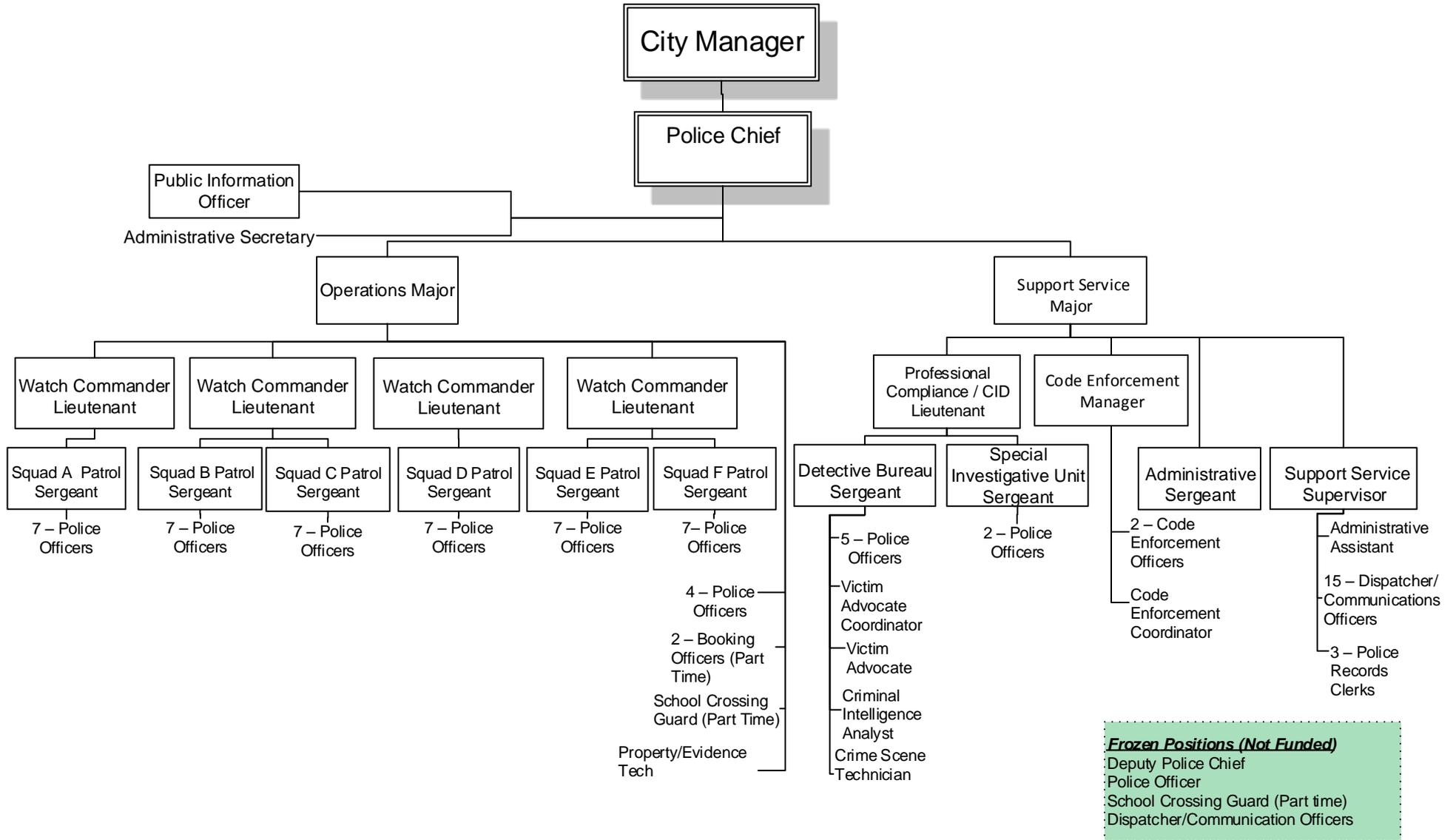
FY 2017:

- ♦ *In FY 2017 the Code Enforcement division was split out from the Community Services department (3200).*
- ♦ *In FY 2017 the Planning & Code Enforcement Tech in the Community Services department (3200) was replaced with the Code Enforcement Coordinator in the Police Code Dnforcement division.*
- ♦ *In FY 2017 the Code Enforcement Supervisor in the Community Services department (3200) was replaced with the Code Enforcement Manager and moved to the Police Code Enforcement division.*
- ♦ *In FY 2017 two Code Enforcement Officer were moved to the Police Code Enforcement division from the Community Services department (3200).*

TOTAL POLICE DEPARTMENT	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	94	3	6	95	3	5	95	3	5	101	3	4



Law Enforcement Organizational Chart



DIVISION: ALL DIVISIONS

DEPARTMENT: POLICE

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	3,651,383.89	3,656,748.77	4,074,511	4,458,506	383,995	9%
12-06	SALARIES/CONTRACTUAL	14,993.75	17,081.25	26,675	20,559	(6,116)	-23%
12-12	RETIREMENT LEAVE ACCRUAL	83,141.06	168,878.20	74,906	23,341	(51,565)	-69%
13-00	OTHER SALARIES & WAGES	686,135.17	616,830.84	616,586	502,614	(113,972)	-18%
14-00	OVERTIME	162,950.01	182,167.32	181,201	170,535	(10,666)	-6%
15-00	SPECIAL PAY	87,352.13	110,842.16	109,228	118,658	9,430	9%
20-00	CLOTHING/SHOE ALLOWANCE	13,677.50	12,800.72	13,600	13,250	(350)	-3%
21-00	FICA TAXES	345,984.86	353,713.81	398,034	393,853	(4,181)	-1%
22-00	RETIREMENT CONTRIBUTIONS	66,476.45	68,423.33	90,149	95,574	5,425	6%
22-01	LICENSED POLICE/FIREFIGHTERS	964,779.99	924,564.62	677,988	867,517	189,529	28%
22-02	ICMA CITY MANAGER CONTRACT	135,035.87	146,530.42	154,135	146,530	(7,605)	-5%
23-00	LIFE/HEALTH INSURANCE	814,198.53	996,805.10	934,489	1,014,495	80,006	9%
24-00	WORKER'S COMPENSATION	244,033.31	508,092.26	244,644	266,258	21,614	9%
27-00	CAFETERIA PLAN	39,750.00	40,400.00	51,650	62,400	10,750	21%
Total Salaries & Benefits:		7,309,892.52	7,803,878.80	7,647,796	8,154,090	506,294	7%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	0.00	0.00	0	3,000	3,000	100%
34-00	CONTRACT SERVICES	112,429.84	125,874.03	130,529	147,311	16,782	13%
40-00	TRAVEL AND PER DIEM	4,938.02	1,702.94	9,485	14,122	4,637	49%
41-00	COMMUNICATION	57,927.81	49,932.62	58,643	33,184	(25,459)	-43%
42-00	FREIGHT & POSTAGE SERVICE	4,882.82	2,888.28	9,462	10,079	617	7%
43-00	ELECTRIC/WATER/SEWER	58,667.32	52,826.22	61,438	62,970	1,532	2%
44-00	RENTAL AND LEASES	11,262.77	15,429.92	19,520	105,190	85,670	439%
45-00	INSURANCE	110,202.83	123,841.63	136,052	129,813	(6,239)	-5%
46-00	REPAIRS & MAINTENANCE	41,965.85	39,708.71	46,944	42,079	(4,865)	-10%
46-02	REPAIRS & MAINTENANCE - BUILDINGS	0.00	0.00	8,000	0	(8,000)	-100%
46-03	REPAIRS & MAINTENANCE - VEHICLES	144,035.71	115,343.71	106,183	121,735	15,552	15%
47-00	PRINTING & BINDING	2,809.25	1,414.05	1,557	3,677	2,120	136%
49-00	OTHER OBLIGATIONS	22,730.97	25,455.00	7,875	5,211	(2,664)	-34%
49-02	ADVERTISING	0.00	0.00	159	0	(159)	-100%
49-21	PD INVESTIGATIVE FUNDS	0.00	0.00	22,500	22,500	0	0%
52-00	OPERATING SUPPLIES	248,079.22	129,450.52	180,715	198,640	17,925	10%
52-07	JANITORIAL SUPPLIES	5,590.20	4,866.33	5,350	5,350	0	0%
52-30	FUEL, OIL & LUBRICANTS	158,383.40	119,620.06	127,847	126,181	(1,666)	-1%
54-00	MEMBERSHIPS/PUBLICATIONS	2,799.34	8,442.76	3,839	4,347	508	13%
55-00	TRAINING	3,589.00	5,369.00	10,301	17,464	7,163	70%
Total Operating Expenditures:		990,294.35	822,165.78	946,399	1,052,853	106,454	11%
CAPITAL OUTLAY							
64-00	MACHINERY & EQUIPMENT	788,205.69	1,202,435.79	475,366	10,945	(464,421)	-98%
64-01	JAG GRANT	30,004.45	20,873.99	23,427	23,464	37	0%
64-15	IT HARDWARE	21,408.95	21,729.55	0	52,000	52,000	100%
68-10	INTANGIBLE ASSETS	0.00	0.00	1,795	0	(1,795)	-100%
Total Capital Outlay:		839,619.09	1,245,039.33	500,588	86,409	(414,179)	-83%
TOTAL: POLICE		9,139,805.96	9,871,083.91	9,094,783	9,293,352	198,569	2%

001 - GENERAL FUND

2100 - POLICE ADMIN/OPERATIONS

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-2100-521.12-00	REGULAR SALARIES & WAGES	2,964,681.52	3,034,337.90	3,204,388	3,549,833	345,445	11%
001-2100-521.12-06	REGULAR SALARIES & WAGES	14,993.75	17,081.25	26,675	20,559	(6,116)	-23%
001-2100-521.12-12	REGULAR SALARIES & WAGES	81,387.24	165,393.24	71,916	23,341	(48,575)	-68%
001-2100-521.13-00	OTHER SALARIES & WAGES	686,135.17	616,830.84	616,586	502,614	(113,972)	-18%
001-2100-521.14-00	OVERTIME	116,562.35	142,121.46	133,358	125,000	(8,358)	-6%
001-2100-521.15-00	SPECIAL PAY	87,352.13	110,842.16	109,228	118,658	9,430	9%
001-2100-521.20-00	CLOTHING/SHOE ALLOWANCE	13,677.50	12,800.72	13,600	13,250	(350)	-3%
001-2100-521.21-00	FICA TAXES	289,595.32	303,986.44	325,798	322,056	(3,742)	-1%
001-2100-521.22-00	RETIREMENT CONTRIBUTIONS	11,387.31	19,633.61	20,879	23,631	2,752	13%
001-2100-521.22-01	RETIREMENT CONTRIBUTIONS	964,779.99	924,564.62	677,988	867,517	189,529	28%
001-2100-521.22-02	RETIREMENT CONTRIBUTIONS	135,035.87	146,530.42	154,135	146,530	(7,605)	-5%
001-2100-521.23-00	LIFE/HEALTH INSURANCE	689,436.00	867,234.53	750,575	816,598	66,023	9%
001-2100-521.24-00	WORKER'S COMPENSATION	240,285.26	505,883.14	238,940	259,060	20,120	8%
001-2100-521.27-00	CAFETERIA PLAN	25,900.00	31,850.00	31,850	40,800	8,950	28%
Salaries & Benefits		\$6,321,209.41	\$6,899,090.33	\$6,375,916	\$6,829,447	453,531	7%
Operating Expenditures							
001-2100-521.31-00	PROFESSIONAL SERVICES	0	0	0	3,000	3,000	0
001-2100-521.34-00	CONTRACT SERVICES	83,872.10	97,308.83	87,923	88,374	451	1%
001-2100-521.40-00	TRAVEL & PER DIEM	1,111.12	1,702.94	6,887	5,231	(1,656)	-24%
001-2100-521.41-00	COMMUNICATION	52,736.44	46,884.12	56,003	31,960	(24,043)	-43%
001-2100-521.42-00	POSTAGE & FREIGHT	4,882.82	2,888.28	5,036	6,079	1,043	21%
001-2100-521.43-00	ELECTRIC/WATER/SEWER	58,667.32	52,826.22	61,438	62,970	1,532	2%
001-2100-521.44-00	RENTALS AND LEASES	9,065.25	13,084.40	16,520	100,641	84,121	509%
001-2100-521.45-00	INSURANCE	110,202.83	123,841.63	135,113	129,006	(6,107)	-5%
001-2100-521.46-00	REPAIRS & MAINTENANCE	13,744.62	16,930.57	23,025	17,704	(5,321)	-23%
001-2100-521.46-02	REPAIRS & MAINTENANCE	0	0	8,000	0	(8,000)	-100%
001-2100-521.46-03	REPAIRS & MAINTENANCE	144,035.71	115,343.71	105,324	120,485	15,161	14%
001-2100-521.47-00	PRINTING & BINDING	2,809.25	1,414.05	1,532	2,676	1,144	75%
001-2100-521.49-00	OTHER CHARGES & OBLIG.	22,730.97	25,455.00	1,875	1,711	(164)	-9%
001-2100-521.49-02	OTHER CHARGES & OBLIG.	0	0	159	0	(159)	-100%
001-2100-521.49-21	OTHER CHARGES & OBLIG.	0	0	22,500	22,500	0	0
001-2100-521.52-00	OPERATING SUPPLIES	207,572.63	124,882.39	160,798	185,645	24,847	15%
001-2100-521.52-07	OPERATING SUPPLIES	5,590.20	4,866.33	5,350	5,350	0	0
001-2100-521.52-30	OPERATING SUPPLIES	158,383.40	119,620.06	126,297	123,241	(3,056)	-2%
001-2100-521.54-00	MEMBERSHIP/PUBLICATIONS	2,380.83	8,235.76	3,391	3,643	252	7%
001-2100-521.55-00	TRAINING	1,966.00	4,162.00	3,885	10,993	7,108	183%
Operating Expenditures		\$879,751.49	\$759,446.29	\$831,056	\$921,209	90,153	11%
Capital Outlay							
001-2100-521.64-00	MACHINERY AND EQUIPMENT	471,028.80	999,987.50	87,719	8,545	(79,174)	-90%
001-2100-521.64-01	MACHINERY AND EQUIPMENT	30,004.45	20,873.99	23,427	23,464	37	0%
001-2100-521.64-15	MACHINERY AND EQUIPMENT	21,408.95	21,729.55	0	52,000	52,000	0
001-2100-521.68-10	INTANGIBLE ASSETS	0	0	1,795	0	(1,795)	-100%
Capital Outlay		\$522,442.20	\$1,042,591.04	\$112,941	\$84,009	(28,932)	-34%
2100 - POLICE ADMIN/OPERATIONS		\$7,723,403.10	\$8,701,127.66	\$7,319,913	\$7,834,665	514,752	7%

001 - GENERAL FUND

2101 - POLICE COMMUNICATIONS

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-2101-521.12-00	REGULAR SALARIES & WAGES	686,702.37	622,410.87	726,081	749,990	23,909	3%
001-2101-521.12-12	REGULAR SALARIES & WAGES	1,753.82	3,484.96	2,090	0	(2,090)	-100%
001-2101-521.14-00	OVERTIME	46,387.66	40,045.86	47,813	45,278	(2,535)	-5%
001-2101-521.21-00	FICA TAXES	56,389.54	49,727.37	60,456	59,082	(1,374)	-2%
001-2101-521.22-00	RETIREMENT CONTRIBUTIONS	55,089.14	48,789.72	58,142	59,355	1,213	2%
001-2101-521.23-00	LIFE/HEALTH INSURANCE	124,762.53	129,570.57	144,768	163,355	18,587	13%
001-2101-521.24-00	WORKER'S COMPENSATION	3,748.05	2,209.12	2,639	2,657	18	1%
001-2101-521.27-00	CAFETERIA PLAN	13,850.00	8,550.00	12,000	12,000	0	0
Salaries & Benefits		\$988,683.11	\$904,788.47	\$1,053,989	\$1,091,717	37,728	4%
Operating Expenditures							
001-2101-521.34-00	CONTRACT SERVICES	28,557.74	28,565.20	27,606	38,937	11,331	41%
001-2101-521.40-00	TRAVEL & PER DIEM	3,826.90	0	1,736	7,514	5,778	333%
001-2101-521.41-00	COMMUNICATION	5,191.37	3,048.50	300	300	0	0
001-2101-521.44-00	RENTALS AND LEASES	2,197.52	2,345.52	3,000	3,149	149	5%
001-2101-521.46-00	REPAIRS & MAINTENANCE	28,221.23	22,778.14	23,919	24,375	456	2%
001-2101-521.52-00	OPERATING SUPPLIES	40,506.59	4,568.13	10,206	7,965	(2,241)	-22%
001-2101-521.54-00	MEMBERSHIP/PUBLICATIONS	418.51	207.00	308	494	186	60%
001-2101-521.55-00	TRAINING	1,623.00	1,207.00	5,811	5,491	(320)	-6%
Operating Expenditures		\$110,542.86	\$62,719.49	\$72,886	\$88,225	15,339	21%
Capital Outlay							
001-2101-521.64-00	MACHINERY AND EQUIPMENT	317,176.89	202,448.29	387,647	0	(387,647)	-100%
Capital Outlay		\$317,176.89	\$202,448.29	\$387,647	\$0	(387,647)	-100%
2101 - POLICE COMMUNICATIONS		\$1,416,402.86	\$1,169,956.25	\$1,514,522	\$1,179,942	(334,580)	-22%

001 - GENERAL FUND

2132 - CODE ENFORCEMENT

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-2132-524.12-00	REGULAR SALARIES & WAGES	0	0	144,042	158,683	14,641	10%
001-2132-524.12-12	REGULAR SALARIES & WAGES	0	0	900	0	(900)	-100%
001-2132-524.14-00	OVERTIME	0	0	30	257	227	757%
001-2132-524.21-00	FICA TAXES	0	0	11,780	12,715	935	8%
001-2132-524.22-00	RETIREMENT CONTRIBUTIONS	0	0	11,128	12,588	1,460	13%
001-2132-524.23-00	LIFE/HEALTH INSURANCE	0	0	39,146	34,542	(4,604)	-12%
001-2132-524.24-00	WORKER'S COMPENSATION	0	0	3,065	4,541	1,476	48%
001-2132-524.27-00	CAFETERIA PLAN	0	0	7,800	9,600	1,800	23%
Salaries & Benefits		\$0	\$0	\$217,891	\$232,926	15,035	7%
Operating Expenditures							
001-2132-524.34-00	CONTRACT SERVICES	0	0	15,000	20,000	5,000	33%
001-2132-524.40-00	TRAVEL & PER DIEM	0	0	862	1,377	515	60%
001-2132-524.41-00	COMMUNICATION	0	0	2,340	924	(1,416)	-61%
001-2132-524.42-00	POSTAGE & FREIGHT	0	0	4,426	4,000	(426)	-10%
001-2132-524.44-00	RENTALS AND LEASES	0	0	0	1,400	1,400	0
001-2132-524.45-00	INSURANCE	0	0	939	807	(132)	-14%
001-2132-524.46-03	REPAIRS & MAINTENANCE	0	0	859	1,250	391	46%
001-2132-524.47-00	PRINTING & BINDING	0	0	25	1,001	976	3904%
001-2132-524.49-00	OTHER CHARGES & OBLIG.	0	0	6,000	3,500	(2,500)	-42%
001-2132-524.52-00	OPERATING SUPPLIES	0	0	9,711	5,030	(4,681)	-48%
001-2132-524.52-30	OPERATING SUPPLIES	0	0	1,550	2,940	1,390	90%
001-2132-524.54-00	MEMBERSHIP/PUBLICATIONS	0	0	140	210	70	50%
001-2132-524.55-00	TRAINING	0	0	605	980	375	62%
Operating Expenditures		\$0	\$0	\$42,457	\$43,419	962	2%
Capital Outlay							
001-2132-524.64-00	MACHINERY AND EQUIPMENT	0	0	0	2,400	2,400	0
Capital Outlay		\$0	\$0	\$0	\$2,400	2,400	0%
2132 - CODE ENFORCEMENT		\$0.00	\$0.00	\$260,348	\$278,745	18,397	7%



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City of Cocoa, FL Departmental Summary

Department: Fire Services

The Cocoa Fire Department provides fire protection and prevention, firefighting, rescue, Advanced Life Support (ALS) and Hazardous Materials (Haz Mat) response capabilities to prevent or minimize injury, loss of life, and damage to property and the environment. The Fire Department is staffed by trained fire protection personnel and is organized into two Divisions: Administration and Operations.

Administration Division – The Administration Division provides professional management and administrative support to ensure that superior services are delivered to the community. The division is responsible for the overall planning, control, leadership, and management of activities and staff support for programs; including strategic planning, communications, records management, departmental safety committee, disaster services, budget preparation and administration, training, media relations, and special projects.

Operations Division – The Operations Division provides emergency response capability for more than 4,500 emergencies per year with an average response time of approximately 4 minutes. The division provides assistance and responds to fires, medical emergencies, hazardous material spills, and other catastrophes that could lead to injury or death. This division also provides fire prevention education to our citizens, various other community support services and automatic and mutual aid agreements to Brevard County Fire Rescue and all other municipalities within the county.

**FIRE
FUND: 001**

FY 2018 POSITION CONTROL

FIRE ADMINISTRATION	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
ADMINISTRATIVE SECRETARY	1			1			1			1		
DEPUTY FIRE CHIEF	1			1			1			1		
FIRE CHIEF	1			1			1			1		
FIRE INSPECTOR							1			1		
Total Fire Administration	3	0	0	3	0	0	4	0	0	4	0	0

Position Comments:

FY 2017:

- ♦ In FY 2017 the Fire Inspector position was unfrozen and moved from Community Services Department (3200) to Fire Administration Department (2200)

FY 2015:

- ♦ In FY 2015 the Deputy Fire Chief position was unfrozen.

FIRE OPERATIONS	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
DISTRICT FIRE CHIEF	3			3			3			3		
FIRE LIEUTENANT / EMT	9			10			8			9		
FIREFIGHTER / EMT	30			29			31			30		
Total Fire Operations	42	0	0									

Position Comments:

FY 2017:

- ♦ In FY 2016 one Firefighter / EMT was replaced with a Fire Lieutenant / EMT.

FY 2016:

- ♦ In FY 2016 one Fire Lieutenant / EMT was replaced with a Firefighter / EMT.

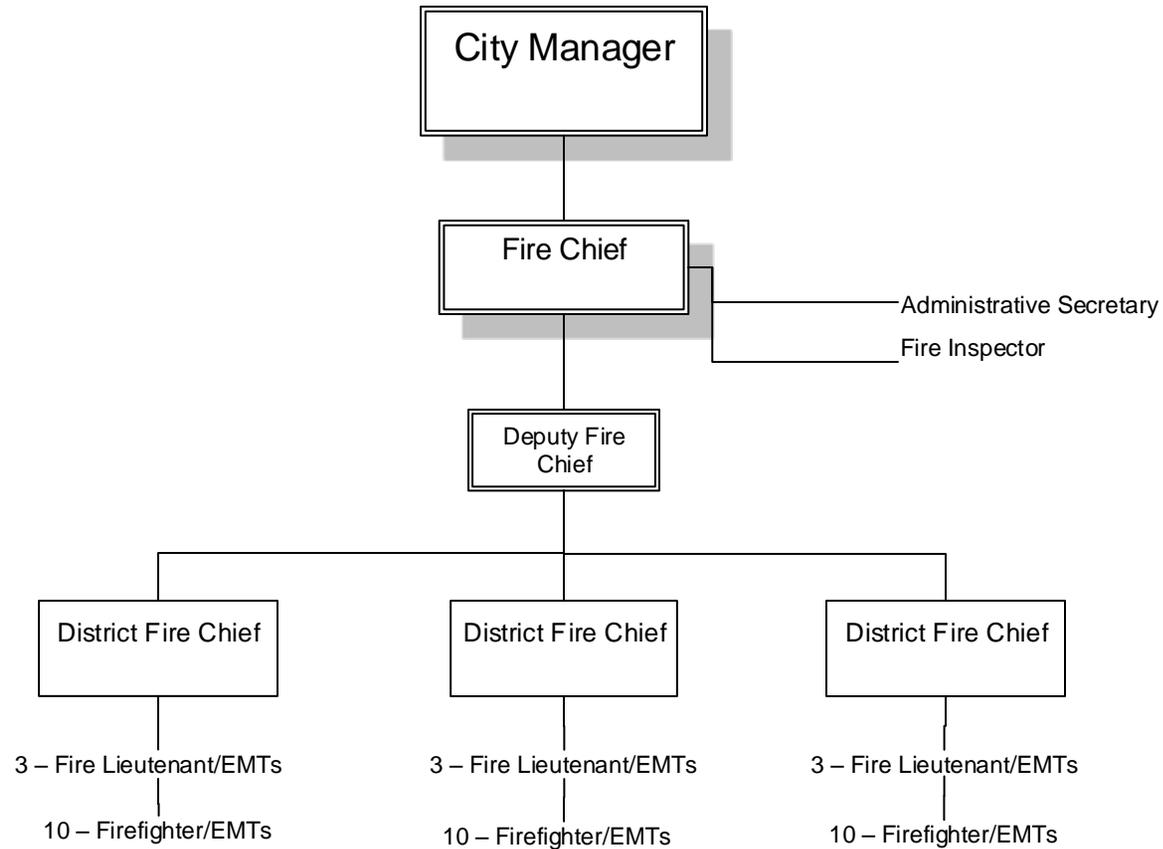
FY 2015:

- ♦ In FY 2015 one Firefighter / EMT was replaced with a Fire Lieutenant / EMT.

TOTAL FIRE DEPARTMENT	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	45	0	0	45	0	0	46	0	0	46	0	0



Fire Protection Organizational Chart



DIVISION: ALL DIVISIONS

DEPARTMENT: FIRE

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	1,992,506.91	2,090,284.77	2,199,717	2,243,222	43,505	2%
12-12	RETIREMENT LEAVE ACCRUAL	17,855.93	103,438.64	27,791	5,658	(22,133)	-80%
13-00	OTHER SALARIES & WAGES	189,461.31	155,609.48	202,248	242,599	40,351	20%
14-00	OVERTIME	74,656.95	158,241.94	179,718	124,946	(54,772)	-30%
15-00	SPECIAL PAY	159,236.83	177,306.63	190,229	167,251	(22,978)	-12%
20-00	CLOTHING/SHOE ALLOWANCE	4,200.00	4,000.00	3,900	3,900	0	0%
21-00	FICA TAXES	179,425.81	196,461.91	211,093	202,050	(9,043)	-4%
22-00	RETIREMENT CONTRIBUTIONS	18,999.88	41,001.18	34,665	31,091	(3,574)	-10%
22-01	LICENSED POLICE/FIREFIGHTERS	1,325,647.35	1,383,890.18	1,304,897	1,371,697	66,800	5%
22-02	ICMA CITY MANAGER CONTRACT	128,299.11	115,232.79	130,750	115,233	(15,517)	-12%
23-00	LIFE/HEALTH INSURANCE	384,179.31	545,124.47	489,167	488,493	(674)	0%
24-00	WORKER'S COMPENSATION	192,384.68	172,740.96	210,312	228,583	18,271	9%
27-00	CAFETERIA PLAN	9,950.00	13,350.00	19,200	16,800	(2,400)	-13%
Total Salaries & Benefits:		4,676,804.07	5,156,682.95	5,203,687	5,241,523	37,836	1%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	2,450.00	0.00	0	0	0	100%
31-05	EMS 1ST RESPONDER	12,500.00	13,125.00	13,125	13,125	0	0%
34-00	CONTRACT SERVICES	7,809.13	41,873.35	50,904	49,711	(1,193)	-2%
40-00	TRAVEL AND PER DIEM	874.80	2,360.46	4,600	4,500	(100)	-2%
41-00	COMMUNICATION	7,889.77	5,080.26	5,661	6,360	699	12%
42-00	FREIGHT & POSTAGE SERVICE	1,401.90	889.03	3,390	2,640	(750)	-22%
43-00	ELECTRIC/WATER/SEWER	26,453.42	26,617.03	25,758	31,100	5,342	21%
44-00	RENTAL AND LEASES	2,599.86	1,916.04	1,917	1,917	0	0%
45-00	INSURANCE	4,027.77	8,303.21	11,396	8,805	(2,591)	-23%
46-00	REPAIRS & MAINTENANCE	20,769.04	18,406.41	28,981	28,360	(621)	-2%
46-02	REPAIRS & MAINTENANCE - BUILDING	40,500.07	0.00	0	0	0	100%
46-03	REPAIRS & MAINTENANCE - VEHICLE	40,120.23	39,384.14	47,117	56,290	9,173	19%
46-05	REPAIRS & MAINTENANCE / HYDRANT	140,313.60	192,472.20	185,653	193,080	7,427	4%
47-00	PRINTING & BINDING	943.80	1,103.69	1,195	1,439	244	20%
49-00	OTHER OBLIGATIONS	2,063.61	0.00	0	0	0	100%
52-00	OPERATING SUPPLIES	127,697.87	82,414.43	46,852	70,171	23,319	50%
52-02	UNIFORMS	21,068.43	15,479.06	18,550	20,230	1,680	9%
52-05	EMS 1st RESP-CONSUM SUPP	31,284.91	36,237.52	47,083	40,480	(6,603)	-14%
52-07	JANITORIAL SUPPLIES	4,245.99	4,018.50	4,620	4,851	231	5%
52-10	HEATING FUEL	1,180.41	1,092.21	1,240	1,536	296	24%
52-30	FUEL, OIL & LUBRICANTS	28,865.36	22,669.51	32,967	32,891	(76)	0%
54-00	MEMBERSHIPS/PUBLICATIONS	1,749.50	3,886.99	4,024	4,384	360	9%
55-00	TRAINING	17,576.75	23,841.14	24,500	26,000	1,500	6%
Total Operating Expenditures:		544,386.22	541,170.18	559,533	597,870	38,337	7%
CAPITAL OUTLAY							
64-00	MACHINERY & EQUIPMENT	2,121,018.60	237,333.40	87,149	76,600	(10,549)	-12%
64-15	IT HARDWARE	13,754.19	0.00	0	28,422	28,422	100%
Total Capital Outlay:		2,134,772.79	237,333.40	87,149	105,022	17,873	21%
TOTAL: FIRE		7,355,963.08	5,935,186.53	5,850,369	5,944,415	94,046	2%

001 - GENERAL FUND

2200 - FIRE ADMINISTRATION

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-2200-522.12-00	REGULAR SALARIES & WAGES	127,158.08	161,544.32	235,307	255,380	20,073	9%
001-2200-522.12-12	REGULAR SALARIES & WAGES	0	0	5,194	5,658	464	9%
001-2200-522.13-00	OTHER SALARIES & WAGES	38,147.80	39,446.72	42,060	0	(42,060)	-100%
001-2200-522.14-00	OVERTIME	0	0	0	2,000	2,000	0
001-2200-522.15-00	SPECIAL PAY	1,604.24	2,190.00	2,890	2,640	(250)	-9%
001-2200-522.21-00	FICA TAXES	12,795.42	14,944.48	22,951	19,458	(3,493)	-15%
001-2200-522.22-00	RETIREMENT CONTRIBUTIONS	18,999.88	24,658.45	31,836	31,091	(745)	-2%
001-2200-522.22-01	RETIREMENT CONTRIBUTIONS	42,471.69	41,154.38	44,756	46,270	1,514	3%
001-2200-522.22-02	RETIREMENT CONTRIBUTIONS	128,299.11	115,232.79	130,750	115,233	(15,517)	-12%
001-2200-522.23-00	LIFE/HEALTH INSURANCE	20,516.31	39,821.08	41,989	52,728	10,739	26%
001-2200-522.24-00	WORKER'S COMPENSATION	9,027.82	10,583.17	15,226	16,800	1,574	10%
001-2200-522.27-00	CAFETERIA PLAN	5,300.00	6,600.00	12,000	9,600	(2,400)	-20%
Salaries & Benefits		\$404,320.35	\$456,175.39	\$584,959	\$556,858	(28,101)	-5%
Operating Expenditures							
001-2200-522.31-00	PROFESSIONAL SERVICES	2,450.00	0	0	0	0	0
001-2200-522.40-00	TRAVEL & PER DIEM	530.00	0	1,600	2,000	400	25%
001-2200-522.41-00	COMMUNICATION	1,854.39	1,907.31	2,601	2,700	99	4%
001-2200-522.42-00	POSTAGE & FREIGHT	81.20	173.18	200	200	0	0
001-2200-522.44-00	RENTALS AND LEASES	2,599.86	1,916.04	1,917	1,917	0	0
001-2200-522.45-00	INSURANCE	490.58	1,197.50	3,166	2,745	(421)	-13%
001-2200-522.46-00	REPAIRS & MAINTENANCE	611.00	0	0	0	0	0
001-2200-522.46-03	REPAIRS & MAINTENANCE	5,068.82	1,144.25	4,003	1,990	(2,013)	-50%
001-2200-522.47-00	PRINTING & BINDING	73.80	0	95	39	(56)	-59%
001-2200-522.49-00	OTHER CHARGES & OBLIG.	1,943.12	0	0	0	0	0
001-2200-522.52-00	OPERATING SUPPLIES	1,474.94	2,750.01	2,756	9,745	6,989	254%
001-2200-522.52-02	OPERATING SUPPLIES	1,830.15	859.41	1,610	2,100	490	30%
001-2200-522.52-30	OPERATING SUPPLIES	2,995.17	3,640.16	2,888	2,812	(76)	-3%
001-2200-522.54-00	MEMBERSHIP/PUBLICATIONS	1,659.50	2,282.49	2,524	2,544	20	1%
001-2200-522.55-00	TRAINING	230.00	1,846.00	2,000	2,500	500	25%
Operating Expenditures		\$23,892.53	\$17,716.35	\$25,360	\$31,292	5,932	23%
Capital Outlay							
001-2200-522.64-00	MACHINERY AND EQUIPMENT	0	0	34,669	0	(34,669)	-100%
Capital Outlay		\$0	\$0	\$34,669	\$0	(34,669)	-100%
2200 - FIRE ADMINISTRATION		\$428,212.88	\$473,891.74	\$644,988	\$588,150	(56,838)	-9%

001 - GENERAL FUND

2201 - FIRE OPERATIONS

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-2201-522.12-00	REGULAR SALARIES & WAGES	1,865,348.83	1,928,740.45	1,964,410	1,987,842	23,432	1%
001-2201-522.12-12	REGULAR SALARIES & WAGES	17,855.93	103,438.64	22,597	0	(22,597)	-100%
001-2201-522.13-00	OTHER SALARIES & WAGES	151,313.51	116,162.76	160,188	242,599	82,411	51%
001-2201-522.14-00	OVERTIME	74,656.95	158,241.94	179,718	122,946	(56,772)	-32%
001-2201-522.15-00	SPECIAL PAY	157,632.59	175,116.63	187,339	164,611	(22,728)	-12%
001-2201-522.20-00	CLOTHING/SHOE ALLOWANCE	4,200.00	4,000.00	3,900	3,900	0	0
001-2201-522.21-00	FICA TAXES	166,630.39	181,517.43	188,142	182,592	(5,550)	-3%
001-2201-522.22-00	RETIREMENT CONTRIBUTIONS	0	16,342.73	2,829	0	(2,829)	-100%
001-2201-522.22-01	RETIREMENT CONTRIBUTIONS	1,283,175.66	1,342,735.80	1,260,141	1,325,427	65,286	5%
001-2201-522.23-00	LIFE/HEALTH INSURANCE	363,663.00	505,303.39	447,178	435,765	(11,413)	-3%
001-2201-522.24-00	WORKER'S COMPENSATION	183,356.86	162,157.79	195,086	211,783	16,697	9%
001-2201-522.27-00	CAFETERIA PLAN	4,650.00	6,750.00	7,200	7,200	0	0
Salaries & Benefits		\$4,272,483.72	\$4,700,507.56	\$4,618,728	\$4,684,665	65,937	1%
Operating Expenditures							
001-2201-522.31-05	PROFESSIONAL SERVICES	12,500.00	13,125.00	13,125	13,125	0	0
001-2201-522.34-00	CONTRACT SERVICES	7,809.13	41,873.35	50,904	49,711	(1,193)	-2%
001-2201-522.40-00	TRAVEL & PER DIEM	344.80	2,360.46	3,000	2,500	(500)	-17%
001-2201-522.41-00	COMMUNICATION	6,035.38	3,172.95	3,060	3,660	600	20%
001-2201-522.42-00	POSTAGE & FREIGHT	1,320.70	715.85	3,190	2,440	(750)	-24%
001-2201-522.43-00	ELECTRIC/WATER/SEWER	26,453.42	26,617.03	25,758	31,100	5,342	21%
001-2201-522.45-00	INSURANCE	3,537.19	7,105.71	8,230	6,060	(2,170)	-26%
001-2201-522.46-00	REPAIRS & MAINTENANCE	20,158.04	18,406.41	28,981	28,360	(621)	-2%
001-2201-522.46-02	REPAIRS & MAINTENANCE	40,500.07	0	0	0	0	0
001-2201-522.46-03	REPAIRS & MAINTENANCE	35,051.41	38,239.89	43,114	54,300	11,186	26%
001-2201-522.46-05	REPAIRS & MAINTENANCE	140,313.60	192,472.20	185,653	193,080	7,427	4%
001-2201-522.47-00	PRINTING & BINDING	870.00	1,103.69	1,100	1,400	300	27%
001-2201-522.49-00	OTHER CHARGES & OBLIG.	120.49	0	0	0	0	0
001-2201-522.52-00	OPERATING SUPPLIES	126,222.93	79,664.42	44,096	60,426	16,330	37%
001-2201-522.52-02	OPERATING SUPPLIES	19,238.28	14,619.65	16,940	18,130	1,190	7%
001-2201-522.52-05	OPERATING SUPPLIES	31,284.91	36,237.52	47,083	40,480	(6,603)	-14%
001-2201-522.52-07	OPERATING SUPPLIES	4,245.99	4,018.50	4,620	4,851	231	5%
001-2201-522.52-10	OPERATING SUPPLIES	1,180.41	1,092.21	1,240	1,536	296	24%
001-2201-522.52-30	OPERATING SUPPLIES	25,870.19	19,029.35	30,079	30,079	0	0
001-2201-522.54-00	MEMBERSHIP/PUBLICATIONS	90.00	1,604.50	1,500	1,840	340	23%
001-2201-522.55-00	TRAINING	17,346.75	21,995.14	22,500	23,500	1,000	4%
Operating Expenditures		\$520,493.69	\$523,453.83	\$534,173	\$566,578	32,405	6%
Capital Outlay							
001-2201-522.64-00	MACHINERY AND EQUIPMENT	2,121,018.60	237,333.40	52,480	76,600	24,120	46%
001-2201-522.64-15	MACHINERY AND EQUIPMENT	13,754.19	0	0	28,422	28,422	0
Capital Outlay		\$2,134,772.79	\$237,333.40	\$52,480	\$105,022	52,542	100%
2201 - FIRE OPERATIONS		\$6,927,750.20	\$5,461,294.79	\$5,205,381	\$5,356,265	150,884	3%



City of Cocoa, FL Departmental Summary

Department: Community Services Department

It is the responsibility of the Community Services Department to direct the physical growth of the City in an orderly manner to the benefit of residents, businesses, and industry in the community. This Department provides a full range of community services. This Department is responsible for six core business functions that guide future planning, development and community related services in the City. The Department also provides staff coordination to the City's three Community Redevelopment Agencies. These programs are described in more detail in the Special Revenue Funds section later in this publication.

Building and Permitting – Building and Permitting staff are responsible for the review, permitting and inspections of any building or plan to ensure the public safety, health, and general welfare through monitoring and compliance with the Florida Building Code and the construction, alteration, repair, removal, demolition, use and occupancy of buildings, structures or premises. Additionally, the division administers the local business tax (formerly known as Occupational License) program for the City.

Housing & Neighborhood Services -- Housing & Neighborhood Services administers State and Federal funded community development and housing programs whose common goal is to improve the quality of life for Cocoa's income-eligible residents and revitalizing neighborhoods.

Office of Economic Development -- The primary goals of the Office of Economic Development are to expand the City's tax base and to develop the local economy. This is accomplished through annexations, working with the development community, recruiting new businesses to the area, and working to retain and expand our existing businesses.

Planning and Zoning – Planning and Zoning staff maintain the City's Comprehensive Plan, Land Development Regulations, and Development Review Process. Responsibilities include site plan review and approval, subdivision review, rezoning, addressing of properties, variances, waivers, special exceptions, zoning ordinance amendments, local business tax review, home occupation approval and sign regulations.

Leisure Services -- This Division is responsible for the administration and marketing of facility rentals, park permits, parade/special event applications and several annual special events. The Division oversees the management and operations of the Porcher House, Civic Center, Riverfront Park Amphitheatre, Taylor Park, and Myrt Tharpe Square.

COMMUNITY SERVICES

FUND: 001

FY 2018 POSITION CONTROL

COMMUNITY SERVICES	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ADMINISTRATIVE SECRETARY	1											
BUILDING INSPECTOR	1			1			1			1		
BUILDING OFFICIAL	1			1			1			1		
CODE ENFORCEMENT OFFICER	2			2			2					
CODE ENFORCEMENT SUPERVISOR	1			1			1					
COMM SERVICES DIR / P & A ADMIN	1			1			1			1		
COMMUNITY SERVICES TECHNICIAN							1			1		
DEPUTY DIR COMMUNITY SERVICES	1			1			1			1		
FIRE INSPECTOR			1			1						
GIS ADMINISTRATOR				1			1					
HOUSING PROGRAM COORDINATOR	1			1			1			1		
HOUSING PROGRAM MANAGER	1			1			1			1		
LICENSE/PERMIT TECHNICIAN	1			1			1			1		
PLANNER			1			1			1	1		1
PLANNING & CODE ENFORC TECH	1			1			1					
PLANNING & ZONING MANAGER										1		
PLANS EXAMINER			1	1		1	1		1	1		1
SENIOR PLANNER	1			1			1					
RESIDENTIAL SVCS COORDINATOR	1			1			1					
Total Community Services	14	0	3	15	0	3	16	0	2	11	0	2

Position Comments:

FY 2017:

- ♦ In FY 2017 the Senior Planner was retitled to be a Planning & Zoning Manager.
- ♦ In FY 2017 the Residential Service Coordinator was replaced with a Planner.
- ♦ In FY 2017 the Code Enforcement division was split out from the Community Services department (3200).
- ♦ In FY 2017 the Planning & Code Enforcement Tech in the Community Services department (3200) was replaced with the Code Enforcement Coordinator in the Police Code Enforcement division.
- ♦ In FY 2017 the Code Enforcement Supervisor in the Community Services department (3200) was replaced with the Code Enforcement Manager and moved to the Police Code Enforcement division.
- ♦ In FY 2017 two Code Enforcement Officer were moved to the Police Code Enforcement division from the Community Services department (3200).
- ♦ In FY 2017 the GIS Administrator was moved from the Community Services Department (3200) to the Information Technology Division of the City Manager's Department (1103).
- ♦ In FY 2017 the Fire Inspector position was unfrozen and moved from Community Services Department (3200) to Fire Administration Department (2200)

FY 2016:

- ♦ In FY 2016 the GIS Administrator was moved from Information Technology Division to the Customer Service Department.
- ♦ In FY 2016 the Administrative Secretary was closed to open a Plans Examiner.
- ♦ In FY 2016 the Community Service Technician was open to replace the Business Assistance Technician from the Economic Development Division.

FY 2015:

- ♦ In FY 2015 the Frozen Planning Manager position was closed.

COMMUNITY SERVICES

FUND: 001

FY 2018 POSITION CONTROL

ECONOMIC DEVELOPMENT

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
BUSINESS ASSISTANCE TECHNICIAN	1			1								
CRA PROGRAM MANAGER	1			1			1					
ECONOMIC DEVELOPMENT MANAGER	1			1			1			1		
ECONOMIC DEVELOPMENT SPECIALIST	1			1			1			1		
REDEVELOPMENT SPECIALIST										1		
Total Economic Development	4	0	0	4	0	0	3	0	0	3	0	0

Position Comments:

FY 2017:

- ♦ In FY2017 the CRA Program Manager was replaced with a Redevelopment Specialist.

FY 2016:

- ♦ In FY2016 the Business Assistance Technician was closed to open a Community Service Technician in the Community Services Administration Division (3200).

LEISURE SERVICES

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
FACILITIES ATTENDENT		4			4			4			4	
LEISURE SERVICES COORDINATOR	1			1			1			1		
LEISURE SERVICES MANAGER	1			1			1			1		
OFFICE ASSISTANT	1			1			1			1		
Total Leisure Services	3	4	0									

Position Comments:

FY 2015:

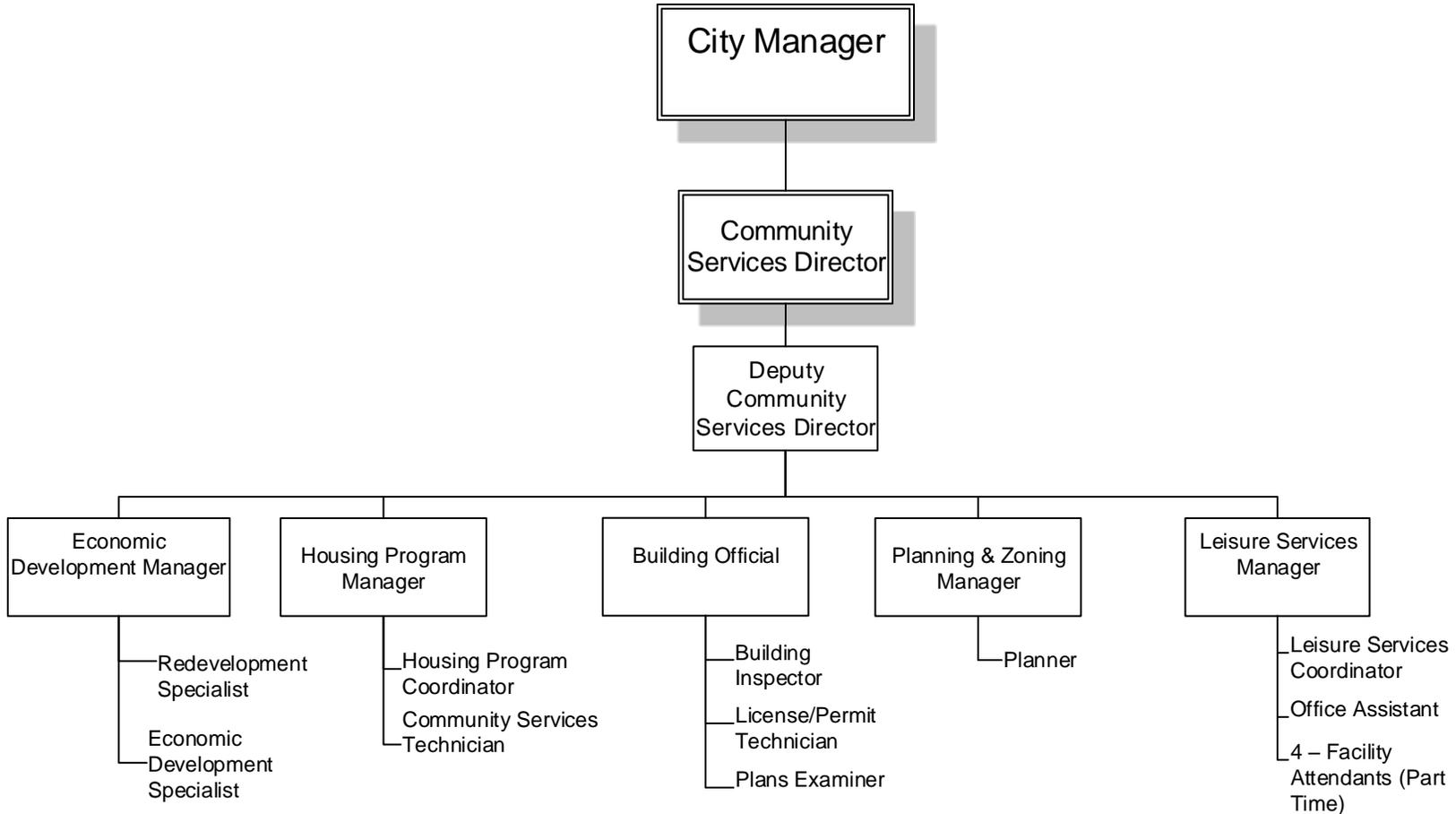
- ♦ In FY 2014 the Office Assistant position was upgraded from part time to full time.

**TOTAL COMMUNITY SERVICES
DEPARTMENT**

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	21	4	3	22	4	3	22	4	2	17	4	2



Community Services Organizational Chart



Frozen Positions (Not Funded)
 Plans Examiner
 Planner

DIVISION: ALL DIVISIONS

DEPARTMENT: COMMUNITY SERVICES

FUND: GENERAL FUND

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	823,718.45	836,395.51	760,179	839,989	79,810	10%
12-12	RETIREMENT LEAVE ACCRUAL	14,676.39	4,216.62	50,909	0	(50,909)	-100%
13-00	OTHER SALARIES & WAGES	46,716.27	48,699.82	51,434	53,186	1,752	3%
14-00	OVERTIME	28.14	40.35	553	5,562	5,009	906%
15-00	SPECIAL PAY	16,800.01	20,039.32	26,425	84,500	58,075	220%
21-00	FICA TAXES	70,407.61	70,447.19	71,793	73,697	1,904	3%
22-00	RETIREMENT CONTRIBUTIONS	87,343.40	87,567.99	91,685	98,796	7,111	8%
22-01	LICENSED POLICE/FIREFIGHTERS	7,871.75	7,585.45	6,582	15,898	9,316	142%
23-00	LIFE/HEALTH INSURANCE	141,720.62	172,185.59	139,946	204,750	64,804	46%
24-00	WORKER'S COMPENSATION	17,259.45	14,590.56	15,185	15,905	720	5%
27-00	CAFETERIA PLAN	42,491.19	38,367.30	36,120	35,760	(360)	-1%
Total Salaries & Benefits:		1,269,033.28	1,300,135.70	1,250,811	1,428,043	177,232	14%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	79,543.00	165,244.05	239,630	30,000	(209,630)	-87%
34-00	CONTRACT SERVICES	32,831.25	40,978.25	111,250	85,250	(26,000)	-23%
40-00	TRAVEL AND PER DIEM	2,707.83	958.85	1,988	4,326	2,338	118%
41-00	COMMUNICATION	4,274.19	3,847.45	5,922	4,820	(1,102)	-19%
42-00	FREIGHT & POSTAGE SERVICE	10,460.17	7,779.36	6,780	6,200	(580)	-9%
44-00	RENTAL AND LEASES	6,021.02	5,341.46	6,356	7,186	830	13%
45-00	INSURANCE	1,411.74	1,448.93	939	784	(155)	-17%
46-00	REPAIRS & MAINTENANCE	0.00	456.00	1,575	1,700	125	8%
46-03	REPAIRS & MAINTENANCE - VEHICLE	3,915.66	4,685.84	4,820	3,330	(1,490)	-31%
47-00	PRINTING & BINDING	1,690.84	2,078.54	3,655	5,498	1,843	50%
48-00	PROMOTIONAL ACTIVITIES	26,156.93	26,077.77	11,520	21,595	10,075	87%
48-11	BUSINESS ASSIST. PROGRAM	0.00	0.00	45,000	25,000	(20,000)	-44%
49-00	OTHER OBLIGATIONS	19,214.21	23,990.62	169,527	24,750	(144,777)	-85%
49-05	BROWNFIELDS REDEV PROG	3,534.23	141,889.47	240,406	155,894	(84,512)	-35%
49-06	BROWNFIELD PROG CITY COST	18,271.50	0.00	7,500	20,000	12,500	167%
52-00	OPERATING SUPPLIES	12,474.10	10,789.34	16,913	12,891	(4,022)	-24%
52-30	FUEL, OIL & LUBRICANTS	4,874.55	4,169.74	3,099	2,000	(1,099)	-35%
54-00	MEMBERSHIPS/PUBLICATIONS	5,526.86	3,899.90	4,566	7,250	2,684	59%
55-00	TRAINING	4,017.00	2,266.00	4,207	11,011	6,804	162%
Total Operating Expenditures:		236,925.08	445,901.57	885,653	429,485	(456,168)	-52%
CAPITAL OUTLAY							
61-00	LAND	0.00	0.00	6,683	0	(6,683)	-100%
64-00	MACHINERY & EQUIPMENT	3,657.87	0.00	7,450	0	(7,450)	-100%
Total Capital Outlay:		3,657.87	0.00	14,133	0	(14,133)	-100%
MISCELLANEOUS							
82-01	ECONOMIC DEVELOPMENT INCENTIV	0.00	0.00	1,268,000	1,000,000	(268,000)	-21%
Total Miscellaneous:		0.00	0.00	1,268,000	1,000,000	(268,000)	-21%
TOTAL: COMMUNITY SERVICES		1,509,616.23	1,746,037.27	3,418,597	2,857,528	(561,069)	-16%

001 - GENERAL FUND

3200 - ADMINISTRATION

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3200-515.12-00	REGULAR SALARIES & WAGES	484,692.84	539,042.36	451,913	514,489	62,576	14%
001-3200-515.12-12	REGULAR SALARIES & WAGES	14,496.85	2,834.24	30,075	0	(30,075)	-100%
001-3200-515.14-00	OVERTIME	28.14	34.78	295	571	276	94%
001-3200-515.21-00	FICA TAXES	39,343.01	41,883.86	40,089	40,256	167	0%
001-3200-515.22-00	RETIREMENT CONTRIBUTIONS	47,748.76	51,036.54	51,312	55,967	4,655	9%
001-3200-515.23-00	LIFE/HEALTH INSURANCE	79,680.95	112,475.99	73,667	91,880	18,213	25%
001-3200-515.24-00	WORKER'S COMPENSATION	10,935.71	9,219.63	8,840	7,688	(1,152)	-13%
001-3200-515.27-00	CAFETERIA PLAN	25,575.69	25,742.30	21,600	21,600	0	0
Salaries & Benefits		\$702,501.95	\$782,269.70	\$677,791	\$732,451	54,660	8%
Operating Expenditures							
001-3200-515.31-00	PROFESSIONAL SERVICES	41,978.00	130,340.30	212,630	0	(212,630)	-100%
001-3200-515.34-00	CONTRACT SERVICES	21,186.25	24,981.25	85,000	60,000	(25,000)	-29%
001-3200-515.40-00	TRAVEL & PER DIEM	1,380.14	333.30	588	1,650	1,062	181%
001-3200-515.41-00	COMMUNICATION	3,112.76	3,083.16	3,768	2,510	(1,258)	-33%
001-3200-515.42-00	POSTAGE & FREIGHT	9,089.93	6,841.66	3,300	4,200	900	27%
001-3200-515.44-00	RENTALS AND LEASES	0	0	2,256	2,256	0	0
001-3200-515.45-00	INSURANCE	1,411.74	1,448.93	939	784	(155)	-17%
001-3200-515.46-03	REPAIRS & MAINTENANCE	3,915.66	4,685.84	4,320	3,000	(1,320)	-31%
001-3200-515.47-00	PRINTING & BINDING	0	277.17	225	274	49	22%
001-3200-515.49-00	OTHER CHARGES & OBLIG.	8,106.30	15,259.05	159,727	20,000	(139,727)	-87%
001-3200-515.52-00	OPERATING SUPPLIES	3,887.00	6,348.84	2,842	2,700	(142)	-5%
001-3200-515.52-30	OPERATING SUPPLIES	4,874.55	4,169.74	3,099	2,000	(1,099)	-35%
001-3200-515.54-00	MEMBERSHIP/PUBLICATIONS	1,876.86	749.90	1,066	2,400	1,334	125%
001-3200-515.55-00	TRAINING	1,137.00	1,001.00	1,612	8,761	7,149	443%
Operating Expenditures		\$101,956.19	\$199,520.14	\$481,372	\$110,535	(370,837)	-77%
Capital Outlay							
001-3200-515.61-00	LAND	0	0	6,683	0	(6,683)	-100%
001-3200-515.64-00	MACHINERY AND EQUIPMENT	2,158.87	0	0	0	0	0
Capital Outlay		\$2,158.87	\$0	\$6,683	\$0	(6,683)	-100%
3200 - ADMINISTRATION		\$806,617.01	\$981,789.84	\$1,165,846	\$842,986	(322,860)	-28%

001 - GENERAL FUND

3205 - ECONOMIC DEVELOPMENT

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3205-559.12-00	REGULAR SALARIES & WAGES	221,015.13	188,518.27	186,247	199,348	13,101	7%
001-3205-559.12-12	REGULAR SALARIES & WAGES	0	1,382.38	20,834	0	(20,834)	-100%
001-3205-559.21-00	FICA TAXES	17,463.09	14,806.77	16,473	15,541	(932)	-6%
001-3205-559.22-00	RETIREMENT CONTRIBUTIONS	27,255.71	24,956.80	27,329	28,229	900	3%
001-3205-559.23-00	LIFE/HEALTH INSURANCE	33,213.67	28,628.81	33,032	49,422	16,390	50%
001-3205-559.24-00	WORKER'S COMPENSATION	812.86	680.27	729	675	(54)	-7%
001-3205-559.27-00	CAFETERIA PLAN	9,715.50	6,175.00	7,320	6,960	(360)	-5%
Salaries & Benefits		\$309,475.96	\$265,148.30	\$291,964	\$300,175	8,211	3%
<i>Operating Expenditures</i>							
001-3205-559.31-00	PROFESSIONAL SERVICES	37,565.00	34,903.75	27,000	30,000	3,000	11%
001-3205-559.40-00	TRAVEL & PER DIEM	1,037.20	625.55	1,400	2,676	1,276	91%
001-3205-559.41-00	COMMUNICATION	570.00	677.21	714	750	36	5%
001-3205-559.42-00	POSTAGE & FREIGHT	699.70	193.46	1,400	700	(700)	-50%
001-3205-559.46-00	REPAIRS & MAINTENANCE	0	456.00	1,575	1,700	125	8%
001-3205-559.47-00	PRINTING & BINDING	1,615.84	1,254.70	3,200	4,437	1,237	39%
001-3205-559.48-00	PROMOTIONAL ACTIVITIES	15,097.18	16,478.95	9,400	19,400	10,000	106%
001-3205-559.48-11	PROMOTIONAL ACTIVITIES	0	0	45,000	25,000	(20,000)	-44%
001-3205-559.49-00	OTHER CHARGES & OBLIG.	442.84	525.32	4,000	550	(3,450)	-86%
001-3205-559.49-05	OTHER CHARGES & OBLIG.	3,534.23	141,889.47	240,406	155,894	(84,512)	-35%
001-3205-559.49-06	OTHER CHARGES & OBLIG.	18,271.50	0	7,500	20,000	12,500	167%
001-3205-559.52-00	OPERATING SUPPLIES	2,271.76	202.65	1,456	1,456	0	0
001-3205-559.54-00	MEMBERSHIP/PUBLICATIONS	2,850.00	2,600.00	2,950	4,300	1,350	46%
001-3205-559.55-00	TRAINING	2,435.00	1,215.00	2,595	1,950	(645)	-25%
Operating Expenditures		\$86,390.25	\$201,022.06	\$348,596	\$268,813	(79,783)	-23%
<i>Miscellaneous</i>							
001-3205-559.82-01	AID PRIVATE ORGANIZATION	0	0	1,268,000	1,000,000	(268,000)	-21%
Miscellaneous		\$0	\$0	\$1,268,000	\$1,000,000	(268,000)	-21%
3205 - ECONOMIC DEVELOPMENT		\$395,866.21	\$466,170.36	\$1,908,560	\$1,568,988	(339,572)	-18%

001 - GENERAL FUND

3290 - LEISURE SERVICES

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3290-574.12-00	REGULAR SALARIES & WAGES	118,010.48	108,834.88	122,019	126,152	4,133	3%
001-3290-574.13-00	OTHER SALARIES & WAGES	46,716.27	48,699.82	51,434	53,186	1,752	3%
001-3290-574.14-00	OVERTIME	0	5.57	258	4,991	4,733	1834%
001-3290-574.15-00	SPECIAL PAY	16,800.01	20,039.32	26,425	84,500	58,075	220%
001-3290-574.21-00	FICA TAXES	13,601.51	13,756.56	15,231	17,900	2,669	18%
001-3290-574.22-00	RETIREMENT CONTRIBUTIONS	12,338.93	11,574.65	13,044	14,600	1,556	12%
001-3290-574.22-01	RETIREMENT CONTRIBUTIONS	7,871.75	7,585.45	6,582	15,898	9,316	142%
001-3290-574.23-00	LIFE/HEALTH INSURANCE	28,826.00	31,080.79	33,247	63,448	30,201	91%
001-3290-574.24-00	WORKER'S COMPENSATION	5,510.88	4,690.66	5,616	7,542	1,926	34%
001-3290-574.27-00	CAFETERIA PLAN	7,200.00	6,450.00	7,200	7,200	0	0
Salaries & Benefits		\$257,055.37	\$252,717.70	\$281,056	\$395,417	114,361	41%
Operating Expenditures							
001-3290-574.34-00	CONTRACT SERVICES	11,645.00	15,997.00	26,250	25,250	(1,000)	-4%
001-3290-574.40-00	TRAVEL & PER DIEM	290.49	0	0	0	0	0
001-3290-574.41-00	COMMUNICATION	591.43	87.08	1,440	1,560	120	8%
001-3290-574.42-00	POSTAGE & FREIGHT	670.54	744.24	2,080	1,300	(780)	-38%
001-3290-574.44-00	RENTALS AND LEASES	6,021.02	5,341.46	4,100	4,930	830	20%
001-3290-574.46-03	REPAIRS & MAINTENANCE	0	0	500	330	(170)	-34%
001-3290-574.47-00	PRINTING & BINDING	75.00	546.67	230	787	557	242%
001-3290-574.48-00	PROMOTIONAL ACTIVITIES	11,059.75	9,598.82	2,120	2,195	75	4%
001-3290-574.49-00	OTHER CHARGES & OBLIG.	10,665.07	8,206.25	5,800	4,200	(1,600)	-28%
001-3290-574.52-00	OPERATING SUPPLIES	6,315.34	4,237.85	12,615	8,735	(3,880)	-31%
001-3290-574.54-00	MEMBERSHIP/PUBLICATIONS	800.00	550.00	550	550	0	0
001-3290-574.55-00	TRAINING	445.00	50.00	0	300	300	0
Operating Expenditures		\$48,578.64	\$45,359.37	\$55,685	\$50,137	(5,548)	-10%
Capital Outlay							
001-3290-574.64-00	MACHINERY AND EQUIPMENT	1,499.00	0	7,450	0	(7,450)	-100%
Capital Outlay		\$1,499.00	\$0	\$7,450	\$0	(7,450)	-100%
3290 - LEISURE SERVICES		\$307,133.01	\$298,077.07	\$344,191	\$445,554	101,363	29%



City of Cocoa, FL Departmental Summary

Department: Public Works

The Public Works Department has a wide range of responsibilities that touches many aspects of the City. The department is organized into the divisions outlined below in addition to the Capital Projects Fund and the Stormwater Enterprise Fund. As these are separate funds, Capital Projects and Stormwater will follow in later sections of this document.

Administration -- Provides leadership, guidance and planning in the use of department facilities, equipment, and funds in the most efficient and economical manner and ensures a high level of employee morale and work safety.

Roadway Maintenance -- This division is responsible for the maintenance of over 90 miles of City-owned paved and unpaved roadways, 72 miles of sidewalks, 7 municipal parking lots, and 146 miles of right-of-way. This also includes maintenance responsibility of over 2,000 street lights and 22 traffic control signal intersections as well as administering the monthly schedule for sweeping the City streets.

Parks & Grounds -- Parks and Grounds is responsible for all landscape maintenance and installation, irrigation and tree maintenance in the City's rights-of-way and public areas. The division also maintains the 9,000 public trees throughout the City. In FY 2008, this division absorbed four positions and the responsibilities for maintaining the Riverfront Park and Downtown Cocoa Village area from what was the Leisure Services Enterprise Fund.

Solid Waste Collection -- The City contracts with Waste Management for residential and commercial curb side trash pickup, green waste pickup, and recycling pickup and disposal. The contract for these services is administered out of this cost center. In the event of an emergency storm situation, this cost center also tracks expenses incurred during hurricanes and storm recovery efforts.

Facilities Management -- This division provides in-house repair services and general maintenance for over 229,000 square feet of facilities including electrical, carpentry, plumbing, painting, and HVAC systems. Without the proper level of maintenance and custodial services, facilities quickly deteriorate resulting in higher repair and replacement costs.

Capital Projects Management -- This division operates under the supervision of the Public Works Director. It is used to manage capital projects and track the costs associated with the construction of any capital projects in the General Fund and Capital Projects Fund.

Fleet Management -- This division provides in-house maintenance and repair services for over 400 vehicles of various types from vans, heavy duty trucks, police vehicles, fire apparatus and equipment, street sweeper, claw truck, bucket trucks, specialty vehicles, off road equipment light, medium, heavy duty trailers. This service spans across 20 department / divisions and 3 funds. In addition, the division operates one Main Fuel Site and one Remote Fuel site.



Stormwater Management -- This division functions include maintaining drainage system information and inventory, maintaining existing underground and open roadway drainage structures, installing new drainage systems, maintaining existing drainage ditch vegetation, and street sweeping.

The Stormwater Fund is responsible for maintaining the City's drainage ditches and swales, piping, inlets and retention/detention ponds. Maintenance includes excavating ditches and swales so the stormwater flows properly, vacuuming out inlets and pipes to ensure zero blockages and treating of vegetative growth.

The fund uses various best management practices to ensure that the City's stormwater runoff does not adversely affect the environment.

**PUBLIC WORKS
FUND: 001**

FY 2018 POSITION CONTROL

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
PUBLIC WORKS ADMINISTRATION												
ADMINISTRATIVE ASSISTANT	1			1								
ADMINISTRATIVE SECRETARY							1			1		
PUBLIC WORKS DIR./CITY ENG	1			1			1			1		
Total Public Works Administration	2	0	0									

Position Comments:

FY 2016:

- ♦ In FY 2017 the Administrative Assistant position was replaced with an administrative Secretary.

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
STREETS												
MAINTENANCE WORKER II - PW/LS	3		1	3		1	3		1	3		1
MAINTENANCE WORKER III			1			1			1			1
STREETS/STORMWATER MANAGER	1			1			1			1		
Total Streets	4	0	2									

Position Comments:

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
GROUNDS												
CREWLEADER - PW							3			3		
MAINTENANCE WORKER I - PW/LS	1			1			1			1		
MAINTENANCE WORKER II - PW/LS	6			6			6			6		
MAINTENANCE WORKER III-PW	3			3								
SUPERVISOR II - PW/LS	1			1			1			1		
Total Grounds	11	0	0									

Position Comments:

FY 2017:

- ♦ In FY 2017 the 3 Maintenance Worker III-PW positions were replaced with Crewleader-PW positions.

	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
FLEET												
AUTOMOTIVE STOCK CLERK	1			1			1					
FLEET MANAGER	1			1			1			1		
FLEET TECHNICIAN II										4		
MECHANIC I										1		
MECHANIC II	4			4			4					
SENIOR MECHANIC	1			1			1			1		
Total Fleet	7	0	0									

Position Comments:

FY 2018:

- ♦ In FY 2017 the Automotive Stock Clerk was replaced by a Mechanic I.

FY 2017:

- ♦ In FY 2017 the four Mechanic II's title changed to Fleet Technician II.

**PUBLIC WORKS
FUND: 001**

FY 2018 POSITION CONTROL

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
<u>FACILITIES MAINTENANCE</u>												
APPRENTICE ELECTRICIAN	1			1			1			1		
CUSTODIAL WORKER							3			3		
CREWLEADER - BLDGS							1			1		
ELECTRICIAN II	1			1			1			1		
FACILITIES MANAGER	1			1			1			1		
JANITORIAL ATTENDANT	3			3								
MAINTENANCE WORKER I - BLDGS	1			1			1			1		
MAINTENANCE WORKER II - BLDGS	1		1	1		1	1		1	1		1
MAINTENANCE WORKER III-BLDGS	1			1								
SUPERVISOR II - BLDGS	1			1			1			1		
Total Facilities Maintenance	10	0	1									

Position Comments:

FY 2017:

- ♦ In FY 2017 three Janitorial Attendant positions were replaced with a 3 Custodial Worker positions.
- ♦ In FY 2017 one Maintenance Worker III-Bldgs position was replaced with a Crewleader-Bldgs position.

FY 2015:

- ♦ In FY 2015 a new Maintenance Worker I position was added.

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
<u>CAPITAL PROJECTS</u>												
CONTRACT TECHNICIAN	1			1			1			1		
PROJECT MANAGER	1			1			1			1		
Total Capital Projects	2	0	0									

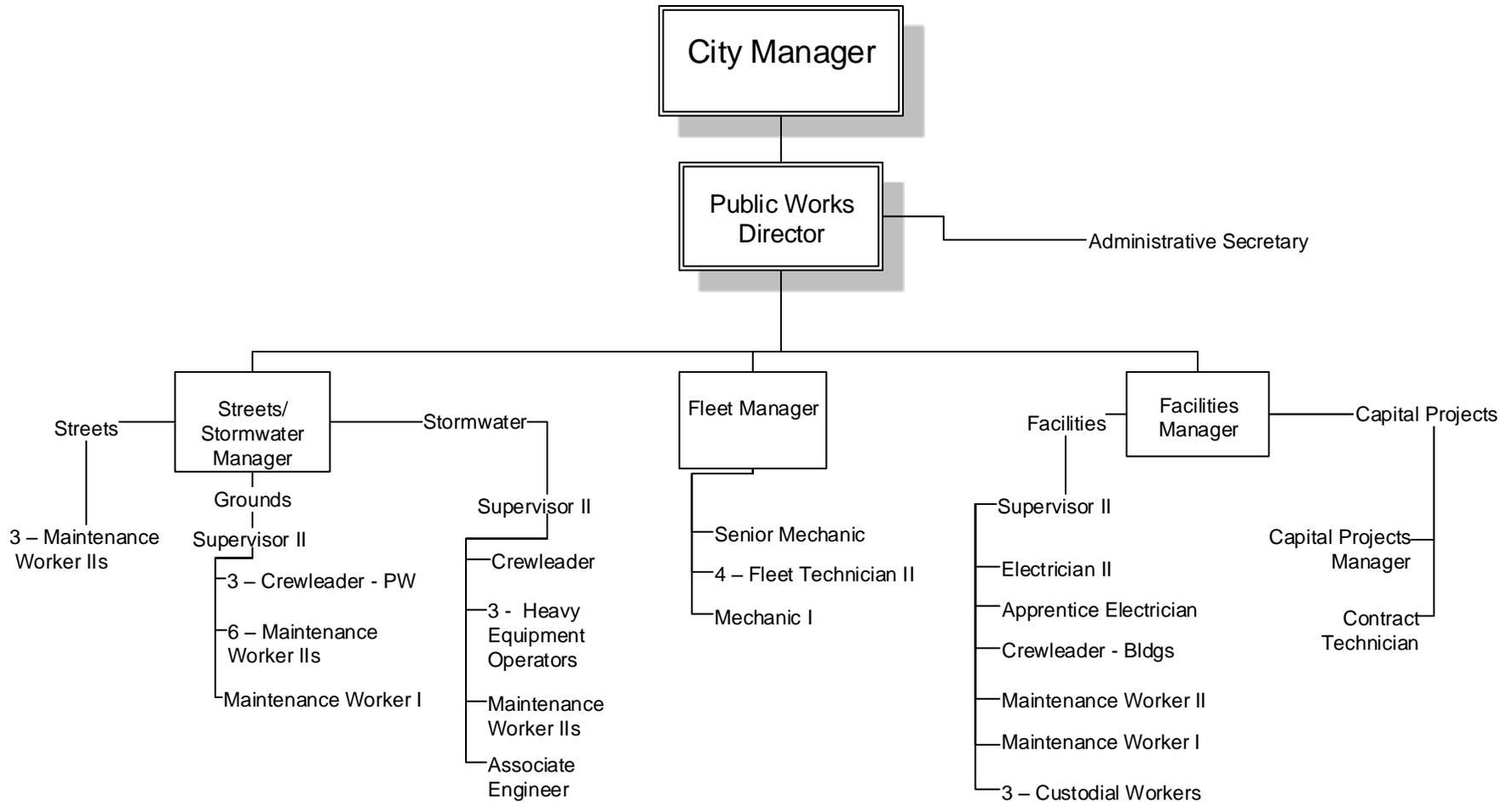
Position Comments:

**TOTAL PUBLIC WORKS
DEPARTMENT**

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	36	0	3	36	0	3	36	0	3	36	0	3



Public Works Organizational Chart



Frozen Positions (Not Funded)
 2 – Maintenance Worker IIs
 Maintenance Worker III

DIVISION: ALL DIVISIONS

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL FUND

	2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS						
12-00 REGULAR SALARIES & WAGES	1,193,541.05	1,234,896.77	1,335,552	1,393,690	58,138	4%
12-12 RETIREMENT LEAVE ACCRUAL	11,079.55	8,517.24	0	15,842	15,842	100%
13-00 OTHER SALARIES & WAGES	44,981.24	58,794.55	95,874	111,107	15,233	16%
14-00 OVERTIME	11,353.98	6,128.34	11,708	13,169	1,461	12%
20-00 CLOTHING/SHOE ALLOWANCE	5,290.00	925.00	3,400	2,985	(415)	-12%
21-00 FICA TAXES	92,077.28	95,202.31	111,796	112,944	1,148	1%
22-00 RETIREMENT CONTRIBUTIONS	101,949.11	102,172.93	114,477	130,357	15,880	14%
23-00 LIFE/HEALTH INSURANCE	267,544.61	352,095.68	313,891	330,170	16,279	5%
24-00 WORKER'S COMPENSATION	117,513.45	100,445.07	123,360	143,976	20,616	17%
27-00 CAFETERIA PLAN	28,370.00	24,120.00	21,120	21,120	0	0%
Total Salaries & Benefits:	1,873,700.27	1,983,297.89	2,131,178	2,275,360	144,182	15%
OPERATING EXPENDITURES						
31-00 PROFESSIONAL SERVICES	113,434.96	24,605.65	29,200	9,000	(20,200)	-69%
34-00 CONTRACT SERVICES	144,547.23	188,144.94	230,004	314,071	84,067	37%
34-03 CONTRACT SERVICES	1,772,669.05	1,800,841.56	1,833,029	1,853,174	20,145	1%
34-09 MOWING CONTRACTS	9,462.00	12,430.00	23,900	45,000	21,100	88%
40-00 TRAVEL AND PER DIEM	2,657.04	1,390.89	5,034	3,875	(1,159)	-23%
41-00 COMMUNICATION	7,651.51	7,519.44	12,188	12,542	354	3%
42-00 FREIGHT & POSTAGE SERVICE	2,507.67	1,585.23	4,600	2,650	(1,950)	-42%
43-00 ELECTRIC/WATER/SEWER	476,160.01	496,687.08	609,669	601,630	(8,039)	-1%
44-00 RENTAL AND LEASES	9,891.46	2,529.20	4,147	4,747	600	14%
45-00 INSURANCE	85,255.32	84,568.26	89,198	81,959	(7,239)	-8%
46-00 REPAIRS & MAINTENANCE	341,591.05	118,051.57	347,962	171,925	(176,037)	-51%
46-02 REPAIRS & MAINTENANCE - BUILDINGS	316,575.60	254,396.47	619,913	241,607	(378,306)	-61%
46-03 REPAIRS & MAINTENANCE - VEHICLES	21,894.10	40,207.44	46,242	52,771	6,529	14%
47-00 PRINTING & BINDING	0.00	0.00	100	100	0	0%
48-00 PROMOTIONAL ACTIVITIES	0.00	1,580.00	1,800	1,000	(800)	-44%
49-00 OTHER OBLIGATIONS	636.85	-449.49	167,390	2,150	(165,240)	-99%
49-02 ADVERTISING	0.00	419.86	0	300	300	100%
52-00 OPERATING SUPPLIES	182,090.93	188,600.98	391,031	233,051	(157,980)	-40%
52-07 JANITORIAL SUPPLIES	13,229.74	13,447.29	15,200	16,475	1,275	8%
52-30 FUEL, OIL & LUBRICANTS	43,778.12	32,103.60	54,460	59,849	5,389	10%
53-00 ROAD MATERIALS/SUPPLIES	29,911.82	60,014.92	25,455	15,000	(10,455)	-41%
54-00 MEMBERSHIPS/PUBLICATIONS	5,125.71	4,329.00	4,465	5,450	985	22%
55-00 TRAINING	4,904.75	2,165.00	4,755	7,725	2,970	62%
Total Operating Expenditures:	3,593,286.75	3,342,893.65	4,533,742	3,746,051	(787,691)	12%
CAPITAL OUTLAY						
62-00 BUILDINGS	39,974.00	55,837.50	259,936	175,000	(84,936)	-33%
63-00 INFRASTRUCTURE	873,315.73	2,298,371.59	2,810,171	2,806,607	(3,564)	0%
64-00 MACHINERY & EQUIPMENT	132,655.99	152,463.18	192,164	164,009	(28,155)	-15%
68-10 INTANGIBLE ASSETS	0.00	0.00	4,313	0	(4,313)	-100%
Total Capital Outlay:	1,045,945.72	2,506,672.27	3,266,584	3,145,616	(120,968)	25%
TOTAL: PUBLIC WORKS	6,512,932.74	7,832,863.81	9,931,504	9,167,027	(764,477)	17%

001 - GENERAL FUND

3500 - ADMINISTRATION

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3500-519.12-00	REGULAR SALARIES & WAGES	38,194.68	28,184.08	25,195	26,042	847	3%
001-3500-519.12-12	REGULAR SALARIES & WAGES	5,966.17	0	0	0	0	0
001-3500-519.13-00	OTHER SALARIES & WAGES	44,981.24	55,104.95	61,874	63,965	2,091	3%
001-3500-519.14-00	OVERTIME	0	18.97	13	0	(13)	-100%
001-3500-519.21-00	FICA TAXES	6,499.37	6,010.75	7,852	7,193	(659)	-8%
001-3500-519.22-00	RETIREMENT CONTRIBUTIONS	12,290.84	9,407.40	9,932	10,544	612	6%
001-3500-519.23-00	LIFE/HEALTH INSURANCE	14,569.00	19,154.58	16,622	16,456	(166)	-1%
001-3500-519.24-00	WORKER'S COMPENSATION	2,702.74	2,045.27	2,299	2,286	(13)	-1%
001-3500-519.27-00	CAFETERIA PLAN	3,360.00	3,360.00	3,360	3,360	0	0
Salaries & Benefits		\$128,564.04	\$123,286.00	\$127,147	\$129,846	2,699	2%
Operating Expenditures							
001-3500-519.40-00	TRAVEL & PER DIEM	0	0	100	100	0	0
001-3500-519.41-00	COMMUNICATION	568.17	453.31	998	996	(2)	-0%
001-3500-519.42-00	POSTAGE & FREIGHT	0	12.50	100	100	0	0
001-3500-519.44-00	RENTALS AND LEASES	906.60	906.60	907	907	0	0
001-3500-519.45-00	INSURANCE	213.29	208.13	398	242	(156)	-39%
001-3500-519.46-00	REPAIRS & MAINTENANCE	0	0	0	375	375	0
001-3500-519.46-03	REPAIRS & MAINTENANCE	541.02	34.41	1,248	1,248	0	0
001-3500-519.47-00	PRINTING & BINDING	0	0	100	100	0	0
001-3500-519.52-00	OPERATING SUPPLIES	408.11	3,393.90	600	600	0	0
001-3500-519.52-30	OPERATING SUPPLIES	820.55	457.54	804	804	0	0
001-3500-519.54-00	MEMBERSHIP/PUBLICATIONS	674.00	551.00	840	900	60	7%
001-3500-519.55-00	TRAINING	0	0	45	50	5	11%
Operating Expenditures		\$4,131.74	\$6,017.39	\$6,140	\$6,422	282	5%
3500 - ADMINISTRATION		\$132,695.78	\$129,303.39	\$133,287	\$136,268	2,981	2%

001 - GENERAL FUND

3510 - PUBLIC WORKS MAINTENANCE

<i>Salaries & Benefits</i>		FY 2015		FY 2017	FY 2018	Increase (Decreased)	% Change
		Actuals	FY 2016 Actuals	Amended Budget	Adopted Budget		
001-3510-541.12-00	REGULAR SALARIES & WAGES	77,739.05	100,455.51	120,225	124,661	4,436	4%
001-3510-541.14-00	OVERTIME	221.71	790.18	558	823	265	47%
001-3510-541.20-00	CLOTHING/SHOE ALLOWANCE	550.00	165.00	440	330	(110)	-25%
001-3510-541.21-00	FICA TAXES	5,919.91	7,757.97	9,262	9,606	344	4%
001-3510-541.22-00	RETIREMENT CONTRIBUTIONS	7,144.18	8,895.53	10,494	11,338	844	8%
001-3510-541.23-00	LIFE/HEALTH INSURANCE	15,187.43	28,110.13	31,448	27,677	(3,771)	-12%
001-3510-541.24-00	WORKER'S COMPENSATION	14,485.55	13,580.22	18,126	20,513	2,387	13%
001-3510-541.27-00	CAFETERIA PLAN	960.00	960.00	960	960	0	0
Salaries & Benefits		\$122,207.83	\$160,714.54	\$191,513	\$195,908	4,395	2%
Operating Expenditures							
001-3510-541.31-00	PROFESSIONAL SERVICES	90,831.21	0	9,000	4,000	(5,000)	-56%
001-3510-541.34-00	CONTRACT SERVICES	373.73	362.48	600	300	(300)	-50%
001-3510-541.40-00	TRAVEL & PER DIEM	0	0	200	200	0	0
001-3510-541.41-00	COMMUNICATION	1,363.57	1,003.56	1,320	1,260	(60)	-5%
001-3510-541.42-00	POSTAGE & FREIGHT	1,472.90	509.22	1,500	650	(850)	-57%
001-3510-541.43-00	ELECTRIC/WATER/SEWER	273,138.30	295,794.18	334,110	340,000	5,890	2%
001-3510-541.44-00	RENTALS AND LEASES	0	0	1,500	1,000	(500)	-33%
001-3510-541.45-00	INSURANCE	2,161.19	2,481.99	2,900	2,870	(30)	-1%
001-3510-541.46-00	REPAIRS & MAINTENANCE	266,800.55	64,248.37	158,800	100,100	(58,700)	-37%
001-3510-541.46-03	REPAIRS & MAINTENANCE	5,621.13	8,515.20	14,835	18,302	3,467	23%
001-3510-541.49-00	OTHER CHARGES & OBLIG.	419.69	0	300	300	0	0
001-3510-541.52-00	OPERATING SUPPLIES	18,172.08	19,463.86	299,320	76,090	(223,230)	-75%
001-3510-541.52-30	OPERATING SUPPLIES	7,583.41	10,081.18	13,172	11,437	(1,735)	-13%
001-3510-541.53-00	ROAD MATERIALS/SUPPLIES	29,911.82	60,014.92	25,455	15,000	(10,455)	-41%
001-3510-541.54-00	MEMBERSHIP/PUBLICATIONS	0	0	800	900	100	13%
001-3510-541.55-00	TRAINING	950.25	0	1,500	1,500	0	0
Operating Expenditures		\$698,799.83	\$462,474.96	\$865,312	\$573,909	(291,403)	-34%
Capital Outlay							
001-3510-541.63-00	INFRASTRUCTURE	675,680.73	2,298,371.59	2,810,171	2,780,552	(29,619)	-1%
Capital Outlay		\$675,680.73	\$2,298,371.59	\$2,810,171	\$2,780,552	(29,619)	-1%
3510 - PUBLIC WORKS MAINTENANCE		\$1,496,688.39	\$2,921,561.09	\$3,866,996	\$3,550,369	(316,627)	-8%

001 - GENERAL FUND

3520 - PARKS & BEAUTIFICATION

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3520-572.12-00	REGULAR SALARIES & WAGES	356,948.30	351,321.65	399,627	449,865	50,238	13%
001-3520-572.12-12	REGULAR SALARIES & WAGES	1,205.16	224.30	0	0	0	0
001-3520-572.14-00	OVERTIME	6,295.60	2,061.89	5,576	5,140	(436)	-8%
001-3520-572.20-00	CLOTHING/SHOE ALLOWANCE	2,090.00	330.00	1,100	1,100	0	0
001-3520-572.21-00	FICA TAXES	25,811.26	25,154.84	31,227	32,993	1,766	6%
001-3520-572.22-00	RETIREMENT CONTRIBUTIONS	28,377.34	27,541.41	32,046	37,620	5,574	17%
001-3520-572.23-00	LIFE/HEALTH INSURANCE	89,105.95	104,463.75	95,730	110,184	14,454	15%
001-3520-572.24-00	WORKER'S COMPENSATION	60,145.89	47,944.20	60,843	74,322	13,479	22%
001-3520-572.27-00	CAFETERIA PLAN	2,400.00	2,400.00	2,400	2,400	0	0
Salaries & Benefits		\$572,379.50	\$561,442.04	\$628,549	\$713,624	85,075	14%
Operating Expenditures							
001-3520-572.34-00	CONTRACT SERVICES	86,245.50	110,202.58	134,994	137,000	2,006	1%
001-3520-572.34-09	CONTRACT SERVICES	9,462.00	12,430.00	23,900	45,000	21,100	88%
001-3520-572.40-00	TRAVEL & PER DIEM	941.00	600.00	500	500	0	0
001-3520-572.41-00	COMMUNICATION	1,511.88	1,793.90	3,600	3,300	(300)	-8%
001-3520-572.42-00	POSTAGE & FREIGHT	529.28	628.21	1,000	1,000	0	0
001-3520-572.43-00	ELECTRIC/WATER/SEWER	6,307.26	6,994.45	7,300	7,000	(300)	-4%
001-3520-572.44-00	RENTALS AND LEASES	7,819.73	1,085.00	500	500	0	0
001-3520-572.45-00	INSURANCE	3,395.06	3,650.96	3,700	4,099	399	11%
001-3520-572.46-00	REPAIRS & MAINTENANCE	22,963.23	8,685.25	9,500	11,500	2,000	21%
001-3520-572.46-03	REPAIRS & MAINTENANCE	9,479.08	23,980.74	17,284	21,709	4,425	26%
001-3520-572.49-00	OTHER CHARGES & OBLIG.	0	0	165,000	0	(165,000)	-100%
001-3520-572.49-02	OTHER CHARGES & OBLIG.	0	419.86	0	300	300	0
001-3520-572.52-00	OPERATING SUPPLIES	86,195.24	59,997.49	55,965	55,855	(110)	-0%
001-3520-572.52-30	OPERATING SUPPLIES	26,064.36	14,198.76	26,000	28,100	2,100	8%
001-3520-572.54-00	MEMBERSHIP/PUBLICATIONS	979.00	440.00	750	750	0	0
001-3520-572.55-00	TRAINING	2,855.50	1,405.00	1,000	1,000	0	0
Operating Expenditures		\$264,748.12	\$246,512.20	\$450,993	\$317,613	(133,380)	-30%
Capital Outlay							
001-3520-572.64-00	MACHINERY AND EQUIPMENT	30,234.93	16,881.49	84,752	60,400	(24,352)	-29%
Capital Outlay		\$30,234.93	\$16,881.49	\$84,752	\$60,400	(24,352)	-29%
3520 - PARKS & BEAUTIFICATION		\$867,362.55	\$824,835.73	\$1,164,294	\$1,091,637	(72,657)	-6%

001 - GENERAL FUND

3540 - PUBLIC WORKS- FLEET MAINT

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3540-519.12-00	REGULAR SALARIES & WAGES	323,562.11	330,617.30	335,961	345,388	9,427	3%
001-3540-519.12-12	REGULAR SALARIES & WAGES	0	8,009.71	0	15,842	15,842	0
001-3540-519.13-00	OTHER SALARIES & WAGES	0	3,689.60	14,200	0	(14,200)	-100%
001-3540-519.14-00	OVERTIME	1,231.35	1,303.52	1,814	3,093	1,279	71%
001-3540-519.20-00	CLOTHING/SHOE ALLOWANCE	1,100.00	0	660	495	(165)	-25%
001-3540-519.21-00	FICA TAXES	23,790.61	25,071.32	27,283	26,487	(796)	-3%
001-3540-519.22-00	RETIREMENT CONTRIBUTIONS	23,998.60	25,059.60	26,379	28,839	2,460	9%
001-3540-519.23-00	LIFE/HEALTH INSURANCE	59,512.00	81,379.95	65,602	77,221	11,619	18%
001-3540-519.24-00	WORKER'S COMPENSATION	14,348.12	12,934.58	13,884	16,037	2,153	16%
001-3540-519.27-00	CAFETERIA PLAN	4,800.00	4,800.00	4,800	4,800	0	0
Salaries & Benefits		\$452,342.79	\$492,865.58	\$490,583	\$518,202	27,619	6%
Operating Expenditures							
001-3540-519.40-00	TRAVEL & PER DIEM	1,080.11	790.89	2,434	1,975	(459)	-19%
001-3540-519.41-00	COMMUNICATION	521.09	311.76	650	666	16	2%
001-3540-519.42-00	POSTAGE & FREIGHT	165.74	179.33	200	200	0	0
001-3540-519.44-00	RENTALS AND LEASES	1,165.13	537.60	540	540	0	0
001-3540-519.45-00	INSURANCE	1,041.10	1,282.10	1,250	927	(323)	-26%
001-3540-519.46-00	REPAIRS & MAINTENANCE	17,615.72	20,369.37	18,400	22,425	4,025	22%
001-3540-519.46-02	REPAIRS & MAINTENANCE	252.81	13.97	0	0	0	0
001-3540-519.46-03	REPAIRS & MAINTENANCE	1,517.80	1,642.98	1,475	1,612	137	9%
001-3540-519.49-00	OTHER CHARGES & OBLIG.	(1,146.24)	(1,772.68)	0	0	0	0
001-3540-519.52-00	OPERATING SUPPLIES	8,203.09	10,701.08	13,214	18,110	4,896	37%
001-3540-519.52-07	OPERATING SUPPLIES	0	0	0	475	475	0
001-3540-519.52-30	OPERATING SUPPLIES	1,983.94	1,868.06	2,784	2,308	(476)	-17%
001-3540-519.54-00	MEMBERSHIP/PUBLICATIONS	3,472.71	3,338.00	2,075	2,900	825	40%
001-3540-519.55-00	TRAINING	249.00	760.00	1,760	1,675	(85)	-5%
Operating Expenditures		\$36,122.00	\$40,022.46	\$44,782	\$127,791	83,009	185%
Capital Outlay							
001-3540-519.64-00	MACHINERY AND EQUIPMENT	44,251.63	8,677.59	26,562	33,409	6,847	26%
Capital Outlay		\$44,251.63	\$8,677.59	\$26,562	\$33,409	6,847	26%
3540 - PUBLIC WORKS- FLEET MAINT		\$532,716.42	\$541,565.63	\$561,927	\$679,402	117,475	21%

001 - GENERAL FUND

3550 - SANITATION

<i>Operating Expenditures</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3550-534.34-00	CONTRACT SERVICES	23,016.36	21,903.76	28,325	33,100	4,775	17%
001-3550-534.34-03	CONTRACT SERVICES	1,772,669.05	1,800,841.56	1,833,029	1,853,174	20,145	1%
001-3550-534.49-07	OTHER CHARGES & OBLIG.	9,311.83	7,724.76	14,000	10,000	(4,000)	-29%
Operating Expenditures		\$1,804,997.24	\$1,830,470.08	\$1,875,354	\$1,896,274	20,920	1%
3550 - SANITATION		\$1,804,997.24	\$1,830,470.08	\$1,875,354	\$1,896,274	20,920	1%

001 - GENERAL FUND

3560 - FACILITY MANAGEMENT

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3560-519.12-00	REGULAR SALARIES & WAGES	318,993.69	340,352.36	367,633	356,932	(10,701)	-3%
001-3560-519.12-12	REGULAR SALARIES & WAGES	0	283.23	0	0	0	0
001-3560-519.13-00	OTHER SALARIES & WAGES	0	0	19,800	47,142	27,342	138%
001-3560-519.14-00	OVERTIME	3,605.32	1,953.78	3,747	4,113	366	10%
001-3560-519.20-00	CLOTHING/SHOE ALLOWANCE	1,550.00	430.00	1,200	1,060	(140)	-12%
001-3560-519.21-00	FICA TAXES	23,645.51	24,665.66	28,984	29,586	602	2%
001-3560-519.22-00	RETIREMENT CONTRIBUTIONS	24,074.11	25,114.53	29,022	34,824	5,802	20%
001-3560-519.23-00	LIFE/HEALTH INSURANCE	79,652.23	106,068.77	93,182	87,597	(5,585)	-6%
001-3560-519.24-00	WORKER'S COMPENSATION	25,494.09	23,643.49	27,877	30,500	2,623	9%
001-3560-519.27-00	CAFETERIA PLAN	12,050.00	7,800.00	4,800	4,800	0	0
Salaries & Benefits		\$489,064.95	\$530,311.82	\$576,245	\$596,554	20,309	4%
Operating Expenditures							
001-3560-519.34-00	CONTRACT SERVICES	34,911.64	55,676.12	66,085	69,693	3,608	5%
001-3560-519.40-00	TRAVEL & PER DIEM	533.93	0	700	500	(200)	-29%
001-3560-519.41-00	COMMUNICATION	3,427.96	3,680.73	5,020	6,020	1,000	20%
001-3560-519.42-00	POSTAGE & FREIGHT	299.52	255.97	1,780	500	(1,280)	-72%
001-3560-519.43-00	ELECTRIC/WATER/SEWER	196,714.45	193,898.45	268,259	254,630	(13,629)	-5%
001-3560-519.44-00	RENTALS AND LEASES	0	0	200	1,500	1,300	650%
001-3560-519.45-00	INSURANCE	78,218.39	76,692.58	80,600	73,549	(7,051)	-9%
001-3560-519.46-00	REPAIRS & MAINTENANCE	20,454.94	15,548.58	147,462	37,525	(109,937)	-75%
001-3560-519.46-02	REPAIRS & MAINTENANCE	164,655.98	164,548.75	244,657	241,607	(3,050)	-1%
001-3560-519.46-03	REPAIRS & MAINTENANCE	4,054.35	5,608.87	10,550	9,000	(1,550)	-15%
001-3560-519.49-00	OTHER CHARGES & OBLIG.	525.00	644.55	1,090	1,350	260	24%
001-3560-519.52-00	OPERATING SUPPLIES	8,305.96	93,814.74	21,282	81,896	60,614	285%
001-3560-519.52-07	OPERATING SUPPLIES	13,229.74	13,447.29	15,200	16,000	800	5%
001-3560-519.52-30	OPERATING SUPPLIES	6,622.69	5,080.43	11,000	16,600	5,600	51%
001-3560-519.55-00	TRAINING	850.00	0	450	3,500	3,050	678%
Operating Expenditures		\$532,804.55	\$628,897.06	\$874,335	\$813,870	(60,465)	-7%
Capital Outlay							
001-3560-519.62-00	BUILDINGS	39,974.00	0	0	0	0	0
001-3560-519.63-00	INFRASTRUCTURE	197,635.00	0	0	26,055	26,055	0
001-3560-519.64-00	MACHINERY AND EQUIPMENT	58,169.43	105,324.10	80,850	20,200	(60,650)	-75%
001-3560-519.68-10	INTANGIBLE ASSETS	0	0	4,313	0	(4,313)	-100%
Capital Outlay		\$295,778.43	\$105,324.10	\$85,163	\$46,255	(38,908)	-46%
3560 - FACILITY MANAGEMENT		\$1,317,647.93	\$1,264,532.98	\$1,535,743	\$1,456,679	(79,064)	-5%

001 - GENERAL FUND

3580 - CAPITAL PROJECTS MNGMT

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
001-3580-519.12-00	REGULAR SALARIES & WAGES	78,103.22	83,965.87	86,911	90,802	3,891	4%
001-3580-519.12-12	REGULAR SALARIES & WAGES	3,908.22	0	0	0	0	0
001-3580-519.21-00	FICA TAXES	6,410.62	6,541.77	7,188	7,079	(109)	-2%
001-3580-519.22-00	RETIREMENT CONTRIBUTIONS	6,064.04	6,154.46	6,604	7,192	588	9%
001-3580-519.23-00	LIFE/HEALTH INSURANCE	9,518.00	12,918.50	11,307	11,035	(272)	-2%
001-3580-519.24-00	WORKER'S COMPENSATION	337.06	297.31	331	318	(13)	-4%
001-3580-519.27-00	CAFETERIA PLAN	4,800.00	4,800.00	4,800	4,800	0	0
Salaries & Benefits		\$109,141.16	\$114,677.91	\$117,141	\$121,226	4,085	3%
Operating Expenditures							
001-3580-519.31-00	PROFESSIONAL SERVICES	22,603.75	24,605.65	20,200	5,000	(15,200)	-75%
001-3580-519.40-00	TRAVEL & PER DIEM	102.00	0	1,100	600	(500)	-45%
001-3580-519.41-00	COMMUNICATION	258.84	276.18	600	300	(300)	-50%
001-3580-519.42-00	POSTAGE & FREIGHT	40.23	0	20	200	180	900%
001-3580-519.44-00	RENTALS AND LEASES	0	0	500	300	(200)	-40%
001-3580-519.45-00	INSURANCE	226.29	252.50	350	272	(78)	-22%
001-3580-519.46-00	REPAIRS & MAINTENANCE	13,756.61	9,200.00	13,800	0	(13,800)	-100%
001-3580-519.46-02	REPAIRS & MAINTENANCE	151,666.81	89,833.75	375,256	0	(375,256)	-100%
001-3580-519.46-03	REPAIRS & MAINTENANCE	680.72	425.24	850	900	50	6%
001-3580-519.48-00	PROMOTIONAL ACTIVITIES	0	1,580.00	1,800	1,000	(800)	-44%
001-3580-519.49-00	OTHER CHARGES & OBLIG.	838.40	678.64	1,000	500	(500)	-50%
001-3580-519.52-00	OPERATING SUPPLIES	60,806.45	1,229.91	650	500	(150)	-23%
001-3580-519.52-30	OPERATING SUPPLIES	703.17	417.63	700	600	(100)	-14%
Operating Expenditures		\$251,683.27	\$128,499.50	\$416,826	\$10,172	(406,654)	-98%
Capital Outlay							
001-3580-519.62-00	BUILDINGS	0	55,837.50	259,936	175,000	(84,936)	-33%
001-3580-519.64-00	MACHINERY AND EQUIPMENT	0	21,580.00	0	50,000	50,000	0
Capital Outlay		\$0	\$77,417.50	\$259,936	\$225,000	(34,936)	-13%
3580 - CAPITAL PROJECTS MNGMT		\$360,824.43	\$320,594.91	\$793,903	\$356,398	(437,505)	-55%



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City of Cocoa, FL Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources which are legally restricted to be spent for specified purposes. The City of Cocoa currently has eight special revenue funds. In accordance with the State of Florida's Uniform Accounting System Manual, most of these funds have been renumbered. For comparison sake, the prior year's information has been listed under the new fund number.

State & Federal Housing Grants -- Housing & Neighborhood Services Division which is a part of the Community Services Department oversees the following State and Federal funding programs:

- ***Community Development Block Grant (CDBG)*** CDBG funds accounts for revenues received from the US Department of Housing and Urban Development (HUD). CDBG provides funds for improvement projects that are geared toward the reduction of slum and blighted conditions and for the enhancement of public facilities within distressed areas. The City also contracts with non-profit organizations to provide public services to the citizens of Cocoa.
- ***HOME Investment Partnership Program (HOME)*** HOME funds come to the City from HUD through the Brevard County HOME Consortium. The City utilizes the funds to increase the availability of affordable housing and through contracting with local non-profit Community Housing Development Organizations.
- ***State Housing Initiative Partnership (SHIP)*** SHIP funds are administered through the Cocoa Housing Trust Fund. SHIP provides home rehabilitation funds to homeowners and purchase assistance for homebuyers.

Police Confiscated Fund – The Police Confiscated Fund is used to account for funds and property seized from illegal activities. Monies obtained are utilized to fund various Police Department efforts to improve its quality of service to the community in accordance with Florida Statutes 932.7055 (9)(c).

Police Special Education Fund – The Police Special Education Fund is used to account for portions of revenues received from traffic fines. These funds are used to provide additional education and training to police personnel.



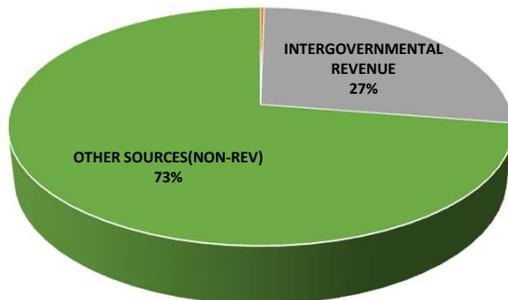
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SPECIAL REVENUES FUNDS

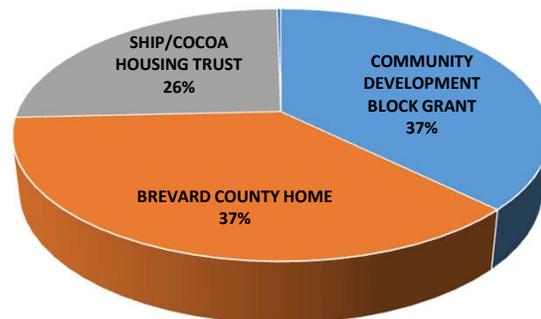
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	0.00	0.00	0.00	0.00	0%
FINES AND FORFEITURES	17,603.02	69,512.07	2,600	3,000	13%
INTERGOVERNMENTAL REVENUE	446,880.00	120,048.09	406,944	302,752	-34%
MISCELLANEOUS REVENUES	172,883.72	23,171.29	0	0	0%
OTHER PERMITS & FEES	0.00	0.00	0	0	0%
OTHER SOURCES(NON-REV)	0.00	0.00	814,461	806,257	-1%
TAXES	0.00	0.00	0	0	0%
Revenues Total	637,366.74	212,731.45	\$1,224,005	\$1,112,009	-10%

Expenditures	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT BLOCK GRANT	168,851.84	78,110.44	355,857	415,277	17%
BREVARD COUNTY HOME	234,956.94	3,304.00	641,564	410,475	-36%
SHIP/COCOA HOUSING TRUST	45,370.22	40,255.86	223,984	283,257	26%
POLICE CONFISCATED FUND	22,479.81	38,663.66	0	0	0%
POLICE SPECIAL EDUCATION	398.00	730.00	2,600	3,000	15%
Expenditures Total	472,056.81	161,063.96	\$1,224,005	\$1,112,009	-9%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



103 - CDBG

3240 - HOUSING GRANTS

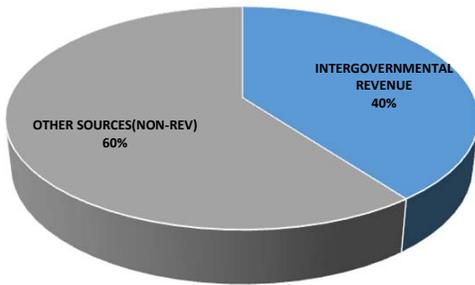
<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
103-3240-554.12-00	REGULAR SALARIES & WAGES	23,315.76	24,283.20	20,166	21,103	937	5%
103-3240-554.21-00	FICA TAXES	1,874.29	1,947.61	1,637	1,690	53	3%
103-3240-554.22-00	RETIREMENT CONTRIBUTIONS	1,749.95	1,779.82	1,535	1,672	137	9%
103-3240-554.23-00	LIFE/HEALTH INSURANCE	3,628.00	3,819.00	3,306	3,309	3	0%
103-3240-554.24-00	WORKER'S COMPENSATION	61.95	63.00	57	56	(1)	-2%
103-3240-554.27-00	CAFETERIA PLAN	1,190.07	1,199.70	960	960	0	0
Salaries & Benefits		\$31,820.02	\$33,092.33	\$27,661	\$28,790	1,129	4%
<i>Operating Expenditures</i>							
103-3240-554.34-00	CONTRACT SERVICES	0	0	1,550	1,500	(50)	-3%
103-3240-554.40-00	TRAVEL & PER DIEM	343.00	325.00	1,374	1,172	(202)	-15%
103-3240-554.42-00	POSTAGE & FREIGHT	0	0	26	26	0	0
103-3240-554.49-00	OTHER CHARGES & OBLIG.	742.60	503.51	1,230	928	(302)	-25%
103-3240-554.52-00	OPERATING SUPPLIES	187.04	0	1,000	0	(1,000)	-100%
103-3240-554.54-00	MEMBERSHIP/PUBLICATIONS	275.00	275.00	275	275	0	0
103-3240-554.55-00	TRAINING	1,770.00	820.00	800	570	(230)	-29%
Operating Expenditures		\$3,317.64	\$1,923.51	\$6,255	\$4,471	(1,784)	-29%
<i>Miscellaneous</i>							
103-3240-554.83-00	OTHER GRANTS & AIDS	133,714.18	43,094.60	321,941	382,016	60,075	19%
Miscellaneous		\$133,714.18	\$43,094.60	\$321,941	\$382,016	60,075	19%
3240 - HOUSING GRANTS		\$168,851.84	\$78,110.44	\$355,857	\$415,277	59,420	17%

COMMUNITY DEVELOPMENT BLOCK GRANT

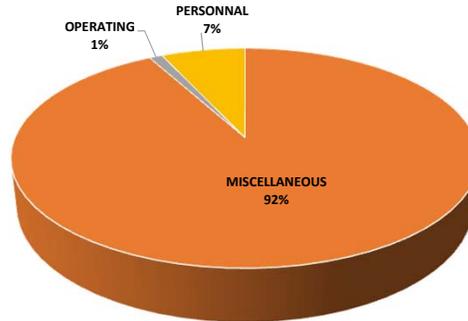
Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change 2017 / 2018	FY FY
INTERGOVERNMENTAL REVENUE		166,552.84	78,120.24	169,584	165,277	-3%	
MISCELLANEOUS REVENUES		2,299.00	22,794.85	0	0	0%	
OTHER SOURCES(NON-REV)		0.00	0.00	186,273	250,000	25%	
Revenue Total		168,851.84	100,915.09	\$355,857	\$415,277	14%	

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change 2017 / 2018	FY FY
COMMUNITY DEVELOPMENT	CAPITAL	0.00	0.00	0	0	0%	
	MISCELLANEOUS	133,714.18	43,094.60	321,941	382,016	19%	
	OPERATING	3,317.64	1,923.51	6,255	4,471	-29%	
	PERSONNAL	31,820.02	33,092.33	27,661	28,790	4%	
Expenditures Total		168,851.84	78,110.44	\$355,857	\$415,277	17%	

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



104 - BREVARD COUNTY HOME

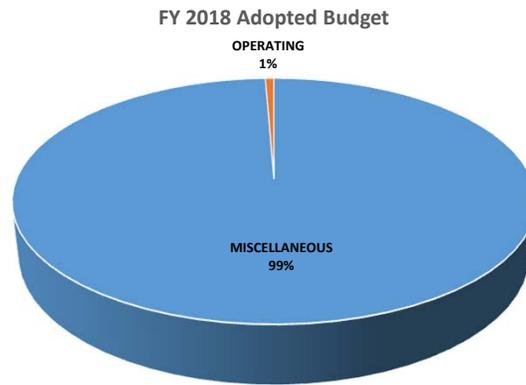
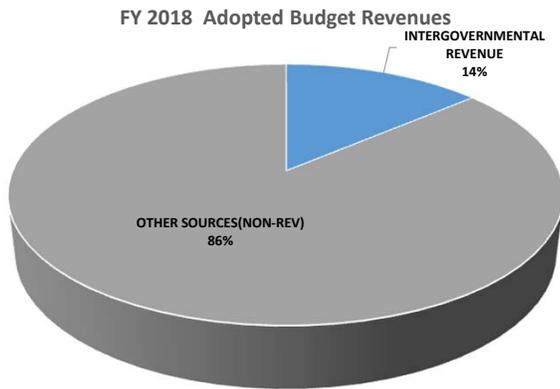
3240 - HOUSING GRANTS

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
104-3240-554.12-00	REGULAR SALARIES & WAGES	2,173.68	0	0	0	0	0
104-3240-554.21-00	FICA TAXES	174.62	0	0	0	0	0
104-3240-554.22-00	RETIREMENT CONTRIBUTIONS	163.05	0	0	0	0	0
104-3240-554.23-00	LIFE/HEALTH INSURANCE	338.00	0	0	0	0	0
104-3240-554.24-00	WORKER'S COMPENSATION	5.69	0	0	0	0	0
104-3240-554.27-00	CAFETERIA PLAN	110.25	0	0	0	0	0
Salaries & Benefits		\$2,965.29	\$0	\$0	\$0	0	0%
Operating Expenditures							
104-3240-554.31-00	PROFESSIONAL SERVICES	0	1,854.00	0	0	0	0
104-3240-554.40-00	TRAVEL & PER DIEM	191.90	0	1,000	929	(71)	-7%
104-3240-554.42-00	POSTAGE & FREIGHT	0	0	0	10	10	0
104-3240-554.49-00	OTHER CHARGES & OBLIG.	79.75	0	1,033	500	(533)	-52%
104-3240-554.52-00	OPERATING SUPPLIES	151.97	0	250	500	250	100%
104-3240-554.54-00	MEMBERSHIP/PUBLICATIONS	0	0	750	0	(750)	-100%
104-3240-554.55-00	TRAINING	0	0	700	660	(40)	-6%
Operating Expenditures		\$423.62	\$1,854.00	\$3,733	\$2,599	(1,134)	-30%
Miscellaneous							
104-3240-554.83-00	OTHER GRANTS & AIDS	231,568.03	1,450.00	637,831	407,876	(229,955)	-36%
Miscellaneous		\$231,568.03	\$1,450.00	\$637,831	\$407,876	(229,955)	-36%
3240 - HOUSING GRANTS		\$234,956.94	\$3,304.00	\$641,564	\$410,475	(231,089)	-36%

BREVARD COUNTY HOME

Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE		234,956.94	1,671.99	121,564	56,656	-115%
MISCELLANEOUS REVENUES		170,347.38	165.37	0	0	0%
OTHER SOURCES(NON-REV)		0.00	0.00	520,000	353,819	-47%
Revenue Total		405,304.32	1,837.36	\$641,564	\$410,475	-56%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT	MISCELLANEOUS	231,568.03	1,450.00	637,831	407,876	-36%
	OPERATING	423.62	1,854.00	3,733	2,599	-30%
	PERSONNAL	2,965.29	0.00	0	0	0%
Expenditures Total		234,956.94	3,304.00	\$641,564	\$410,475	-36%



105 - SHIP/COCOA HOUSING TRUST

3240 - HOUSING GRANTS

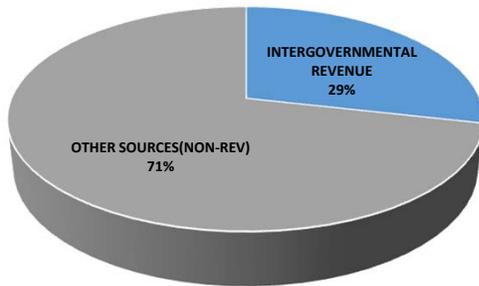
<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
105-3240-554.12-00	REGULAR SALARIES & WAGES	5,346.02	0	5,043	5,276	233	5%
105-3240-554.21-00	FICA TAXES	429.74	0	409	422	13	3%
105-3240-554.22-00	RETIREMENT CONTRIBUTIONS	401.17	0	384	418	34	9%
105-3240-554.23-00	LIFE/HEALTH INSURANCE	833.00	0	826	827	1	0%
105-3240-554.24-00	WORKER'S COMPENSATION	13.85	0	14	14	0	0
105-3240-554.27-00	CAFETERIA PLAN	266.49	0	240	240	0	0
Salaries & Benefits		\$7,290.27	\$0	\$6,916	\$7,197	281	4%
<i>Operating Expenditures</i>							
105-3240-554.40-00	TRAVEL & PER DIEM	127.00	332.18	1,042	982	(60)	-6%
105-3240-554.42-00	POSTAGE & FREIGHT	0	0	25	25	0	0
105-3240-554.49-00	OTHER CHARGES & OBLIG.	63.79	63.79	470	600	130	28%
105-3240-554.52-00	OPERATING SUPPLIES	0	19.95	186	500	314	169%
105-3240-554.54-00	MEMBERSHIP/PUBLICATIONS	0	0	200	200	0	0
105-3240-554.55-00	TRAINING	0	570.00	890	990	100	11%
Operating Expenditures		\$190.79	\$985.92	\$2,813	\$3,297	484	17%
<i>Miscellaneous</i>							
105-3240-554.83-00	OTHER GRANTS & AIDS	37,889.16	39,269.94	214,255	272,763	58,508	27%
Miscellaneous		\$37,889.16	\$39,269.94	\$214,255	\$272,763	58,508	27%
3240 - HOUSING GRANTS		\$45,370.22	\$40,255.86	\$223,984	\$283,257	59,273	26%

SHIP/COCOA HOUSING TRUST

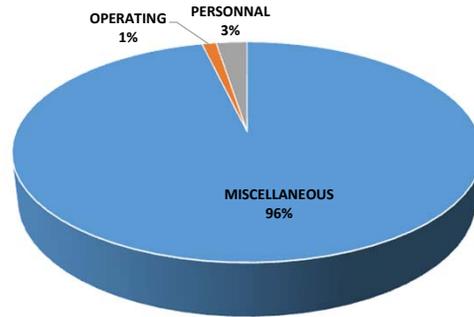
Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE		45,370.22	40,255.86	115,796	80,819	-43%
MISCELLANEOUS REVENUES		179.94	107.55	0	0	0%
OTHER SOURCES(NON-REV)		0.00	0.00	108,188	202,438	47%
Revenue Total		45,550.16	40,363.41	\$223,984	\$283,257	21%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT	MISCELLANEOUS	37,889.16	39,269.94	214,255	272,763	27%
	OPERATING	190.79	985.92	2,813	3,297	17%
	PERSONNAL	7,290.27	0.00	6,916	7,197	4%
Expenditures Total		45,370.22	40,255.86	\$223,984	\$283,257	26%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



141 - POLICE CONFISCATED FUND

2100 - POLICE ADMIN/OPERATIONS

<i>Operating Expenditures</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
141-2100-521.52-00	OPERATING SUPPLIES	0	23,848.66	0	0	0	0
Operating Expenditures		\$0	\$23,848.66	\$0	\$0	0	0%
<i>Capital Outlay</i>							
141-2100-521.64-00	MACHINERY AND EQUIPMENT	22,479.81	14,815.00	0	0	0	0
141-2100-521.64-15	MACHINERY AND EQUIPMENT	0	0	0	0	0	0
Capital Outlay		\$22,479.81	\$14,815.00	\$0	\$0	0	0%
2100 - POLICE ADMIN/OPERATIONS		\$22,479.81	\$38,663.66	\$0	\$0	0	0%

POLICE CONFISCATED FUND

Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
FINES AND FORFEITURES	13,773.00	66,318.81	0	0	0%
INTERGOVERNMENTAL REVENUE	0.00	0.00	0	0	0%
MISCELLANEOUS REVENUES	57.40	102.24	0	0	0%
OTHER SOURCES(NON-REV)	0.00	0.00	0	0	0%
Revenue Total	13,830.40	66,421.05	\$0	\$0	0%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
LAW ENFORCEMENT	CAPITAL	22,479.81	14,815.00	0	0	0%
	MISCELLANEOUS	0.00	0.00	0	0	0%
	OPERATING	0.00	23,848.66	0	0	0%
Expenditures Total		22,479.81	38,663.66	\$0	\$0	0%

****Note**** Confiscated Fund are not budgeted. Actual amounts will be added as the confiscated funds are released and approved by City Council.

142 - POLICE SPECIAL EDUCATION

2100 - POLICE ADMIN/OPERATIONS

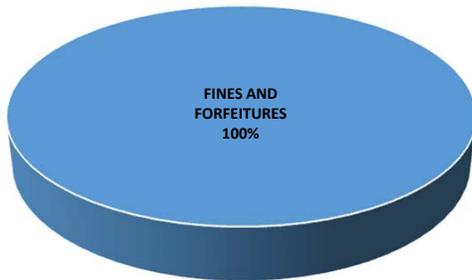
<i>Operating Expenditures</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
142-2100-521.40-00	TRAVEL & PER DIEM	0	540.00	1,300	1,800	500	38%
142-2100-521.55-00	TRAINING	398.00	190.00	1,300	1,200	(100)	-8%
Operating Expenditures		\$398.00	\$730.00	\$2,600	\$3,000	400	15%
2100 - POLICE ADMIN/OPERATIONS		\$398.00	\$730.00	\$2,600	\$3,000	400	15%

POLICE SPECIAL EDUCATION

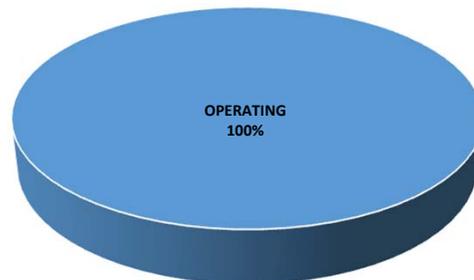
Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
FINES AND FORFEITURES		3,830.02	3,193.26	2,600	3,000	13%
MISCELLANEOUS REVENUES		0.00	1.28	0.00	0	0%
Revenue Total		3,830.02	3,194.54	\$2,600	\$3,000	13%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
LAW ENFORCEMENT	OPERATING	398.00	730.00	2,600	3,000	15%
Expenditures Total		398.00	730.00	\$2,600	\$3,000	15%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





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Community Redevelopment Agencies (CRA) -- The Community Services Department oversees the administration of the City's three CRAs. The CRAs utilize Tax Increment Funding (TIF) to operate. The three CRAs are as follows:

- ***Cocoa/Downtown CRA*** generally encompasses the area surrounding City's Downtown Cocoa Village. This CRA is the City's oldest and prior to the economic downturn was experiencing tremendous activity and growth. The CRA continues to work to implement the Waterfront Master Plan.

- ***Diamond Square CRA*** is located in the City's most economically depressed area, Census Tract 626. The CRA has updated its redevelopment plan. The CRA will begin to prioritize and implement the strategies as outlined in the updated redevelopment plan.

- ***US1 Corridor CRA*** is located along US1. The ongoing focus has been on Phase II of the widening of US1. The CRA and the City are partnering to upgrade an already approved FDOT widening project to enhance the appearance and economic viability of the corridor.

110 - REDEVELOPMENT AGENCY FUND

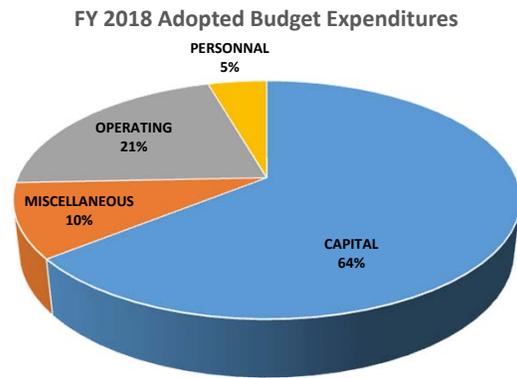
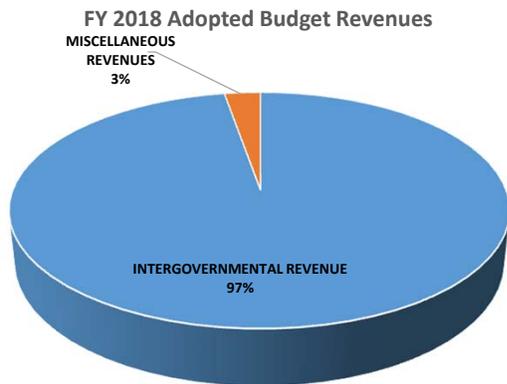
3230 - CRA ADMIN/OPERATIONS

		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
Salaries & Benefits							
110-3230-559.12-00	REGULAR SALARIES & WAGES	65,630.87	55,499.42	53,623	43,822	(9,801)	-18%
110-3230-559.12-12	REGULAR SALARIES & WAGES	0	0	1,233	0	(1,233)	-100%
110-3230-559.14-00	OVERTIME	0	17.39	63	0	(63)	-100%
110-3230-559.21-00	FICA TAXES	5,183.19	4,416.61	4,399	3,324	(1,075)	-24%
110-3230-559.22-00	RETIREMENT CONTRIBUTIONS	7,307.83	6,475.82	4,189	3,471	(718)	-17%
110-3230-559.23-00	LIFE/HEALTH INSURANCE	8,942.00	9,204.99	7,680	10,954	3,274	43%
110-3230-559.24-00	WORKER'S COMPENSATION	173.55	148.95	136	118	(18)	-13%
110-3230-559.27-00	CAFETERIA PLAN	2,869.00	2,506.00	2,400	2,400	0	0
	Salaries & Benefits	\$90,106.44	\$78,269.18	\$73,723	\$64,089	(9,634)	-13%
Operating Expenditures							
110-3230-559.31-01	PROFESSIONAL SERVICES	4,917.50	4,637.50	8,000	8,000	0	0
110-3230-559.34-00	CONTRACT SERVICES	84,318.94	104,752.22	76,908	75,000	(1,908)	-2%
110-3230-559.39-00	CONTINGENCY	0	0	228,048	140,364	(87,684)	-38%
110-3230-559.40-00	TRAVEL & PER DIEM	930.00	708.00	1,600	2,000	400	25%
110-3230-559.41-00	COMMUNICATION	60.00	113.58	315	210	(105)	-33%
110-3230-559.42-00	POSTAGE & FREIGHT	91.42	31.67	250	250	0	0
110-3230-559.44-00	RENTALS AND LEASES	67,840.44	67,840.44	68,000	68,000	0	0
110-3230-559.45-00	INSURANCE	4,011.00	4,011.00	4,011	4,406	395	10%
110-3230-559.46-00	REPAIRS & MAINTENANCE	151.00	64,936.46	500	500	0	0
110-3230-559.47-00	PRINTING & BINDING	569.80	0	500	500	0	0
110-3230-559.49-00	OTHER CHARGES & OBLIG.	794.94	1,159.88	1,235	1,000	(235)	-19%
110-3230-559.52-00	OPERATING SUPPLIES	16.21	490.44	500	500	0	0
110-3230-559.54-00	MEMBERSHIP/PUBLICATIONS	920.00	795.00	1,000	1,000	0	0
110-3230-559.55-00	TRAINING	790.00	370.00	900	1,395	495	55%
	Operating Expenditures	\$165,411.25	\$249,846.19	\$391,767	\$303,125	(88,642)	-23%
Miscellaneous							
110-3230-559.71-00	DEBT SERVICE - PRINCIPAL	275,500.00	297,729.00	0	0	0	0
110-3230-559.72-00	DEBT SERVICE - INTEREST	14,530.68	3,640.06	0	0	0	0
110-3230-559.82-00	AID PRIVATE ORGANIZATION	25,000.00	25,000.00	25,000	0	(25,000)	-100%
110-3230-559.83-00	OTHER GRANTS & AIDS	30,000.00	18,987.50	50,000	50,000	0	0
110-3230-581.91-01	INTERFUND TRANSFER	11,000.00	0	28,125	54,807	26,682	95%
110-3230-581.91-30	INTERFUND TRANSFER	46,163.58	44,094.77	41,932	39,671	(2,261)	-5%
	Miscellaneous	\$402,194.26	\$389,451.33	\$145,057	\$144,478	(579)	-0.4%
Capital Outlay							
110-3230-559.63-00	INFRASTRUCTURE	185,866.09	70,463.81	893,821	919,000	25,179	3%
	Capital Outlay	\$185,866.09	\$70,463.81	\$893,821	\$919,000	25,179	3%
3230 - CRA ADMIN/OPERATIONS		\$843,578.04	\$788,030.51	\$1,504,368	\$1,430,692	(73,676)	-5%

REDEVELOPMENT AGENCY FUND

Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE		1,030,063.00	1,053,386.00	1,328,721	1,391,665	5%
MISCELLANEOUS REVENUES		21,255.16	35,545.25	39,027	39,027	0%
OTHER SOURCES(NON-REV)		0.00	0.00	136,620	0	-100%
Revenue Total		1,051,318.16	1,088,931.25	\$1,504,368	\$1,430,692	-5%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT	CAPITAL	185,866.09	70,463.81	893,821	919,000	3%
	MISCELLANEOUS	402,194.26	389,451.33	145,057	144,478	0%
	OPERATING	165,411.25	249,846.19	391,767	303,125	-23%
	PERSONNAL	90,106.44	78,269.18	73,723	64,089	-13%
Expenditures Total		843,578.04	788,030.51	\$1,504,368	\$1,430,692	-5%



111 - CRA DIAMOND SQUARE 626

3230 - CRA ADMIN/OPERATIONS

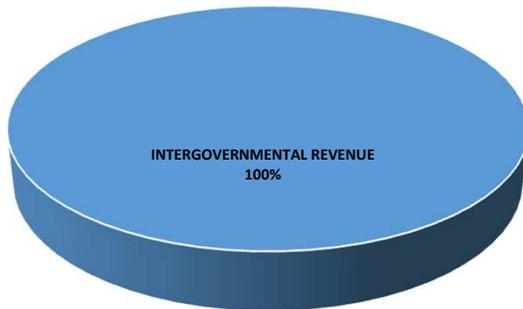
Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
111-3230-559.12-00	REGULAR SALARIES & WAGES	11,394.41	9,160.65	12,165	17,947	5,782	48%
111-3230-559.12-12	REGULAR SALARIES & WAGES	0	0	265	0	(265)	-100%
111-3230-559.14-00	OVERTIME	0	5.79	21	0	(21)	-100%
111-3230-559.21-00	FICA TAXES	900.83	735.18	1,000	1,356	356	36%
111-3230-559.22-00	RETIREMENT CONTRIBUTIONS	856.01	667.55	937	1,421	484	52%
111-3230-559.23-00	LIFE/HEALTH INSURANCE	1,834.00	1,864.01	1,914	4,463	2,549	133%
111-3230-559.24-00	WORKER'S COMPENSATION	30.27	25.03	32	62	30	94%
111-3230-559.27-00	CAFETERIA PLAN	593.00	517.00	600	960	360	60%
Salaries & Benefits		\$15,608.52	\$12,975.21	\$16,934	\$26,209	9,275	55%
Operating Expenditures							
111-3230-559.31-00	PROFESSIONAL SERVICES	20,000.00	30,000.00	20,000	24,500	4,500	23%
111-3230-559.31-01	PROFESSIONAL SERVICES	1,548.50	145.00	2,000	500	(1,500)	-75%
111-3230-559.34-00	CONTRACT SERVICES	7,128.00	6,926.38	7,500	2,500	(5,000)	-67%
111-3230-559.40-00	TRAVEL & PER DIEM	901.78	1,694.81	0	2,000	2,000	0
111-3230-559.41-00	COMMUNICATION	0	0	15	45	30	200%
111-3230-559.42-00	POSTAGE & FREIGHT	0	0	0	200	200	0
111-3230-559.45-00	INSURANCE	4,015.00	4,004.00	4,205	4,205	0	0
111-3230-559.47-00	PRINTING & BINDING	0	0	0	45	45	0
111-3230-559.49-00	OTHER CHARGES & OBLIG.	0	139.00	385	400	15	4%
111-3230-559.52-00	OPERATING SUPPLIES	0	0	0	500	500	0
111-3230-559.54-00	MEMBERSHIP/PUBLICATIONS	175.00	175.00	175	670	495	283%
111-3230-559.55-00	TRAINING	505.00	1,010.00	1,480	2,280	800	54%
Operating Expenditures		\$34,273.28	\$47,994.19	\$35,760	\$37,845	2,085	6%
Miscellaneous							
111-3230-559.83-00	OTHER GRANTS & AIDS	0	15,000.00	15,000	10,000	(5,000)	-33%
Miscellaneous		\$0	\$15,000.00	\$15,000	\$10,000	(5,000)	-33%
Capital Outlay							
111-3230-559.63-00	INFRASTRUCTURE	25,833.50	10,914.00	85,361	80,000	(5,361)	-6%
Capital Outlay		\$25,833.50	\$10,914.00	\$85,361	\$80,000	(5,361)	-6%
3230 - CRA ADMIN/OPERATIONS		\$75,715.30	\$86,883.40	\$153,055	\$154,054	999	1%

CRA DIAMOND SQUARE 626

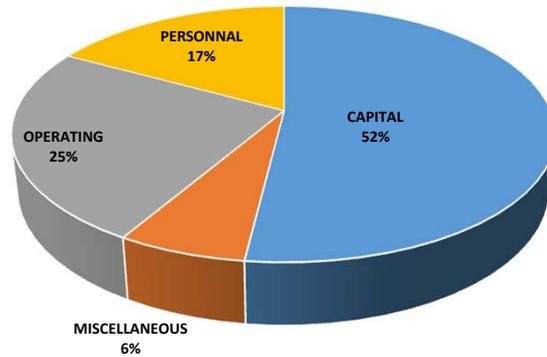
Revenues		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE		73,247.00	85,987.00	115,766	154,054	25%
MISCELLANEOUS REVENUES		67.69	25,107.73	0	0	0%
OTHER SOURCES(NON-REV)		0.00	0.00	37,289	0	-100%
Revenue Total		73,314.69	111,094.73	\$153,055	\$154,054	1%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT	CAPITAL	25,833.50	10,914.00	85,361	80,000	-6%
	MISCELLANEOUS	0.00	15,000.00	15,000	10,000	-33%
	OPERATING	34,273.28	47,994.19	35,760	37,845	6%
	PERSONNAL	15,608.52	12,975.21	16,934	26,209	55%
Expenditures Total		75,715.30	86,883.40	\$153,055	\$154,054	1%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



112 - CRA US1 CORRIDOR

3230 - CRA ADMIN/OPERATIONS

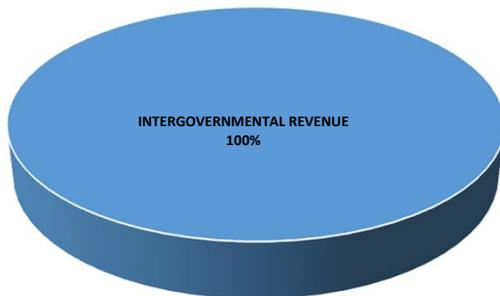
		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
<i>Operating Expenditures</i>							
112-3230-559.31-01	PROFESSIONAL SERVICES	348.00	580.00	650	650	0	0
112-3230-559.34-00	CONTRACT SERVICES	0	0	500	500	0	0
112-3230-559.43-00	ELECTRIC/WATER/SEWER	214.39	214.39	0	0	0	0
112-3230-559.45-00	INSURANCE	4,079.00	4,087.00	4,079	4,079	0	0
112-3230-559.49-00	OTHER CHARGES & OBLIG.	108.00	174.45	250	250	0	0
112-3230-559.54-00	MEMBERSHIP/PUBLICATIONS	175.00	175.00	175	175	0	0
Operating Expenditures		\$4,924.39	\$5,230.84	\$5,654	\$5,654	0	0%
<i>Miscellaneous</i>							
112-3230-559.83-02	OTHER GRANTS & AIDS	65,457.00	80,311.96	128,492	178,453	49,961	39%
Miscellaneous		\$65,457.00	\$80,311.96	\$128,492	\$178,453	49,961	39%
3230 - CRA ADMIN/OPERATIONS		\$70,381.39	\$85,542.80	\$134,146	\$184,107	49,961	37%

CRA US1 CORRIDOR

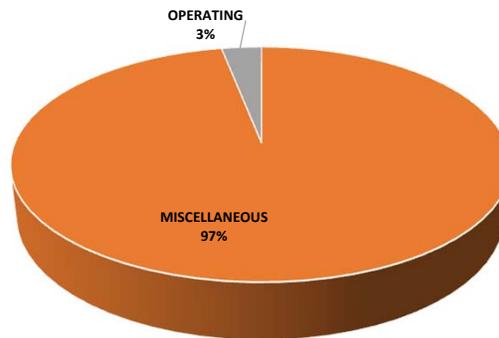
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE	69,695.00	87,095.00	131,986	184,107	28%
MISCELLANEOUS REVENUES	21.43	78.13	0	0	0%
OTHER SOURCES(NON-REV)	0.00	0.00	2,160	0	-100%
Revenue Total	69,716.43	87,173.13	\$134,146	\$184,107	27%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
COMMUNITY DEVELOPMENT	CAPITAL	0.00	0.00	0	0	0%
	MISCELLANEOUS	65,457.00	80,311.96	128,492	178,453	39%
	OPERATING	4,924.39	5,230.84	5,654	5,654	0%
	PERSONNAL	0.00	0.00	0	0	0%
Expenditures Total		70,381.39	85,542.80	\$134,146	\$184,107	37%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





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City of Cocoa, FL General Fund Debt Service

This fund is used to accumulate the necessary funds for the repayment of outstanding debt in the General Fund. The monies presently accumulated in this fund are from General Fund revenues restricted for this specific purpose including utility service taxes, franchise fees, and special assessments. Current debt includes:

- 2010 Note – Refunding of Series 1998 Bond for the Police Station
- 2012 Note – US1 Widening Project
- 2014 Note – Three Fire Apparatus
- Series 2016 Refunding Bond - Refunding of Series 2007 Bond that financed the construction of City Hall, Peachtree Street Phase II, and rehabilitation of the Public Works Building
- Series 2016 Fire Assessment Bond for acquisition and construction of three new Fire Station facilities and equipment

201 - DEBT SERVICE FUND

1600 - GENERAL OPERATIONS

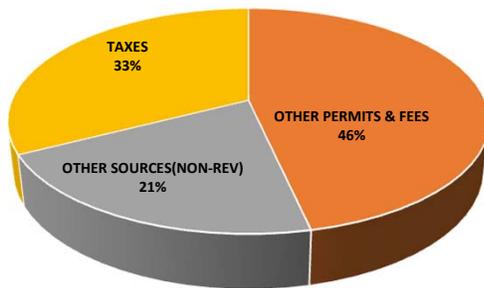
		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
<i>Miscellaneous</i>							
201-1600-513.71-00	DEBT SERVICE - PRINCIPAL	795,000.00	846,000.00	1,031,000	1,052,000	21,000	2%
201-1600-513.72-00	DEBT SERVICE - INTEREST	569,311.70	553,402.54	728,708	700,619	(28,089)	-4%
Miscellaneous		\$1,364,311.70	\$1,399,402.54	\$1,759,708	\$1,752,619	(7,089)	-0.4%
1600 - GENERAL OPERATIONS		\$1,364,311.70	\$1,399,402.54	\$1,759,708	\$1,752,619	(7,089)	-0.4%

DEBT SERVICE FUND

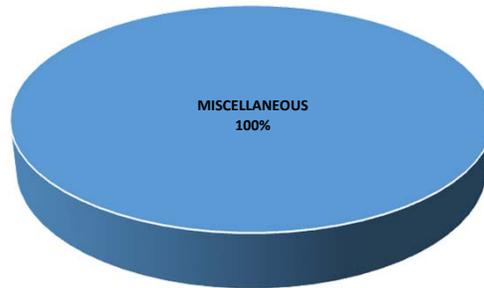
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
MISCELLANEOUS REVENUES	16,227.90	13,048.23	0	0	0%
OTHER PERMITS & FEES	395,647.00	395,274.00	753,852	815,611	8%
OTHER SOURCES(NON-REV)	0.00	0.00	372,733	366,070	-2%
TAXES	635,491.00	634,889.00	633,123	570,938	-11%
Revenue Total	1,047,365.90	1,043,211.23	\$1,759,708	\$1,752,619	0%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
GENERAL OPERATIONS	MISCELLANEOUS	1,364,311.70	1,399,402.54	1,759,708	1,752,619	0%
	OPERATING	0.00	0.00	0	0	0%
Expenditures Total		1,364,311.70	1,399,402.54	\$1,759,708	\$1,752,619	0%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





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City of Cocoa, FL Capital Projects Fund

Similar to how governments tend to distinguish operating activities from capital activities, the Capital Projects Fund is used to distinguish the operating budget from the capital budget in the General Fund. Because of the types of projects tracked by this fund it operates under the supervision of the Public Works Director. For multi-year projects this fund can be a valuable management tool.

While the acquisition of many capital assets is more or less routine from one period to the next (example: new vehicles), typically a capital projects fund is not used for such routine capital outlays, which are reported by normal function such as the general government, public safety, parks and recreation in the General Fund. Rather, Capital Projects Funds tend to be used primarily for major projects and acquisitions for example construction of a new city hall or purchase of a new fire truck and for capital acquisition or construction financed with borrowed or contributed resources that are of special interest to the resource provider.

301 - CAPITAL PROJECTS FUND

3580 - CAPITAL PROJECTS MNGMT

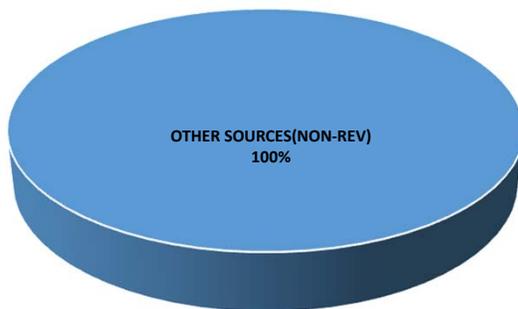
<i>Operating Expenditures</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
301-3580-519.31-00	PROFESSIONAL SERVICES	40,416.96	0	0	100,000	100,000	0
301-3580-519.39-00	CONTINGENCY	0	0	104,054	0	(104,054)	-100%
301-3580-519.52-00	OPERATING SUPPLIES	1,104.00	0	5,882	365,074	359,192	6107%
Operating Expenditures		\$41,520.96	\$0	\$109,936	\$465,074	355,138	323%
<i>Miscellaneous</i>							
301-3580-519.73-00	OTHER DEBT SERVICE COSTS	0	0	197,878	0	(197,878)	-100%
Miscellaneous		\$0	\$56,403.00	\$197,878	\$0	(197,878)	-100%
<i>Capital Outlay</i>							
301-3580-519.61-00	LAND	19,613.50	586,789.90	154,582	0	(154,582)	-100%
301-3580-519.62-00	BUILDINGS	448,987.95	532,044.87	7,995,465	5,011,699	(2,983,766)	-37%
301-3580-519.63-00	INFRASTRUCTURE	13,737.50	0	0	50,000	50,000	0
301-3580-519.64-00	MACHINERY AND EQUIPMENT	0	0	244,071	214,165	(29,906)	-12%
Capital Outlay		\$482,338.95	\$1,118,834.77	\$8,394,118	\$5,275,864	(3,118,254)	-37%
3580 - CAPITAL PROJECTS MNGMT		\$523,859.91	\$1,175,237.77	\$8,701,932	\$5,740,938	(2,960,994)	-34%

CAPITAL PROJECTS FUND

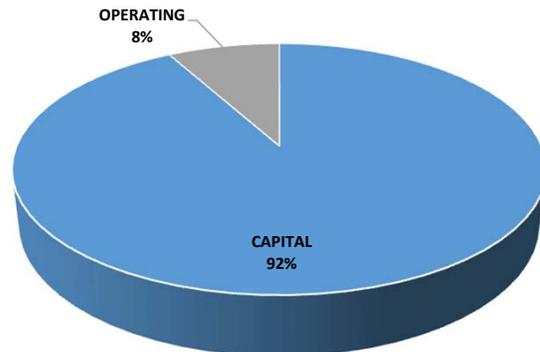
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
INTERGOVERNMENTAL REVENUE	450,138.00	0.00	0	0	0%
MISCELLANEOUS REVENUES	1,002.35	460.49	0	0	0%
OTHER SOURCES(NON-REV)	46,163.58	996,138.10	8,701,932	5,740,938	-52%
Revenue Total	497,303.93	996,598.59	\$8,701,932	\$5,740,938	-52%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
PUBLIC WORKS	CAPITAL	482,338.95	1,118,834.77	8,394,118	5,275,864	-37%
	MISCELLANEOUS	0.00	56,403.00	197,878	0	-100%
	OPERATING	41,520.96	0.00	109,936	465,074	323%
Expenditures Total		523,859.91	1,175,237.77	\$8,701,932	\$5,740,938	-34%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures





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City of Cocoa, FL Departmental Summary

Department: Water/Sewer Enterprise

The Water/Sewer Department is an Enterprise Fund that provides for the treatment and distribution of water to approximately 80,000 customers. The City of Cocoa is authorized by Chapter 180, Florida Statutes, to sell water for profit in an extensive area of Central Brevard County. This is an extremely large operation and continues to be the main source of revenue for the City. The water service area's north and south boundaries are approximately 12 miles north and south of State Route 520, which traverses the City. The western edge of the water service area is the boundary with Orange County. The eastern edge extends to the Atlantic Ocean. Unincorporated areas of Brevard County served by the City's water system include Port St. John, Merritt Island, Suntree, Viera, and areas along the beachside, in addition to other mainland areas.

The City is authorized by Chapter 180.22 of the Florida Statutes to exercise the right of eminent domain for the purpose of extending its water transmission and distribution system throughout the water service area described above. The City is authorized to operate within the corporate limits of other municipalities only with the consent of each municipality. Municipalities served are Cape Canaveral, Cocoa Beach, Rockledge, and Titusville.

The City also provides water to the United States government installations at Patrick Air Force Base, Cape Canaveral Air Force Station, and Kennedy Space Center. Service to these government facilities is provided through master meters pursuant to water service specifications at the same rates as customers located outside of the City. There are no long-term service agreements with the United States government.

The water supply system includes 34 deep wells and 14 intermediate aquifer wells having a permitted capacity of 48 million gallons per day (MGD). The water treatment system includes a surface water treatment plant for treatment of water from the Taylor Creek Reservoir with a permitted capacity of 8.83 MGD. For additional reliability, the City has constructed and operates an aquifer storage and recovery (ASR) system (10 ASR wells) with a capacity of approximately one billion gallons.

This fund also provides for the collection and treatment of wastewater from about 10,000 customers and distribution of reclaimed water to nearly 2,000 customers. The wastewater system includes one waste water treatment plant, which has a permitted capacity of 4.5 MGD, and 53 lift (pump) stations. The average daily demand on the wastewater treatment plant is less than 2.5 MGD. The reclaimed water storage and distribution system has a capacity of 4.5 MGD.



Utilities Administration -- The Utility Administration Division is responsible for the general support of all other divisions within the utility. The Division is responsible for conservation programs as well as administrative support and coordination with all other divisions within the Utilities Department. The Water Quality Laboratory is also contained within the division. The lab is responsible for water quality sampling of the wells, treatment plant when necessary and the distribution system.

Dyal Water Treatment Plant -- The Dyal Plant is responsible for twenty-four hours a day operations of a water treatment facility and produces on average approximately 25 million gallons per day. The plant treats both ground water from wells and surface water from Taylor Creek Reservoir. The Division has both Plant Operators who oversee the chemical treatment processes within the plant as well as Maintenance Workers and Electricians who assist in maintaining the various components of the plant.

Field Operations -- Field Operations consists of two divisions; Collections Division and Water Field Operations (WFO) Division. The Collections Division consist of a group of wastewater maintenance and repair personnel who maintain the operations of the lift stations, pressurized force mains and gravity sewer mains all the way to the Sellers Plant. The Collections Division conducts sewer pipe and manhole cleaning and maintenance as well as responding to wastewater breaks.

The WFO Division consists of Utility Mechanics, Maintenance Workers and Heavy Equipment Operators. Their primary function is to maintain the water distribution water transmission mains, distribution pipes, valves and hydrants throughout the system. As needed, the WFO group will replace lines and construct new lines. In addition to regular maintenance, the WFO Division will respond to emergency water line breaks when they occur.

Engineering Division -- The Engineering Division is responsible to plan, design and permit all water, wastewater and reclaim water projects and develops and maintains the five year Capital Plan for the Utilities Department. The Division is responsible for the project management, construction and inspection of all new water, sewer and reclaim water infrastructure. All permitting and engineering plan reviews are conducted within this division. The Engineering Division provides technical support to all other divisions within the utility as well as reviews all built construction drawings and maintains the GIS database of all water, sewer and reclaim systems. The division also maintains the hydraulic model of the utility water system.

Sellers Water Reclamation -- The Sellers Water Reclamation Facility treats wastewater from the City of Cocoa. The plant currently treats approximately 2.0 million gallons per day (MGD) with a permitted capacity of 4.5 MGD. The plant consists of primarily plant operators who oversee the day to day operation of the plant chemical and biological processes. There is also a maintenance group consisting of electricians and maintenance workers who assist in maintaining the plant.

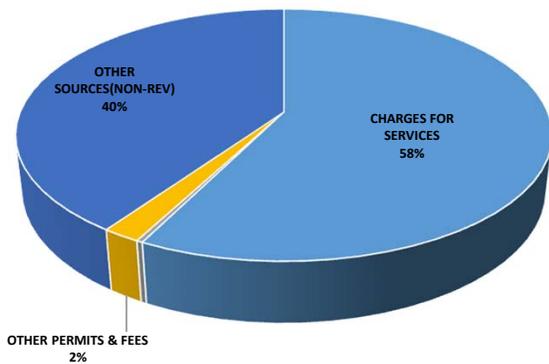
WATER/SEWER ENTERPRISE & W/S RESTRICTED ASSETS

WATER/SEWER ENTERPRISE & W/S RESTRICTED ASSETS

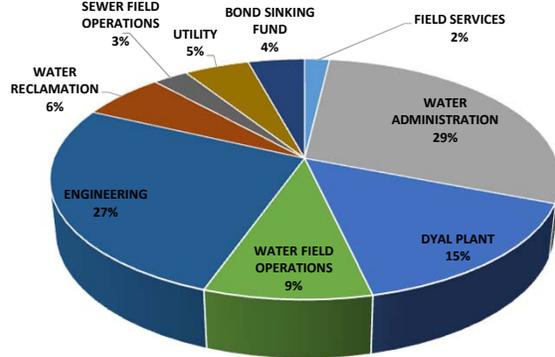
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	52,563,253.51	54,792,424.72	52,128,130	54,576,227	4%
INTERGOVERNMENTAL REVENUE	605,525.08	608,791.12	0	0	0%
MISCELLANEOUS REVENUES	516,957.59	552,491.47	307,595	307,595	0%
OTHER PERMITS & FEES	1,944,457.50	1,486,185.00	1,668,443	1,863,827	10%
OTHER SOURCES(NON-REV)	9,063,311.18	10,205,261.62	38,020,018	38,340,223	1%
Revenue Total	64,693,504.86	67,645,153.93	92,124,186	95,087,872	3%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
FINANCE	FIELD SERVICES	1,522,649.29	1,552,528.90	1,939,712	1,773,814	-9%
GENERAL OPERATIONS	EMERGENCY/DISASTER SVS	0.00	0.00	989	0	-100%
UTILITIES - WATER	WATER ADMINISTRATION	35,138,997.09	34,534,149.21	26,479,173	27,653,341	4%
	EMERGENCY/DISASTER SVS	0.00	0.00	148,593	0	-100%
	DYAL PLANT	9,313,726.96	9,797,470.02	11,452,370	14,668,703	28%
	WATER FIELD OPERATIONS	5,743,923.96	5,931,600.76	9,767,164	8,627,105	-12%
	ENGINEERING	973,008.67	839,507.66	23,394,109	25,218,857	8%
UTILITIES SEWER	WATER RECLAMATION	2,281,026.53	2,093,244.61	6,414,367	5,974,517	-7%
	SEWER FIELD OPERATIONS	1,517,826.75	1,531,804.11	3,527,948	2,506,849	-29%
UTILITY	UTILITY	0.00	0.00	4,784,627	4,632,692	-3%
BOND SINKING FUND	BOND SINKING FUND	4,701,345.66	4,528,703.13	4,215,134	4,031,994	-4%
Expenditures Total		61,192,504.91	60,809,008.40	92,124,186	95,087,872	3%

FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



DIVISION: ALL DIVISIONS

DEPARTMENT: ALL DEPARTMENTS

FUND: WATER/SEWER ENTERPRISE & W/S RESTRICTED ASSETS

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
SALARIES & BENEFITS							
12-00	REGULAR SALARIES & WAGES	6,239,426.65	6,019,243.75	7,563,504	8,424,116	860,612	11%
12-12	RETIREMENT LEAVE ACCRUAL	27,345.89	108,336.27	24,333	17,373	(6,960)	-29%
13-00	OTHER SALARIES & WAGES	220,054.68	311,481.44	529,556	534,767	5,211	1%
14-00	OVERTIME	417,983.43	417,811.88	556,249	438,244	(118,005)	-21%
15-00	SPECIAL PAY	0.00	0.00	200	0	(200)	-100%
20-00	CLOTHING/SHOE ALLOWANCE	26,955.00	2,510.00	21,285	16,925	(4,360)	-20%
21-00	FICA TAXES	504,523.19	501,428.46	682,932	697,754	14,822	2%
22-00	RETIREMENT CONTRIBUTIONS	1,712,818.33	1,418,216.98	1,492,442	1,082,743	(409,699)	-27%
23-00	LIFE/HEALTH INSURANCE	1,490,189.92	1,796,998.30	2,282,793	2,285,528	2,735	0%
23-02	LIFE/HEALTH INSURANCE RETIREES	183,455.03	127,106.96	180,024	198,547	18,523	10%
23-03	LIFE/HEALTH INSURANCE RETIREES	-126,081.00	0.00	0	0	0	100%
24-00	WORKER'S COMPENSATION	378,834.64	329,919.05	434,955	495,526	60,571	14%
25-00	UNEMPLOYMENT COMPENSATION	1,504.38	1,869.10	0	5,000	5,000	100%
26-00	OPEB HEALTH EXPENSE	291,704.87	244,950.81	0	0	0	100%
27-00	CAFETERIA PLAN	107,850.00	102,150.00	151,262	158,400	7,138	5%
	Total Salaries & Benefits:	11,476,565.01	11,382,023.00	13,919,535	14,354,923	435,388	3%
OPERATING EXPENDITURES							
31-00	PROFESSIONAL SERVICES	170,065.04	246,537.52	1,612,179	1,817,197	205,018	13%
31-01	LEGAL EXPENSES	66,899.49	84,951.96	180,000	80,000	(100,000)	-56%
31-03	ENGINEERING SERVICES	0.00	0.00	2,874	6,000	3,126	109%
31-33	EMPLOYEE HEALTH CENTER	131,738.01	121,943.57	131,134	128,685	(2,449)	-2%
32-00	ACCOUNTING & AUDITING	42,500.00	43,500.00	43,500	43,500	0	0%
34-00	CONTRACT SERVICES	946,951.04	1,035,629.24	1,072,537	1,372,666	300,129	28%
34-10	COST OF GENERAL FUND SERVICES	5,366,988.00	5,366,988.00	5,374,389	5,535,621	161,232	3%
39-00	CONTINGENCY	0.00	0.00	998,359	1,219,374	221,015	22%
40-00	TRAVEL AND PER DIEM	7,634.55	8,919.30	21,068	27,815	6,747	32%
40-01	CAR ALLOWANCE	0.00	0.00	150	0	(150)	-100%
41-00	COMMUNICATION	104,206.55	103,689.40	123,708	127,755	4,047	3%
42-00	FREIGHT & POSTAGE SERVICE	38,138.03	39,047.40	37,806	35,150	(2,656)	-7%
43-00	ELECTRIC/WATER/SEWER	1,783,003.22	1,603,045.33	2,413,620	2,425,955	12,335	1%
44-00	RENTAL AND LEASES	24,536.49	125,893.76	171,180	39,146	(132,034)	-77%
45-00	INSURANCE	358,261.73	365,069.83	374,135	377,049	2,914	1%
46-00	REPAIRS & MAINTENANCE	5,205,581.68	5,441,311.14	7,227,654	6,670,352	(557,302)	-8%
46-02	REPAIRS & MAINTENANCE - BUILDINGS	257,548.81	429,812.23	193,084	241,534	48,450	25%
46-03	REPAIRS & MAINTENANCE - VEHICLES	160,594.95	149,536.16	209,277	202,998	(6,279)	-3%
47-00	PRINTING & BINDING	5,258.73	5,438.50	7,005	7,050	45	1%
48-00	PROMOTIONAL ACTIVITIES	8,279.48	13,655.08	15,000	20,000	5,000	33%
49-00	OTHER OBLIGATIONS	35,171.71	28,693.03	32,496	35,440	2,944	9%
49-07	BAD DEBT EXPENSE	78,186.41	99,008.97	175,000	175,000	0	0%
49-08	CASH OVER & UNDER	66.69	69,761.03	300	300	0	0%
49-09	DOCUMENT RECORDING CHARGES	144.59	1,502.45	3,000	3,000	0	0%
49-15	OBSOLETE INVENTORY	0.00	851.24	0	0	0	100%
52-00	OPERATING SUPPLIES	2,712,030.29	3,067,047.32	3,808,251	627,196	(3,181,055)	-84%
52-07	JANITORIAL SUPPLIES	7,767.58	8,985.98	10,240	10,240	0	0%
52-09	OPERATING SUPPLIES / CHEMICALS	0.00	0.00	0	3,244,883	3,244,883	100%
52-30	FUEL, OIL & LUBRICANTS	313,720.13	220,891.70	311,862	291,755	(20,107)	-6%
52-33	EMPLOYEE HEALTH CENTER	35,356.97	52,537.09	71,772	40,291	(31,481)	-44%
53-00	ROAD MATERIALS/SUPPLIES	51,753.06	16,082.64	50,056	45,000	(5,056)	-10%
54-00	MEMBERSHIPS/PUBLICATIONS	29,676.33	29,731.92	37,585	37,905	320	1%
55-00	TRAINING	36,668.00	33,117.76	92,087	127,082	34,995	38%
55-01	TRAINING	0.00	0.00	7,500	7,500	0	0%
59-00	DEPRECIATION EXPENSE	9,716,727.99	9,986,651.40	0	0	0	100%
	Total Operating Expenditures:	27,695,455.55	28,799,830.95	24,808,808	25,023,439	214,631	1%
CAPITAL OUTLAY							
62-00	BUILDINGS	0.00	0.00	0	65,000	65,000	100%
63-00	INFRASTRUCTURE	0.00	0.00	25,355,897	29,614,620	4,258,723	17%
64-00	MACHINERY & EQUIPMENT	0.00	0.00	2,472,842	795,778	(1,677,064)	-68%
64-15	IT HARDWARE	0.00	0.00	35,995	115,590	79,595	221%
68-10	INTANGIBLE ASSETS	0.00	0.00	924,650	530,000	(394,650)	-43%
	Total Capital Outlay:	0.00	0.00	28,789,384	31,120,988	2,331,604	8%

DIVISION: ALL DIVISIONS

DEPARTMENT: ALL DEPARTMENTS

FUND: WATER/SEWER ENTERPRISE & W/S RESTRICTED ASSETS

		2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Adopted Budget	Increase (Decrease)	% Change
MISCELLANEOUS							
71-00	DEBT SERVICE PRINCIPAL	0.00	0.00	4,784,627	4,632,692	(151,935)	-3%
72-00	DEBT SERVICE INTEREST	4,701,345.66	4,528,703.13	4,215,134	4,031,994	(183,140)	-4%
82-00	AID TO PRIVATE ORGANIZATIONS	0.00	0.00	1,000	1,000	0	0%
91-01	TRANSFER TO GENERAL FUND	9,260,390.59	5,432,540.32	5,612,018	6,157,822	545,804	10%
91-25	TRANSFER TO RESTRICTED ASSET 425	6,216,730.81	8,872,603.00	8,999,761	8,664,686	(335,075)	-4%
91-53	TRANSFER TO SELF INSURANCE FUND 520	0.00	405,266.00	0	0	0	100%
95-01	TRANSFER TO HEALTH INSURANCE FUND 530	1,842,017.29	1,388,042.00	993,919	1,100,328	106,409	11%
Total Miscellaneous:		22,020,484.35	20,627,154.45	24,606,459	24,588,522	(17,937)	-0.07%
TOTAL:	WATER/SEWER ENTERPRISE & W/S RESTRICTED ASSETS	61,192,504.91	60,809,008.40	92,124,186	95,087,872	2,963,686	3%

FIELD SERVICES

FUND: 001

FY 2018 POSITION CONTROL

Field Services

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
FIELD SERVICE MANAGER	1			1			1			1		
METER READER	16			16			15			14		
SENIOR METER READER							1			1		
	17	0	0	17	0	0	17	0	0	16	0	0

Position Comments:

FY 2017:

- ◆ In FY 2017 one Meter Reader positions were replaced with Customer Service Field Reps.
- ◆ In FY 2017 one Meter Reader position was replaced with a Senior Meter Reader position.

FY 2015:

- ◆ In FY 2014 two Meter Reader positions were added.

TOTAL FIELD SERVICES DIVISION

	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
	17	0	0	17	0	0	17	0	0	16	0	0

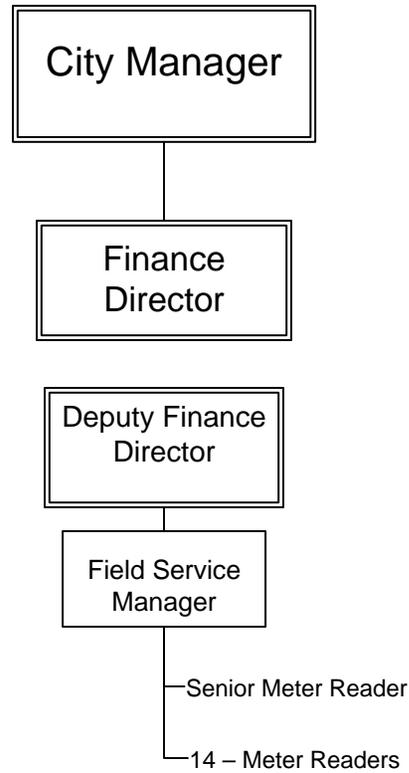
421 - WATER/SEWER ENTERPRISE

1515 - FIELD SERVICES

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-1515-536.12-00	REGULAR SALARIES & WAGES	760,192.20	776,263.06	831,763	832,336	573	0%
421-1515-536.12-12	REGULAR SALARIES & WAGES	0	26,029.04	328	17,373	17,045	5197%
421-1515-536.13-00	OTHER SALARIES & WAGES	62,243.28	62,628.00	67,288	69,570	2,282	3%
421-1515-536.14-00	OVERTIME	117.17	1,179.96	5,337	12,642	7,305	137%
421-1515-536.20-00	CLOTHING/SHOE ALLOWANCE	4,510.00	110.00	2,475	2,145	(330)	-13%
421-1515-536.21-00	FICA TAXES	58,790.26	61,769.88	72,502	68,220	(4,282)	-6%
421-1515-536.22-00	RETIREMENT CONTRIBUTIONS	208,903.80	168,770.54	370,877	66,904	(303,973)	-82%
421-1515-536.23-00	LIFE/HEALTH INSURANCE	216,525.00	253,810.96	251,511	246,747	(4,764)	-2%
421-1515-536.24-00	WORKER'S COMPENSATION	48,968.21	44,133.22	48,135	52,691	4,556	9%
421-1515-536.26-00	OPEB HEALTH EXPENSE	33,338.97	25,320.20	0	0	0	0
421-1515-536.27-00	CAFETERIA PLAN	8,400.00	8,400.00	10,800	10,800	0	0
Salaries & Benefits		\$1,401,988.89	\$1,428,414.86	\$1,661,016	\$1,379,428	(281,588)	-17%
Operating Expenditures							
421-1515-536.41-00	COMMUNICATION	4,964.65	6,171.84	8,810	8,750	(60)	-1%
421-1515-536.42-00	FREIGHT & POSTAGE SERVICE	56.96	119.27	400	400	0	0
421-1515-536.45-00	INSURANCE	6,908.71	8,955.26	11,496	10,487	(1,009)	-9%
421-1515-536.46-00	REPAIRS & MAINTENANCE	15,104.27	24,866.07	16,384	18,445	2,061	13%
421-1515-536.46-03	REPAIRS & MAINTENANCE	20,168.45	15,675.34	21,923	14,852	(7,071)	-32%
421-1515-536.49-00	OTHER CHARGES & OBLIG.	0	120.49	1,050	1,050	0	0
421-1515-536.52-00	OPERATING SUPPLIES	12,065.59	25,410.55	19,294	34,621	15,327	79%
421-1515-536.52-30	OPERATING SUPPLIES	61,391.77	42,595.22	59,889	51,891	(7,998)	-13%
421-1515-536.54-00	MEMBERSHIP/PUBLICATIONS	0	200.00	0	0	0	0
421-1515-536.55-00	TRAINING	0	0	0	2,500	2,500	0
Operating Expenditures		\$120,660.40	\$124,114.04	\$139,246	\$142,996	3,750	3%
Capital Outlay							
421-1515-536.64-00	MACHINERY & EQUIPMENT	0	0	128,370	160,300	31,930	25%
421-1515-536.64-15	MACHINERY & EQUIPMENT	0	0	11,080	91,090	80,010	722%
Capital Outlay		\$0	\$0	\$139,450	\$251,390	111,940	80%
1515 - FIELD SERVICES		\$1,522,649.29	\$1,552,528.90	\$1,939,712	\$1,773,814	(165,898)	-9%



Field Services Organizational Chart



Frozen Positions (Not Funded)
None



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421 - WATER/SEWER ENTERPRISE

1601 - EMERGENCY/DISASTER SVS

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-1601-525.12-00	SALARIES & WAGES	0	0	780	0	(780)	-100%
421-1601-525.21-00	FICA TAXES	0	0	61	0	(61)	-100%
421-1601-525.22-00	RETIREMENT CONTRIBUTIONS	0	0	94	0	(94)	-100%
421-1601-525.23-00	LIFE/HEALTH INSURANCE	0	0	54	0	(54)	-100%
Salaries & Benefits		<u>\$0</u>	<u>\$0</u>	<u>\$989</u>	<u>\$0</u>	(989)	-100%
1601 - EMERGENCY/DISASTER SVS		\$0.00	\$0.00	\$989	\$0	(989)	-100%

**WATER SEWER ADMINISTRATION
FUND: 001**

FY 2018 POSITION CONTROL

Water/Sewer Administration	<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
	<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
ADMINISTRATIVE ASSISTANT	1			1			1			1		
ADMINISTRATIVE SECRETARY	1			1			1			1		
CONSERVATION-P/R OFFICER	1			1			1			1		
DEPUTY DIRECTOR/UTILITIES	1			1			1			2		
DIRECTOR/UTILITIES	1			1			1			1		
ENVIRONMENTAL ANALYST I	2			2			4			4		
ENVIRONMENTAL ANALYST II	2			2			1			1		
RECEPTIONIST	1			1			1			1		
WATER QUALITY ASSURANCE SUPV	1			1			1			1		
	11	0	0	11	0	0	12	0	0	13	0	0

Position Comments:

FY 2018:

- ♦ In FY 2018 a new Deputy Director/Utilities was added to the headcount.

FY 2017:

- ♦ In FY 2017 one Environmental Analyst I was added to the headcount.

FY 2016:

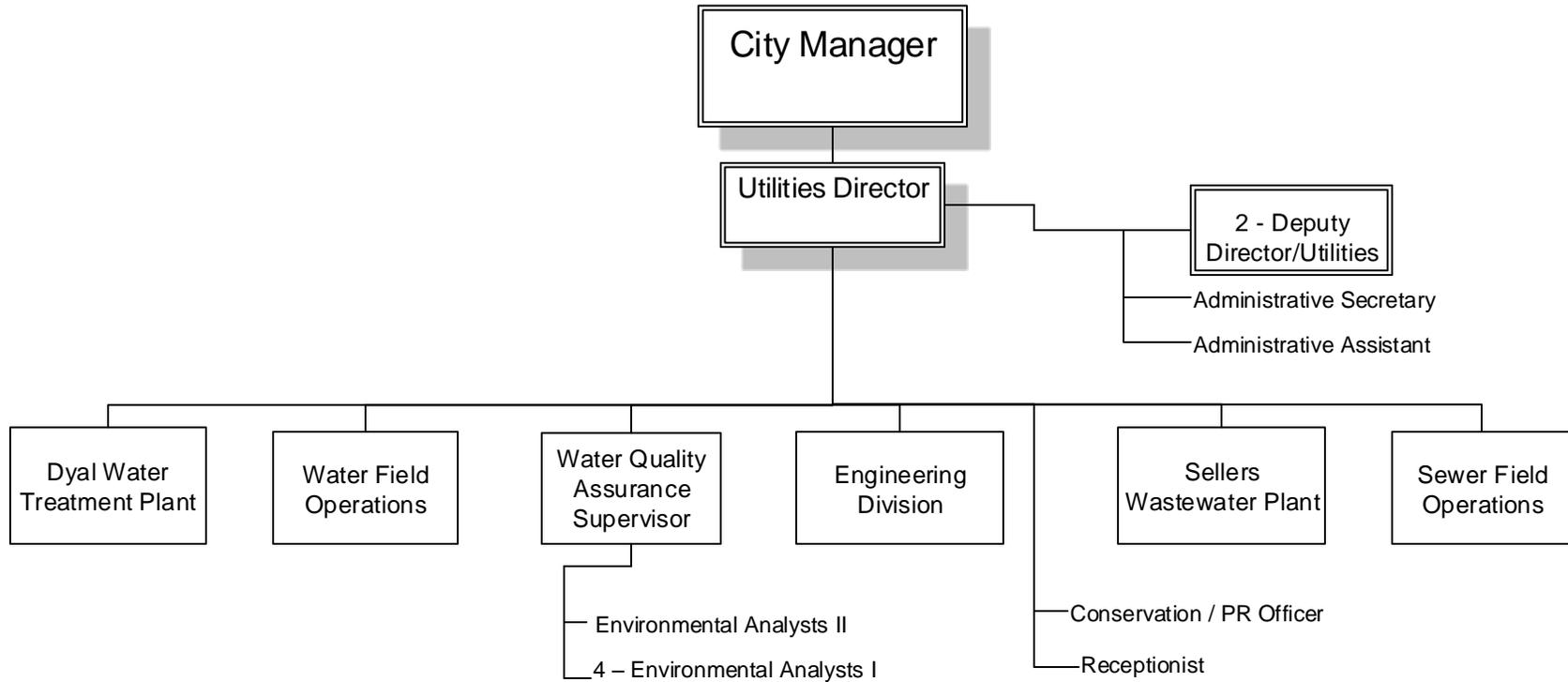
- ♦ In FY 2016 one Environmental Analyst II was replaced with an Environmental Analyst I.

**TOTAL WATER/SEWER
ADMINISTRATION**

<u>FY 2015</u>			<u>FY 2016</u>			<u>FY 2017</u>			<u>FY 2018</u>		
<u>FT</u>	<u>PT</u>	<u>Frozen</u>									
11	0	0	11	0	0	12	0	0	13	0	0



Water/Sewer Administration Organizational Chart



Frozen Positions (Not Funded)
None

421 - WATER/SEWER ENTERPRISE

4010 - WATER ADMINISTRATION

		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
Salaries & Benefits							
421-4010-536.12-00	REGULAR SALARIES & WAGES	433,871.99	472,274.54	578,197	641,024	62,827	11%
421-4010-536.12-12	REGULAR SALARIES & WAGES	0	3,001.67	4,710	0	(4,710)	-100%
421-4010-536.13-00	OTHER SALARIES & WAGES	0	8,487.66	61,738	90,606	28,868	47%
421-4010-536.14-00	OVERTIME	14,051.94	15,723.21	19,369	17,830	(1,539)	-8%
421-4010-536.15-00	SPECIAL PAY	0	0	200	0	(200)	-100%
421-4010-536.21-00	FICA TAXES	33,606.21	37,383.94	50,028	58,694	8,666	17%
421-4010-536.22-00	RETIREMENT CONTRIBUTIONS	488,133.26	486,443.29	92,280	389,739	297,459	322%
421-4010-536.23-00	LIFE/HEALTH INSURANCE	84,379.29	94,237.52	129,859	136,196	6,337	5%
421-4010-536.23-02	LIFE/HEALTH INSURANCE	183,455.03	127,106.96	180,024	198,547	18,523	10%
421-4010-536.23-03	LIFE/HEALTH INSURANCE	(126,081.00)	0	0	0	0	0
421-4010-536.24-00	WORKER'S COMPENSATION	14,299.38	12,083.36	17,096	19,008	1,912	11%
421-4010-536.25-00	UNEMPLOYMENT COMPENSATION	1,504.38	1,869.10	0	5,000	5,000	0
421-4010-536.26-00	OPEB HEALTH EXPENSE	18,554.87	25,636.78	0	0	0	0
421-4010-536.27-00	CAFETERIA PLAN	14,600.00	15,350.00	18,000	20,400	2,400	13%
Salaries & Benefits		\$1,160,375.35	\$1,299,598.03	\$1,151,501	\$1,577,044	425,543	37%
Operating Expenditures							
421-4010-536.31-00	PROFESSIONAL SERVICES	127,379.33	229,345.49	1,594,579	1,732,197	137,618	9%
421-4010-536.31-01	PROFESSIONAL SERVICES	66,899.49	84,951.96	180,000	80,000	(100,000)	-56%
421-4010-536.31-33	PROFESSIONAL SERVICES	131,738.01	121,943.57	131,134	128,685	(2,449)	-2%
421-4010-536.32-00	ACCOUNTING & AUDITING	42,500.00	43,500.00	43,500	43,500	0	0
421-4010-536.34-00	CONTRACT SERVICES	593,616.67	618,067.14	649,373	682,146	32,773	5%
421-4010-536.34-10	CONTRACT SERVICES	5,366,988.00	5,366,988.00	5,374,389	5,535,621	161,232	3%
421-4010-536.39-00	CONTINGENCY	0	0	998,359	1,219,374	221,015	22%
421-4010-536.40-00	TRAVEL AND PER DIEM	521.25	886.65	2,156	6,116	3,960	184%
421-4010-536.40-01	TRAVEL AND PER DIEM	0	0	150	0	(150)	-100%
421-4010-536.41-00	COMMUNICATION	1,868.24	1,868.93	4,086	4,086	0	0
421-4010-536.42-00	FREIGHT & POSTAGE SERVICE	5,126.55	4,643.35	7,590	7,350	(240)	-3%
421-4010-536.43-00	ELECTRIC/WATER/SEWER	1,167.95	1,235.40	1,100	1,440	340	31%
421-4010-536.44-00	RENTAL AND LEASES	1,544.32	1,791.60	1,792	1,792	0	0
421-4010-536.45-00	INSURANCE	319,053.69	318,641.41	318,092	317,536	(556)	-0%
421-4010-536.46-00	REPAIRS & MAINTENANCE	991.77	3,590.13	5,940	5,670	(270)	-5%
421-4010-536.46-02	REPAIRS & MAINTENANCE	49,900.00	1,517.00	3,000	1,500	(1,500)	-50%
421-4010-536.46-03	REPAIRS & MAINTENANCE	2,250.21	1,368.42	4,380	3,580	(800)	-18%
421-4010-536.47-00	PRINTING & BINDING	4,571.96	5,124.65	5,950	5,950	0	0
421-4010-536.48-00	PROMOTIONAL ACTIVITIES	8,279.48	13,655.08	15,000	20,000	5,000	33%
421-4010-536.49-00	OTHER CHARGES & OBLIG.	14,464.12	11,335.16	11,510	11,250	(260)	-2%
421-4010-536.49-07	OTHER CHARGES & OBLIG.	78,186.41	99,008.97	175,000	175,000	0	0
421-4010-536.49-08	OTHER CHARGES & OBLIG.	66.69	69,761.03	300	300	0	0
421-4010-536.49-09	OTHER CHARGES & OBLIG.	144.59	1,502.45	3,000	3,000	0	0
421-4010-536.49-15	OTHER CHARGES & OBLIG.	0	851.24	0	0	0	0
421-4010-536.52-00	OPERATING SUPPLIES	56,793.26	62,961.34	67,273	74,623	7,350	11%
421-4010-536.52-30	OPERATING SUPPLIES	3,822.39	2,438.47	4,179	3,959	(220)	-5%
421-4010-536.52-33	OPERATING SUPPLIES	35,356.97	52,537.09	71,772	40,291	(31,481)	-44%
421-4010-536.54-00	MEMBERSHIP/PUBLICATIONS	27,340.71	28,458.93	33,675	33,875	200	1%
421-4010-536.55-00	TRAINING	2,183.00	1,475.00	6,195	6,120	(75)	-1%
421-4010-536.55-01	TRAINING	0	0	7,500	7,500	0	0
421-4010-536.59-00	DEPRECIATION EXPENSE	9,716,727.99	9,986,651.40	0	0	0	0
Operating Expenditures		\$16,659,483.05	\$17,136,099.86	\$9,720,974	\$10,152,461	431,487	4%
Miscellaneous							
421-4010-536.82-00	AID TO PRIVATE ORGANIZAT	0	0	1,000	1,000	0	0
421-4010-581.91-01	INTERFUND TRANSFER	9,260,390.59	5,432,540.32	5,612,018	6,157,822	545,804	10%
421-4010-581.91-25	INTERFUND TRANSFER	6,216,730.81	8,872,603.00	8,999,761	8,664,686	(335,075)	-4%

421 - WATER/SEWER ENTERPRISE

4010 - WATER ADMINISTRATION

		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-4010-581.91-53	INTERFUND TRANSFER	0	405,266.00	0	0	0	0
421-4010-581.95-01	NONOPERATING	1,842,017.29	1,388,042.00	993,919	1,100,328	106,409	11%
Miscellaneous		<u>\$17,319,138.69</u>	<u>\$16,098,451.32</u>	<u>\$15,606,698</u>	<u>\$15,923,836</u>	317,138	2%
4010 - WATER ADMINISTRATION		\$35,138,997.09	\$34,534,149.21	\$26,479,173	\$27,653,341	1,174,168	4%

421 - WATER/SEWER ENTERPRISE

4011 - EMERGENCY/DISASTER SVS

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-4011-525.12-00	SALARIES & WAGES	0	0	24,712	0	(24,712)	-100%
421-4011-525.14-00	OVERTIME	0	0	53,692	0	(53,692)	-100%
421-4011-525.21-00	FICA TAXES	0	0	5,850	0	(5,850)	-100%
421-4011-525.22-00	RETIREMENT CONTRIBUTIONS	0	0	8,804	0	(8,804)	-100%
421-4011-525.23-00	LIFE/HEALTH INSURANCE	0	0	9,076	0	(9,076)	-100%
421-4011-525.24-00	WORKER'S COMPENSATION	0	0	1,892	0	(1,892)	-100%
421-4011-525.27-00	CAFETERIA PLAN	0	0	62	0	(62)	-100%
Salaries & Benefits		\$0	\$0	\$104,088	\$0	(104,088)	-100%
Operating Expenditures							
421-4011-525.42-00	POSTAGE AND FREIGHT	0	0	16	0	(16)	-100%
421-4011-525.46-00	REPAIRS & MAINTENANCE	0	0	33,255	0	(33,255)	-100%
421-4011-525.52-00	OPERATING SUPPLIES	0	0	10,234	0	(10,234)	-100%
421-4011-525.53-00	ROAD MATERIALS/SUPPLIES	0	0	1,000	0	(1,000)	-100%
Operating Expenditures		\$0	\$0	\$44,505	\$0	(44,505)	-100%
4011 - EMERGENCY/DISASTER SVS		\$0.00	\$0.00	\$148,593	\$0	(148,593)	-100%



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**DYAL WATER TREATMENT PLANT
FUND: 001**

FY 2018 POSITION CONTROL

Dyal Water Treatment Plant	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ADMINISTRATIVE ASSISTANT	1			1			2			2		
APPRENTICE OPERATOR	2			4			6			5		
ASST SUPERINTENDENT-WATER	1			1								
CERTIFIED OPERATOR "A" LEAD	4			3			2			1		
CERTIFIED OPERATOR "A" LICENSE	4			2			1			1		
CERTIFIED OPERATOR "B" LEAD	2			3			4			2		
CERTIFIED OPERATOR "C" LEAD				1			1			4		
CERTIFIED OPERATOR "C" LICENSE	5			4			4			5		
CHIEF OF MAINTENANCE							1			1		
CHIEF OPERATOR	1			1			1			1		
CREWLEADER - WATER							2			2		
CUSTODIAL WORKER	1			1			1			1		
DATA ENTRY CLERK			1			1			1			1
DYAL PLANT MANAGER	1			1			1			1		
INDUSTRIAL ELECTRICIAN I	2			3			3			3		
INDUSTRIAL ELECTRICIAN II	4			3			3			3		
MAINTENANCE WORKER I - WATER	1			1			1			1		
MAINTENANCE WORKER III-WATER	2			2								
SLUDGE EQUIPMENT OPERATOR	3			3			3			3		
SUPERINTENDENT	1			1			1			1		
SUPERVISOR II - WATER	1			1			1			2		
SYSTEMS ANALYST	1			1			2			2		
TECHNICAL SERVICES SPECIALIST	1			1								
UTILITY MECHANIC I - WATER	5			5			8			8		
UTILITY MECHANIC II - WATER	3			3			3			3		
WATER PLANT TECHNICIAN							1			1		
TOTAL	46	0	1	46	0	1	52	0	1	53	0	1

Position Comments:

FY 2018:

- ♦ In FY2018 one Supervisor II - Water was added to the headcount.

FY 2017:

- ♦ In FY2017 an Apprentice Operator was replaced with a Certified Operator "C" License.
- ♦ In FY2017 a Certified Operator "A" Lead was replaced with a Certified Operator "C" Lead.
- ♦ In FY2017 two Certified Operator "B" Lead were replaced with two Certified Operator "C" Lead.
- ♦ In FY2017 two Maintenance Worker I were changed to Crewleader-Water.
- ♦ In FY2017 the Dyal Water Treatment Department (4020) has 6 new positions; 3 Utility Mechanic-Water, 1 Administrative Assistant, 1 Certified Operator "B" Lead and 1 Water Plant Tech.

FY 2016:

- ♦ In FY2016 the Technical Services Specialist was closed to open a Systems Analyst.
- ♦ In FY2016 a Certified Operator "A" Lead and a Certified Operator "A" License were closed to open 2 Apprentice Operators.
- ♦ In FY2016 the Assistant Superintendent-Water was closed to open a Chief of Maintenance.

FY 2015:

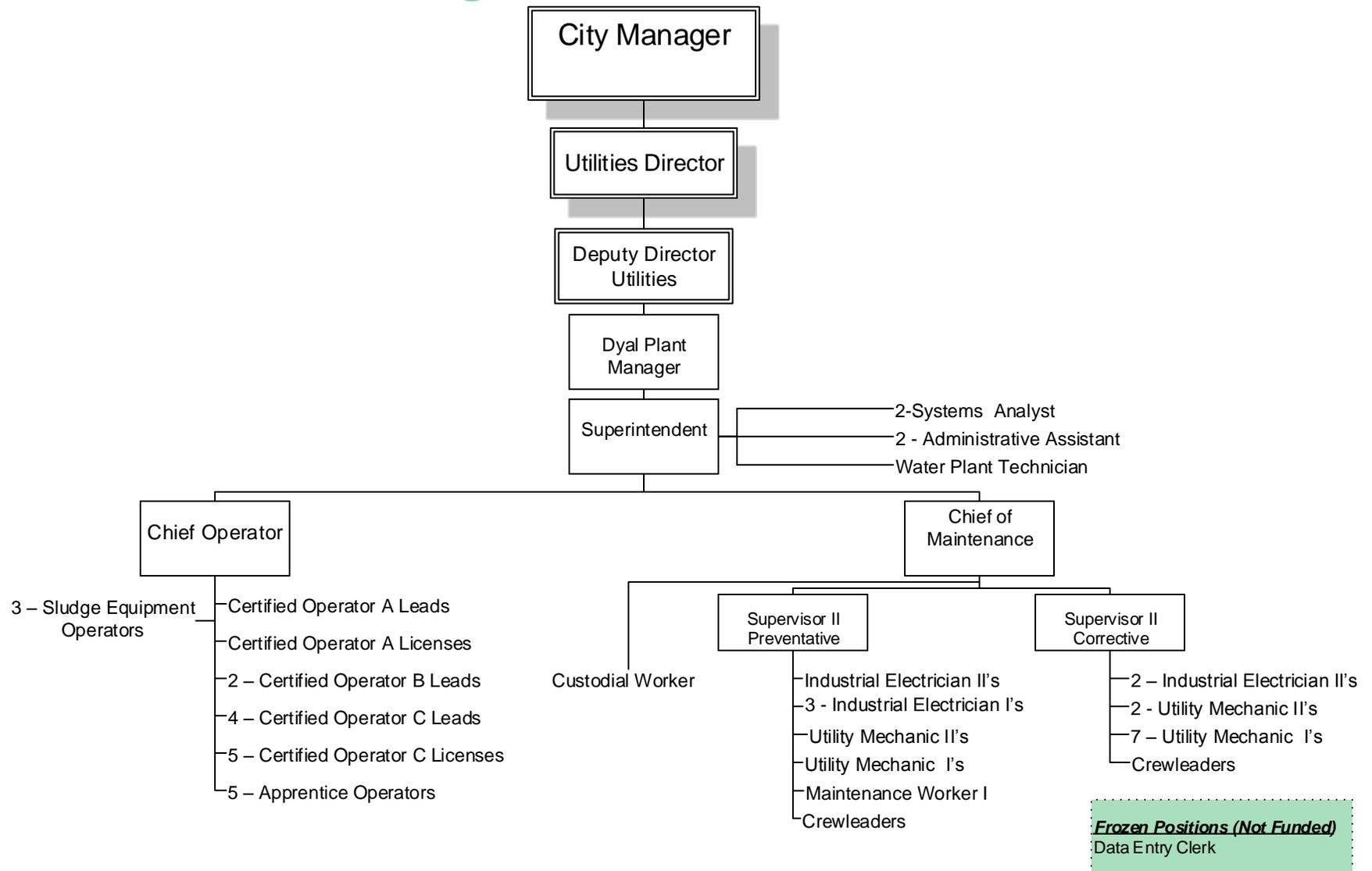
- ♦ In FY2015 the following position were closed; an Apprentice Operator, two Certified Operator "A" License, a Certified Operator "A" Lead, an Industrial Electrician I and two Industrial Electrician II.
- ♦ In FY2015 the following position were opened two Apprentice Operators, a Certified Operator "B" License, two Certified Operator "C" License, two Industrial Electrician I and an Industrial Electrician II.
- ♦ In the FY2015 budget, the following position were added; A Certified Operator "A" License, Industrial Electrician II, and the Technical Services Specialist.

TOTAL DYAL WATER TREATMENT PLANT

FY 2015			FY 2016			FY 2017			FY 2018		
FT	PT	Frozen									
46	0	1	46	0	1	52	0	1	53	0	1



Claude H. Dyal Water Treatment Plant Organizational Chart





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421 - WATER/SEWER ENTERPRISE

4020 - DYAL PLANT

		FY 2015	FY 2016	FY 2017	FY 2018	Increase	%
		Actuals	Actuals	Amended Budget	Adopted Budget	(Decreased)	Change
Salaries & Benefits							
421-4020-536.12-00	REGULAR SALARIES & WAGES	1,447,950.37	1,423,257.34	1,867,997	2,227,335	359,338	19%
421-4020-536.12-12	REGULAR SALARIES & WAGES	13,773.34	13,055.06	3,168	0	(3,168)	-100%
421-4020-536.13-00	OTHER SALARIES & WAGES	63,143.07	53,414.96	54,136	0	(54,136)	-100%
421-4020-536.14-00	OVERTIME	105,230.13	138,103.60	176,375	106,954	(69,421)	-39%
421-4020-536.20-00	CLOTHING/SHOE ALLOWANCE	7,330.00	805.00	6,480	5,160	(1,320)	-20%
421-4020-536.21-00	FICA TAXES	119,914.86	119,813.49	163,158	172,630	9,472	6%
421-4020-536.22-00	RETIREMENT CONTRIBUTIONS	153,937.91	117,770.92	161,737	193,510	31,773	20%
421-4020-536.23-00	LIFE/HEALTH INSURANCE	334,389.77	450,955.00	559,894	564,637	4,743	1%
421-4020-536.24-00	WORKER'S COMPENSATION	103,233.29	92,981.17	117,519	133,087	15,568	13%
421-4020-536.26-00	OPEB HEALTH EXPENSE	74,853.23	60,820.11	0	0	0	0
421-4020-536.27-00	CAFETERIA PLAN	13,400.00	12,350.00	24,000	26,400	2,400	10%
Salaries & Benefits		\$2,437,155.97	\$2,483,326.65	\$3,134,464	\$3,429,713	295,249	9%
Operating Expenditures							
421-4020-536.31-00	PROFESSIONAL SERVICES	4,883.21	8,286.01	9,100	5,000	(4,100)	-45%
421-4020-536.34-00	CONTRACT SERVICES	171,436.96	231,446.54	283,468	548,650	265,182	94%
421-4020-536.40-00	TRAVEL AND PER DIEM	5,723.14	4,587.31	12,330	12,330	0	0
421-4020-536.41-00	COMMUNICATION	64,606.36	62,012.82	66,840	68,520	1,680	3%
421-4020-536.42-00	FREIGHT & POSTAGE SERVICE	22,148.35	26,209.96	19,000	19,000	0	0
421-4020-536.43-00	ELECTRIC/WATER/SEWER	1,452,733.64	1,295,205.23	1,996,530	1,996,530	0	0
421-4020-536.44-00	RENTAL AND LEASES	10,528.31	118,048.38	156,988	18,554	(138,434)	-88%
421-4020-536.45-00	INSURANCE	5,485.80	9,183.23	11,949	15,740	3,791	32%
421-4020-536.46-00	REPAIRS & MAINTENANCE	2,422,714.78	2,436,303.48	1,678,846	2,096,376	417,530	25%
421-4020-536.46-02	REPAIRS & MAINTENANCE	174,418.93	317,392.12	65,000	45,000	(20,000)	-31%
421-4020-536.46-03	REPAIRS & MAINTENANCE	29,615.87	26,551.47	40,750	37,624	(3,126)	-8%
421-4020-536.47-00	PRINTING & BINDING	0	61.00	200	200	0	0
421-4020-536.49-00	OTHER CHARGES & OBLIG.	7,288.19	7,469.23	8,435	8,435	0	0
421-4020-536.52-00	OPERATING SUPPLIES	2,354,855.04	2,665,111.14	3,294,330	182,970	(3,111,360)	-94%
421-4020-536.52-07	OPERATING SUPPLIES	2,969.49	4,094.57	5,000	5,000	0	0
421-4020-536.52-09	OPERATING SUPPLIES	0	0	0	3,132,883	3,132,883	0
421-4020-536.52-30	OPERATING SUPPLIES	88,474.10	67,375.64	97,250	92,198	(5,052)	-5%
421-4020-536.53-00	ROAD MATERIALS/SUPPLIES	37,136.97	9,572.24	35,000	35,000	0	0
421-4020-536.54-00	MEMBERSHIP/PUBLICATIONS	60.00	0	780	780	0	0
421-4020-536.55-00	TRAINING	21,491.85	25,233.00	57,957	81,600	23,643	41%
Operating Expenditures		\$6,876,570.99	\$7,314,143.37	\$7,839,753	\$8,402,390	562,637	7%
Capital Outlay							
421-4020-536.63-00	INFRASTRUCTURE	0	0	108,253	2,686,000	2,577,747	2381%
421-4020-536.64-00	MACHINERY & EQUIPMENT	0	0	369,900	150,600	(219,300)	-59%
Capital Outlay		\$0	\$0	\$478,153	\$2,836,600	2,358,447	493%
4020 - DYAL PLANT		\$9,313,726.96	\$9,797,470.02	\$11,452,370	\$14,668,703	3,216,333	28%

**WATER FIELD OPERATIONS
FUND: 001**

FY 2018 POSITION CONTROL

Water Field Operations	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ADMINISTRATIVE ASSISTANT	2			1			1			1		
ASST SUPERINTENDENT-WFO	1			1								
ASSISTANT WFO MANAGER							1			1		
BACK-FLOW TECHNICIAN	2			2			6			6		
CREWLEADER - WFO							7			7		
FIELD OPERATIONS TECHNICIAN				1			1			1		
HEAVY EQUIPMENT OPERATOR	5			5			5			5		
MAINTENANCE WORKER I - WFO	9			11			11			11		
MAINTENANCE WORKER II - WFO	1			1			1			1		
MAINTENANCE WORKER III-WFO	7			7								
MECHANIC I	1			1			1			1		
MECHANIC II	2			2			2			2		
METER TECHNICIAN	1		1	1		1	2			2		
SENIOR STOCK CLERK	1			1			1			1		
STOCK CLERK	1			1			1			1		
SUPERVISOR II - FO							2			2		
SUPERVISOR II - WFO	6			6			6			6		
UTILITY LINE LOCATOR	3			3			3			3		
UTILITY MECHANIC I - WFO	13			11			11			11		
UTILITY MECHANIC II - WFO	1			1			1			1		
VALVE OPERATOR	3			3			3			3		
WFO MANAGER	1			1			1			1		
	60	0	1	60	0	1	67	0	0	67	0	0

Position Comments:

FY 2017:

- ♦ In FY 2017 the Assistant Superintendent-WFO was replaced with an Assistant Manager-WFO.
- ♦ In FY 2017 one Meter Technician was unfrozen.
- ♦ In FY 2017 6 positions were added to the headcount; 4 Back-flow Tech and 2 Supervisor II-Field Operations

FY 2015:

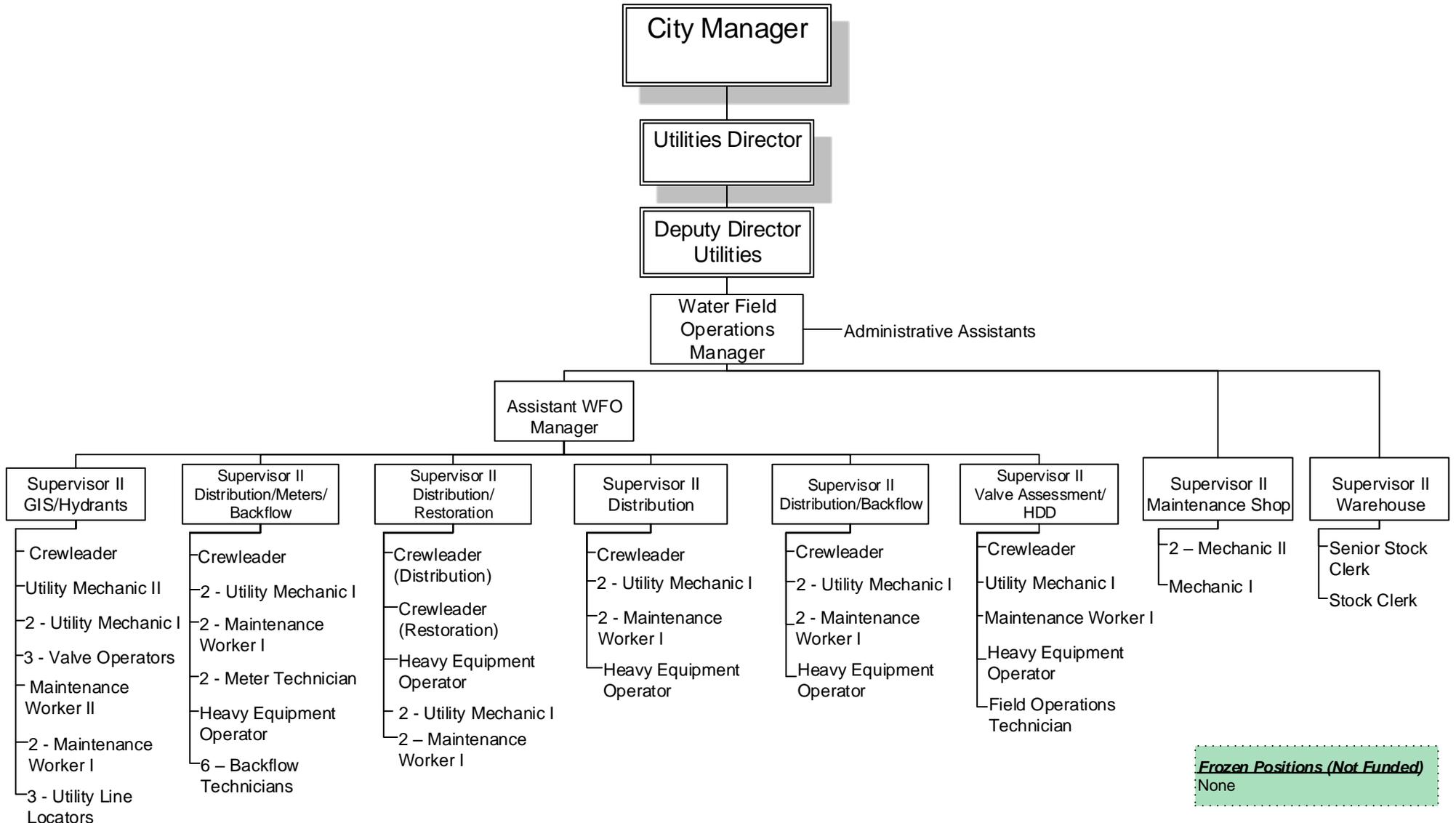
- ♦ In FY 2015 an two Utility Mechanic I - WFO were closed and two Maintenance Worker I - WFO were opened.
- ♦ In FY 2015 a Maintenance Worker I and a Maintenance Worker II were added to the budget. The Administrative Assistant was closed and a Field Operations Technician was added.

TOTAL WATER FIELD OPERATIONS

FY 2015			FY 2016			FY 2017			FY 2018		
FT	PT	Frozen									
60	0	1	60	0	1	67	0	0	67	0	0



Water Field Operations Organizational Chart



Frozen Positions (Not Funded)
None



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421 - WATER/SEWER ENTERPRISE

4025 - WATER FIELD OPERATIONS

<i>Salaries & Benefits</i>		FY 2015		FY 2017	FY 2018	Increase (Decreased)	% Change
		Actuals	FY 2016 Actuals	Amended Budget	Adopted Budget		
421-4025-536.12-00	REGULAR SALARIES & WAGES	1,817,779.85	1,728,430.37	2,167,080	2,357,195	190,115	9%
421-4025-536.12-12	REGULAR SALARIES & WAGES	9,774.36	23,752.08	15,230	0	(15,230)	-100%
421-4025-536.13-00	OTHER SALARIES & WAGES	14,126.11	68,438.00	177,178	197,153	19,975	11%
421-4025-536.14-00	OVERTIME	202,877.75	159,167.34	184,628	179,480	(5,148)	-3%
421-4025-536.20-00	CLOTHING/SHOE ALLOWANCE	9,790.00	770.00	7,850	6,050	(1,800)	-23%
421-4025-536.21-00	FICA TAXES	149,216.49	145,677.60	195,932	200,591	4,659	2%
421-4025-536.22-00	RETIREMENT CONTRIBUTIONS	336,178.37	216,364.06	196,761	229,395	32,634	17%
421-4025-536.23-00	LIFE/HEALTH INSURANCE	452,060.27	487,634.00	683,313	652,678	(30,635)	-4%
421-4025-536.24-00	WORKER'S COMPENSATION	132,219.74	109,488.94	148,021	174,973	26,952	18%
421-4025-536.26-00	OPEB HEALTH EXPENSE	82,879.90	83,069.14	0	0	0	0
421-4025-536.27-00	CAFETERIA PLAN	19,800.00	23,650.00	31,200	28,800	(2,400)	-8%
Salaries & Benefits		\$3,226,702.84	\$3,046,441.53	\$3,807,193	\$4,026,315	219,122	6%
Operating Expenditures							
421-4025-536.31-00	PROFESSIONAL SERVICES	0	2,788.94	500	1,500	1,000	200%
421-4025-536.34-00	CONTRACT SERVICES	44,836.85	38,492.94	38,820	38,820	0	0
421-4025-536.40-00	TRAVEL AND PER DIEM	134.26	2,374.94	1,215	600	(615)	-51%
421-4025-536.41-00	COMMUNICATION	18,547.26	19,306.39	21,897	25,850	3,953	18%
421-4025-536.42-00	FREIGHT & POSTAGE SERVICE	2,183.03	2,537.99	3,300	2,700	(600)	-18%
421-4025-536.43-00	ELECTRIC/WATER/SEWER	80,831.32	73,785.54	78,245	91,940	13,695	18%
421-4025-536.44-00	RENTAL AND LEASES	3,247.54	3,200.71	3,750	7,750	4,000	107%
421-4025-536.45-00	INSURANCE	16,618.54	17,551.85	18,303	20,022	1,719	9%
421-4025-536.46-00	REPAIRS & MAINTENANCE	2,005,609.49	2,361,372.67	4,337,312	3,564,306	(773,006)	-18%
421-4025-536.46-02	REPAIRS & MAINTENANCE	33,229.88	82,464.60	57,842	135,034	77,192	133%
421-4025-536.46-03	REPAIRS & MAINTENANCE	83,931.47	72,757.67	91,585	100,199	8,614	9%
421-4025-536.47-00	PRINTING & BINDING	648.27	24.60	300	300	0	0
421-4025-536.49-00	OTHER CHARGES & OBLIG.	5,370.41	2,111.90	2,646	5,425	2,779	105%
421-4025-536.52-00	OPERATING SUPPLIES	88,235.01	118,488.59	123,500	136,920	13,420	11%
421-4025-536.52-07	OPERATING SUPPLIES	2,957.79	3,050.23	3,240	3,240	0	0
421-4025-536.52-30	OPERATING SUPPLIES	109,497.16	75,344.07	100,659	94,751	(5,908)	-6%
421-4025-536.53-00	ROAD MATERIALS/SUPPLIES	12,184.84	5,601.60	4,385	5,000	615	14%
421-4025-536.54-00	MEMBERSHIP/PUBLICATIONS	374.00	255.00	630	660	30	5%
421-4025-536.55-00	TRAINING	8,784.00	3,649.00	14,380	19,225	4,845	34%
Operating Expenditures		\$2,517,221.12	\$2,885,159.23	\$4,902,509	\$4,254,242	(648,267)	-13%
Capital Outlay							
421-4025-536.63-00	INFRASTRUCTURE	0	0	408,686	0	(408,686)	-100%
421-4025-536.64-00	MACHINERY & EQUIPMENT	0	0	607,826	332,548	(275,278)	-45%
421-4025-536.64-15	MACHINERY & EQUIPMENT	0	0	14,000	14,000	0	0
421-4025-536.68-10	INTANGIBLE ASSETS	0	0	26,950	0	(26,950)	-100%
Capital Outlay		\$0	\$0	\$1,057,462	\$346,548	(710,914)	-67%
4025 - WATER FIELD OPERATIONS		\$5,743,923.96	\$5,931,600.76	\$9,767,164	\$8,627,105	(1,140,059)	-12%

ENGINEERING SERVICES

FUND: 001

FY 2018 POSITION CONTROL

Engineering Services	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ASSOCIATE ENGINEER	4			4			1					
CAD DRAFTER	4			4			4					
ENGINEERING DIVISION MANAGER	1			1			1			1		
ENGINEERING INTERN		2	1		2	1		2	1		2	1
ENGINEERING REPRESENTATIVE	1			1			1			1		
ENGINEERING SUPERVISOR	1			1			1			1		
ENGINEERING TECHNICIAN	1			1			1			1		
FIELD INSPECTOR	1			1			1			1		
FIELD INSPECTOR II	1			1			2			2		
GIS COORDINATOR	1											
INSPECTION SUPERVISOR	1			1			1			1		
UTILITIES ENGINEER I							1			2		
UTILITIES ENGINEER IV							2			2		
UTILITIES GIS/CAD TECHNICIAN										4		
UTILITIES GIS COORDINATOR										1		
UT INFO SYSTEM COORDINATOR				1			1					
	16	2	1	16	2	1	17	2	1	17	2	1

Position Comments:

FY 2017:

- ♦ In FY 2017 the Associate Engineer was replaced with the a Utilities Engineer I.
- ♦ In FY 2017 the UT Info System Coordinator was replaced with the a Utilities GIS Coordinator.
- ♦ In FY 2017 the CAD Drafter was retitled to Utilities GIS/CAD Technician.
- ♦ In FY 2017 one New Field Inspector II was added to the headcount.

FY 2016:

- ♦ In FY 2016 three Associate Engineers were replaced with one Utilities Engineer I and two Utilities Engineer IV.

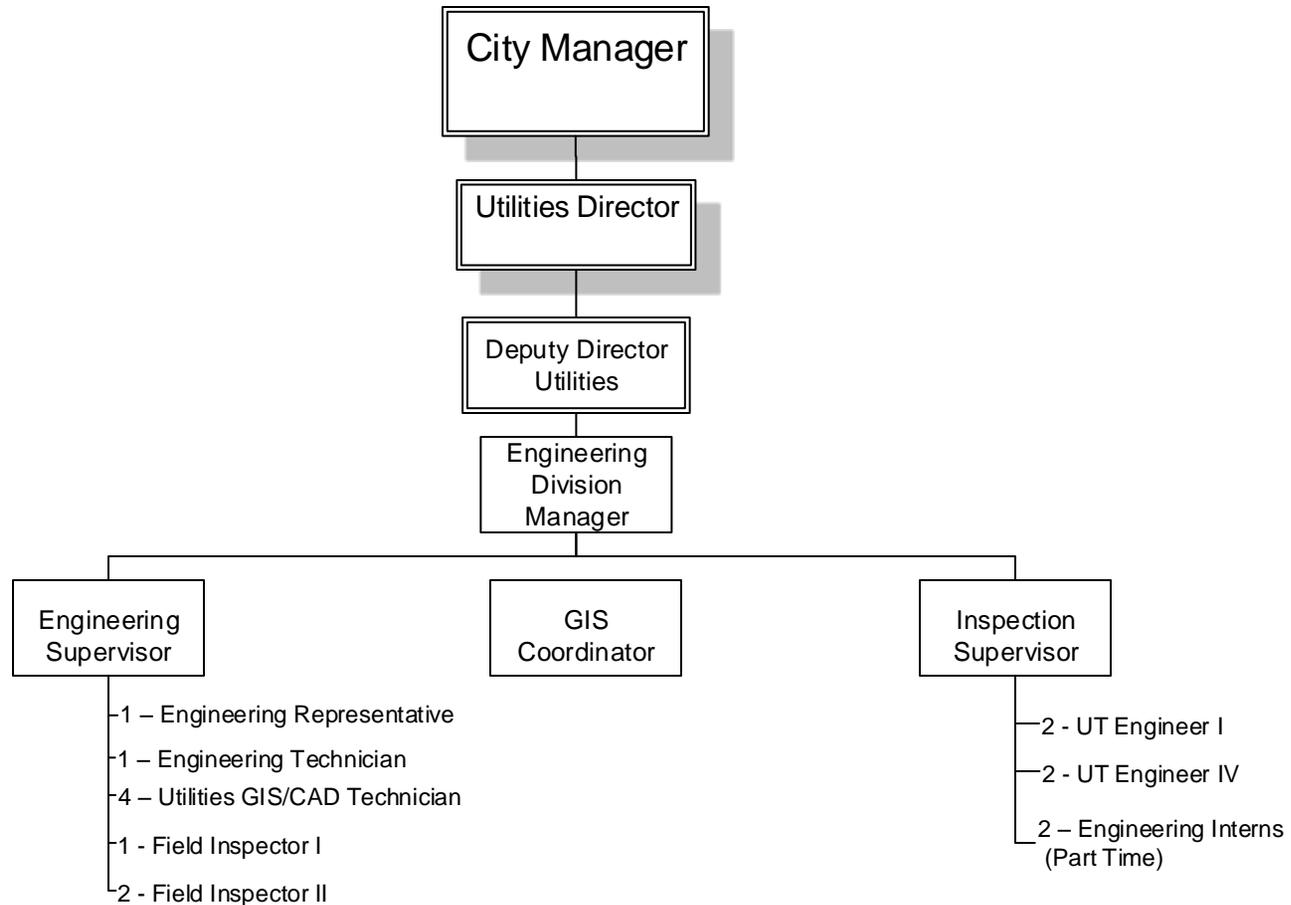
FY 2015:

- ♦ In FY 2015 the GIS Coordinator position was closed and a Utilities Information System Coordinator was added.
- ♦ In FY 2015 a GIS Coordinator position and an Associate Engineer position were added.

TOTAL ENGINEERING SERVICES	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
	16	2	1	16	2	1	17	2	1	17	2	1



Engineering Division Organizational Chart



Frozen Positions (Not Funded)
 Frozen Engineering Intern



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421 - WATER/SEWER ENTERPRISE

4055 - ENGINEERING

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-4055-536.12-00	REGULAR SALARIES & WAGES	539,794.53	387,654.42	703,465	724,980	21,515	3%
421-4055-536.12-12	REGULAR SALARIES & WAGES	3,763.59	11,129.43	897	0	(897)	-100%
421-4055-536.13-00	OTHER SALARIES & WAGES	57,778.18	64,349.89	79,721	84,372	4,651	6%
421-4055-536.14-00	OVERTIME	94.54	132.32	425	642	217	51%
421-4055-536.21-00	FICA TAXES	46,439.44	35,243.06	63,201	62,634	(567)	-1%
421-4055-536.22-00	RETIREMENT CONTRIBUTIONS	52,773.94	33,996.00	62,050	67,236	5,186	8%
421-4055-536.23-00	LIFE/HEALTH INSURANCE	105,144.62	155,464.00	209,928	228,933	19,005	9%
421-4055-536.24-00	WORKER'S COMPENSATION	6,166.01	4,656.58	9,179	9,317	138	2%
421-4055-536.26-00	OPEB HEALTH EXPENSE	26,866.89	20,127.35	0	0	0	0
421-4055-536.27-00	CAFETERIA PLAN	30,100.00	21,950.00	40,800	45,600	4,800	12%
Salaries & Benefits		\$868,921.74	\$734,703.05	\$1,169,666	\$1,223,714	54,048	5%
Operating Expenditures							
421-4055-536.31-03	PROFESSIONAL SERVICES	0	0	2,874	6,000	3,126	109%
421-4055-536.34-00	CONTRACT SERVICES	72,291.80	73,943.96	14,850	14,850	0	0
421-4055-536.40-00	TRAVEL AND PER DIEM	63.45	7.49	1,038	2,269	1,231	119%
421-4055-536.41-00	COMMUNICATION	3,764.93	2,880.14	6,600	6,600	0	0
421-4055-536.42-00	FREIGHT & POSTAGE SERVICE	227.11	304.23	600	400	(200)	-33%
421-4055-536.45-00	INSURANCE	1,939.03	2,299.31	2,867	2,830	(37)	-1%
421-4055-536.46-00	REPAIRS & MAINTENANCE	4,797.57	5,242.14	5,767	6,694	927	16%
421-4055-536.46-03	REPAIRS & MAINTENANCE	5,997.08	3,742.92	5,240	5,740	500	10%
421-4055-536.47-00	PRINTING & BINDING	38.50	57.75	200	200	0	0
421-4055-536.49-00	OTHER CHARGES & OBLIG.	1,528.76	716.36	2,130	2,000	(130)	-6%
421-4055-536.52-00	OPERATING SUPPLIES	4,923.43	9,750.13	66,256	67,792	1,536	2%
421-4055-536.52-30	OPERATING SUPPLIES	7,173.27	4,912.18	8,130	6,486	(1,644)	-20%
421-4055-536.54-00	MEMBERSHIP/PUBLICATIONS	442.00	358.00	1,280	1,315	35	3%
421-4055-536.55-00	TRAINING	900.00	590.00	3,697	8,347	4,650	126%
Operating Expenditures		\$104,086.93	\$104,804.61	\$121,529	\$131,523	9,994	8%
Capital Outlay							
421-4055-536.63-00	INFRASTRUCTURE	0	0	21,182,788	23,333,620	2,150,832	10%
421-4055-536.64-00	MACHINERY & EQUIPMENT	0	0	30,126	0	(30,126)	-100%
421-4055-536.68-10	INTANGIBLE ASSETS	0	0	890,000	530,000	(360,000)	-40%
Capital Outlay		\$0	\$0	\$22,102,914	\$23,863,620	1,760,706	8%
4055 - ENGINEERING		\$973,008.67	\$839,507.66	\$23,394,109	\$25,218,857	1,824,748	8%

**SELLERS WASTEWATER PLANT
FUND: 001**

FY 2018 POSITION CONTROL

Water Reclamation	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ADMINISTRATIVE ASSISTANT	1			1			1			1		
APPRENTICE OPERATOR				2			3			2		
ASST SUPERINTENDENT-SELLERS												
CERTIFIED OPERATOR "A" LEAD	4			5			4			5		
CERTIFIED OPERATOR "A" LICENSE	2											
CERTIFIED OPERATOR "B" LEAD	1						1					
CERTIFIED OPERATOR "B" LICENSE				1								
CERTIFIED OPERATOR "C" LICENSE	1									1		
CHIEF OPERATOR WASTEWATER	1			1			1			1		
INDUSTRIAL ELECTRICIAN II	2			2			2			2		
MAINTENANCE WORKER I - SELLERS	1			1			1			1		
SUPERINTENDENT	1			1			1			1		
SUPERVISOR II - SELLERS	1			1			1			1		
UTILITY MECHANIC I - SELLERS	2			2			2			2		
UTILITY MECHANIC II - SELLERS	1			1			1			1		
WATER REC SYSTEM COORDINATOR	2			2			2			3		
	20	0	0	20	0	0	20	0	0	21	0	0

Position Comments:

FY 2018:

- ♦ In FY 2018 a new Water Rec System Coordinator was added to the headcount.

FY 2017:

- ♦ In FY 2017 a Certified Operator "B" Lead was replaced with a Certified Operator "A" Lead.
- ♦ In FY 2017 an Apprentice Operator was replaced with a Certified Operator "C" License.

FY 2016:

- ♦ In FY 2016 a Certified Operator "A" Lead was closed to open an Certified Operator "B" Lead.
- ♦ In FY 2016 a Certified Operator "B" License was closed to open an Apprentice Operator.

FY 2015:

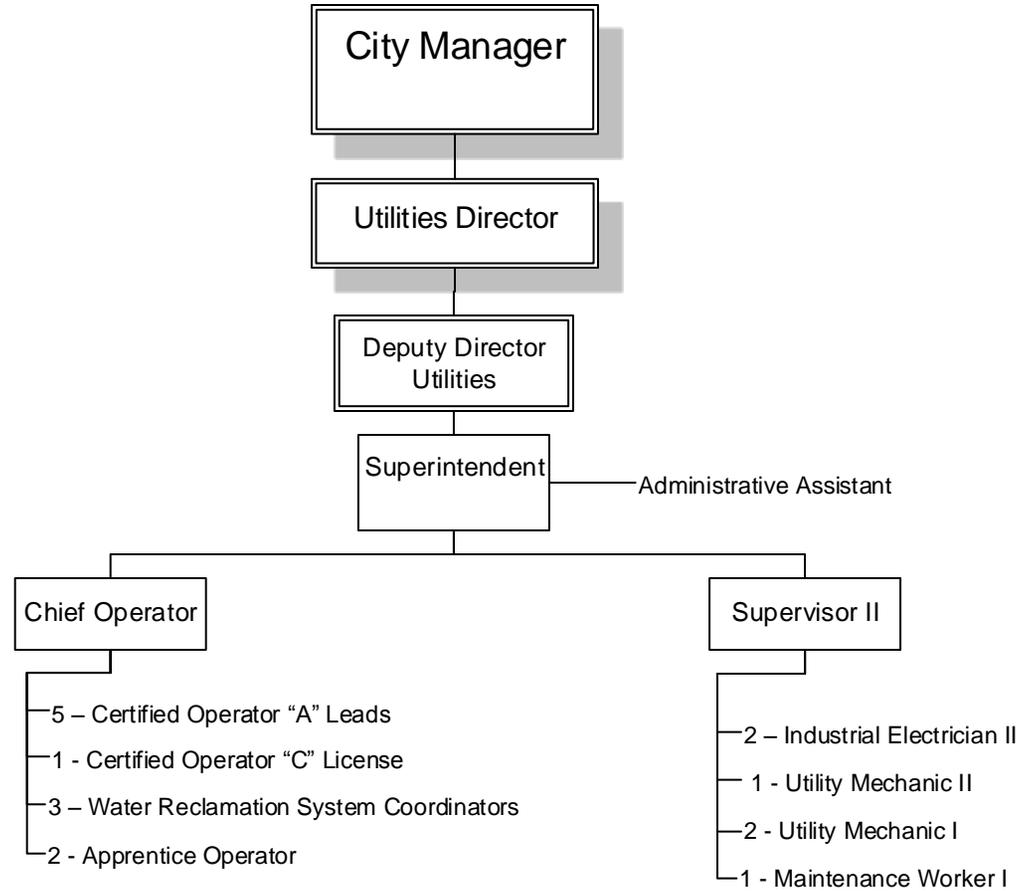
- ♦ In FY 2015 a new Utility Mechanic I position was added.

TOTAL WATER RECLAMATION

FY 2015			FY 2016			FY 2017			FY 2018		
FT	PT	Frozen									
20	0	0	20	0	0	20	0	0	21	0	0



Sellers Wastewater Plant Organizational Chart





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421 - WATER/SEWER ENTERPRISE

4120 - WATER RECLAMATION

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
421-4120-536.12-00	REGULAR SALARIES & WAGES	778,077.03	724,739.14	782,143	883,388	101,245	13%
421-4120-536.12-12	REGULAR SALARIES & WAGES	34.60	31,368.99	0	0	0	0
421-4120-536.13-00	OTHER SALARIES & WAGES	22,764.04	54,162.93	89,495	93,066	3,571	4%
421-4120-536.14-00	OVERTIME	62,344.61	66,390.79	75,221	77,031	1,810	2%
421-4120-536.20-00	CLOTHING/SHOE ALLOWANCE	3,110.00	440.00	1,830	1,720	(110)	-6%
421-4120-536.21-00	FICA TAXES	62,123.26	63,345.15	70,653	76,672	6,019	9%
421-4120-536.22-00	RETIREMENT CONTRIBUTIONS	253,008.02	211,522.25	248,051	76,906	(171,145)	-69%
421-4120-536.23-00	LIFE/HEALTH INSURANCE	174,335.13	188,581.12	188,164	213,014	24,850	13%
421-4120-536.24-00	WORKER'S COMPENSATION	44,752.73	39,301.40	50,003	56,044	6,041	12%
421-4120-536.26-00	OPEB HEALTH EXPENSE	35,153.15	21,188.81	0	0	0	0
421-4120-536.27-00	CAFETERIA PLAN	14,350.00	13,250.00	14,400	16,800	2,400	17%
Salaries & Benefits		\$1,450,052.57	\$1,414,290.58	\$1,519,960	\$1,494,641	(25,319)	-2%
Operating Expenditures							
421-4120-536.31-00	PROFESSIONAL SERVICES	37,802.50	6,117.08	8,000	78,500	70,500	881%
421-4120-536.34-00	CONTRACT SERVICES	46,493.38	62,597.60	63,826	66,000	2,174	3%
421-4120-536.40-00	TRAVEL AND PER DIEM	1,192.45	1,055.42	3,800	6,200	2,400	63%
421-4120-536.41-00	COMMUNICATION	7,318.38	7,744.17	10,534	8,148	(2,386)	-23%
421-4120-536.42-00	FREIGHT & POSTAGE SERVICE	6,741.53	3,616.14	5,800	4,200	(1,600)	-28%
421-4120-536.43-00	ELECTRIC/WATER/SEWER	180,280.54	161,752.11	262,925	261,225	(1,700)	-1%
421-4120-536.44-00	RENTAL AND LEASES	8,595.48	2,342.23	7,100	9,500	2,400	34%
421-4120-536.45-00	INSURANCE	1,952.32	1,812.71	2,974	2,307	(667)	-22%
421-4120-536.46-00	REPAIRS & MAINTENANCE	336,415.35	232,372.20	297,750	313,111	15,361	5%
421-4120-536.46-02	REPAIRS & MAINTENANCE	0	28,438.51	67,242	60,000	(7,242)	-11%
421-4120-536.46-03	REPAIRS & MAINTENANCE	6,781.88	4,768.43	8,725	7,185	(1,540)	-18%
421-4120-536.47-00	PRINTING & BINDING	0	0	100	100	0	0
421-4120-536.49-00	OTHER CHARGES & OBLIG.	6,362.30	6,338.40	6,380	6,980	600	9%
421-4120-536.52-00	OPERATING SUPPLIES	168,720.53	151,166.66	199,634	104,405	(95,229)	-48%
421-4120-536.52-07	OPERATING SUPPLIES	1,840.30	1,841.18	2,000	2,000	0	0
421-4120-536.52-09	OPERATING SUPPLIES	0	0	0	112,000	112,000	0
421-4120-536.52-30	OPERATING SUPPLIES	16,014.75	4,360.44	17,575	18,500	925	5%
421-4120-536.54-00	MEMBERSHIP/PUBLICATIONS	1,459.62	459.99	600	655	55	9%
421-4120-536.55-00	TRAINING	3,002.65	2,170.76	4,880	7,030	2,150	44%
Operating Expenditures		\$830,973.96	\$678,954.03	\$969,845	\$1,068,046	98,201	10%
Capital Outlay							
421-4120-536.62-00	BUILDINGS	0	0	0	65,000	65,000	0
421-4120-536.63-00	INFRASTRUCTURE	0	0	2,724,435	3,195,000	470,565	17%
421-4120-536.64-00	MACHINERY & EQUIPMENT	0	0	1,198,212	145,830	(1,052,382)	-88%
421-4120-536.64-15	MACHINERY & EQUIPMENT	0	0	1,915	6,000	4,085	213%
Capital Outlay		\$0	\$0	\$3,924,562	\$3,411,830	(512,732)	-13%
4120 - WATER RECLAMATION		\$2,281,026.53	\$2,093,244.61	\$6,414,367	\$5,974,517	(439,850)	-7%

**SEWER FIELD OPERATIONS
FUND: 001**

FY 2018 POSITION CONTROL

Sewer Field Operations	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ASST SUPERINTENDENT	1			1								
ASSISTANT SFO MANAGER							1			1		
HEAVY EQUIPMENT OPERATOR	1			1			1			1		
INDUSTRIAL ELECTRICIAN II	1			1			1			1		
MAINTENANCE WORKER I - SELLERS	3			5			4			4		
MAINTENANCE WORKER I - FO							2			2		
SUPERVISOR II - SELLERS	1			2			2			2		
SUPERVISOR II - FO							1			1		
UTILITY MECHANIC I - SELLERS	6		1	3		1	4		1			1
UTILITY MECHANIC I - FO							1			5		
UTILITY MECHANIC II - SELLERS	2			2			2			2		
UTILITY MECHANIC II - FO							1			1		
	15	0	1	15	0	1	20	0	1	20	0	1

Position Comments:

FY 2017:

- ♦ In FY2017 the four Utility Mechanic I - Sellers became Utility Mechanic I - FO
- ♦ In FY2017 the Assistant Superintendent was replaced with an Assistant SFO Manager.
- ♦ In FY2017 five New positions were added to the headcount; 1 Utility Mechanic II-FO, 1 Utility Mechanic II-FO, 2 Maintenance Worker I-FO and 1 Supervisor II-FO.

FY 2016:

- ♦ In FY2016 one Maintenance Worker I-FO was closed to open a Utility Mechanic I-FO.

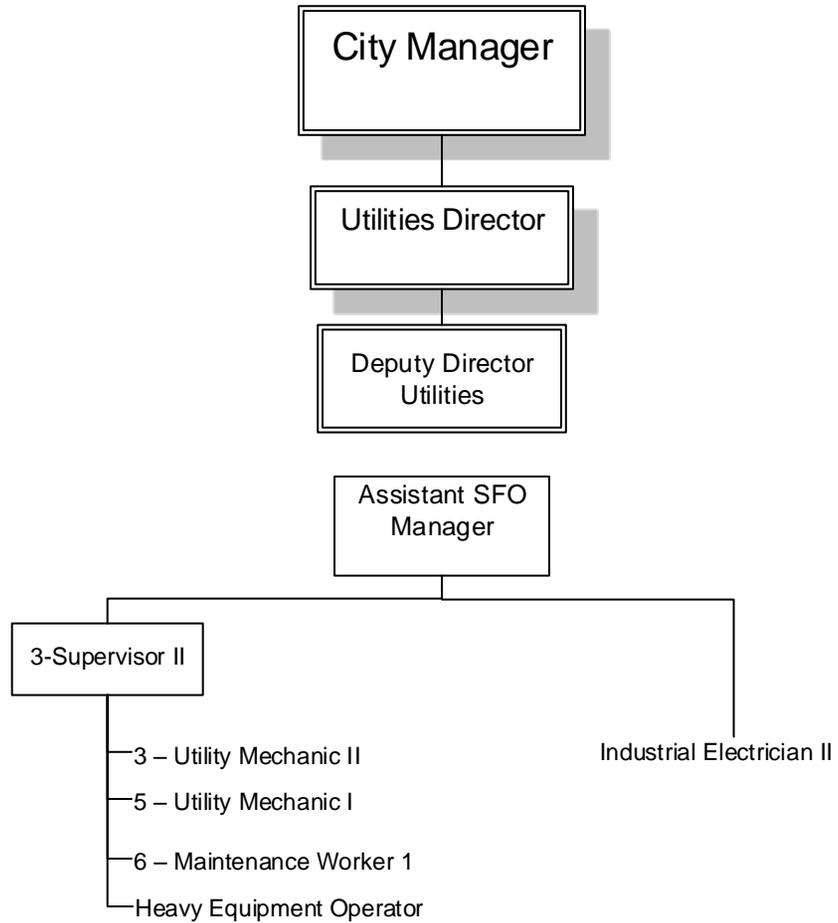
FY 2015:

- ♦ In FY2015 a Maintenance Worker I - Sellers were closed and a Supervisor II - Sellers was opened.
- ♦ In FY2015 three Maintenance Worker I - Sellers were opened.
- ♦ In FY2015 three Utility Mechanic I - Sellers were closed.
- ♦ In FY2015 a Maintenance Worker I - Sellers position was unfrozen.

TOTAL SEWER FIELD OPERATIONS	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
	15	0	1	15	0	1	20	0	1	20	0	1



Sewer Field Operations Organizational Chart



Frozen Positions (Not Funded)
Utility Mechanic I

421 - WATER/SEWER ENTERPRISE

4125 - SEWER FIELD OPERATIONS

<i>Salaries & Benefits</i>		FY 2015		FY 2017	FY 2018	Increase (Decreased)	% Change
		Actuals	FY 2016 Actuals	Amended Budget	Adopted Budget		
421-4125-536.12-00	REGULAR SALARIES & WAGES	461,760.68	506,624.88	607,367	757,858	150,491	25%
421-4125-536.14-00	OVERTIME	33,267.29	37,114.66	41,202	43,665	2,463	6%
421-4125-536.20-00	CLOTHING/SHOE ALLOWANCE	2,215.00	385.00	2,650	1,850	(800)	-30%
421-4125-536.21-00	FICA TAXES	34,432.67	38,195.34	61,547	58,313	(3,234)	-5%
421-4125-536.22-00	RETIREMENT CONTRIBUTIONS	219,883.03	183,349.92	351,788	59,053	(292,735)	-83%
421-4125-536.23-00	LIFE/HEALTH INSURANCE	123,355.84	166,315.70	250,994	243,323	(7,671)	-3%
421-4125-536.24-00	WORKER'S COMPENSATION	29,195.28	27,274.38	43,110	50,406	7,296	17%
421-4125-536.26-00	OPEB HEALTH EXPENSE	20,057.86	8,788.42	0	0	0	0
421-4125-536.27-00	CAFETERIA PLAN	7,200.00	7,200.00	12,000	9,600	(2,400)	-20%
Salaries & Benefits		\$931,367.65	\$975,248.30	\$1,370,658	\$1,224,068	(146,590)	-11%
Operating Expenditures							
421-4125-536.34-00	CONTRACT SERVICES	18,275.38	11,081.06	22,200	22,200	0	0
421-4125-536.40-00	TRAVEL AND PER DIEM	0	7.49	529	300	(229)	-43%
421-4125-536.41-00	COMMUNICATION	3,136.73	3,705.11	4,941	5,801	860	17%
421-4125-536.42-00	FREIGHT & POSTAGE SERVICE	1,654.50	1,616.46	1,100	1,100	0	0
421-4125-536.43-00	ELECTRIC/WATER/SEWER	67,989.77	71,067.05	74,820	74,820	0	0
421-4125-536.44-00	RENTAL AND LEASES	620.84	510.84	1,550	1,550	0	0
421-4125-536.45-00	INSURANCE	6,303.64	6,626.06	8,454	8,127	(327)	-4%
421-4125-536.46-00	REPAIRS & MAINTENANCE	419,948.45	377,564.45	852,400	665,750	(186,650)	-22%
421-4125-536.46-03	REPAIRS & MAINTENANCE	11,849.99	24,671.91	36,674	33,818	(2,856)	-8%
421-4125-536.47-00	PRINTING & BINDING	0	170.50	255	300	45	18%
421-4125-536.49-00	OTHER CHARGES & OBLIG.	157.93	601.49	345	300	(45)	-13%
421-4125-536.52-00	OPERATING SUPPLIES	26,437.43	34,158.91	27,730	25,865	(1,865)	-7%
421-4125-536.52-30	OPERATING SUPPLIES	27,346.69	23,865.68	24,180	23,970	(210)	-1%
421-4125-536.53-00	ROAD MATERIALS/SUPPLIES	2,431.25	908.80	9,671	5,000	(4,671)	-48%
421-4125-536.54-00	MEMBERSHIP/PUBLICATIONS	0	0	620	620	0	0
421-4125-536.55-00	TRAINING	306.50	0	4,978	2,260	(2,718)	-55%
Operating Expenditures		\$586,459.10	\$556,555.81	\$1,070,447	\$871,781	(198,666)	-19%
Capital Outlay							
421-4125-536.63-00	INFRASTRUCTURE	0	0	931,735	400,000	(531,735)	-57%
421-4125-536.64-00	MACHINERY & EQUIPMENT	0	0	138,408	6,500	(131,908)	-95%
421-4125-536.64-15	MACHINERY & EQUIPMENT	0	0	9,000	4,500	(4,500)	-50%
421-4125-536.68-10	INTANGIBLE ASSETS	0	0	7,700	0	(7,700)	-100%
Capital Outlay		\$0	\$0	\$1,086,843	\$411,000	(675,843)	-62%
4125 - SEWER FIELD OPERATIONS		\$1,517,826.75	\$1,531,804.11	\$3,527,948	\$2,506,849	(1,021,099)	-29%

425 - W/S RESTRICTED ASSETS

4700 - '93 BOND SINKING FUND

<i>Miscellaneous</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
425-4700-583.71-00	DEBT SERVICE - PRINCIPAL	0	0	4,784,627	4,632,692	(151,935)	-3%
Miscellaneous		<u>\$0</u>	<u>\$0</u>	<u>\$4,784,627</u>	<u>\$4,632,692</u>	(151,935)	-3%
4700 - '93 BOND SINKING FUND		\$0.00	\$0.00	\$4,784,627	\$4,632,692	(151,935)	-3%

425 - W/S RESTRICTED ASSETS

4900 - DEBT SERVICE

		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
<i>Miscellaneous</i>							
425-4900-585.72-00	DEBT SERVICE - INTEREST	4,701,345.66	4,528,703.13	4,215,134	4,031,994	(183,140)	-4%
	Miscellaneous	<u>\$4,701,345.66</u>	<u>\$4,528,703.13</u>	<u>\$4,215,134</u>	<u>\$4,031,994</u>	(183,140)	-4%
4900 - DEBT SERVICE		\$4,701,345.66	\$4,528,703.13	\$4,215,134	\$4,031,994	(183,140)	-4%



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City of Cocoa, FL Stormwater Utility Fund

This fund was established as a separate enterprise fund to ensure compliance with Federal National Pollution Discharge Elimination System (NPDES) requirements. Other fund functions include maintaining drainage system information and inventory, maintaining existing underground and open roadway drainage structures, installing new drainage systems, maintaining existing drainage ditch vegetation, and street sweeping.

The Stormwater Fund is responsible for maintaining the City's drainage ditches and swales, piping, inlets and retention/detention ponds. Maintenance includes excavating ditches and swales so the stormwater flows properly, vacuuming out inlets and pipes to ensure zero blockages and treating of vegetative growth.

The fund uses various best management practices to ensure that the City's stormwater runoff does not adversely affect the environment.

**STORMWATER
FUND: 001**

FY 2018 POSITION CONTROL

Stormwater	FY 2015			FY 2016			FY 2017			FY 2018		
	FT	PT	Frozen									
ASSOCIATE ENGINEER				1			1			1		
CREWLEADER - SW	1			1			1			1		
ENGINEERING PROJECT COORD	1											
HEAVY EQUIPMENT OPERATOR	2			2			2			3		
MAINTENANCE WORKER II - SW	2			2			2			1		
SUPERVISOR II - SW	1			1			1			1		
	7	0	0									

Position Comments:

FY 2017:

♦ In FY2017 one Maintenance Worker II - SW was replaced with a Heavy Equipment Operator.

FY 2015:

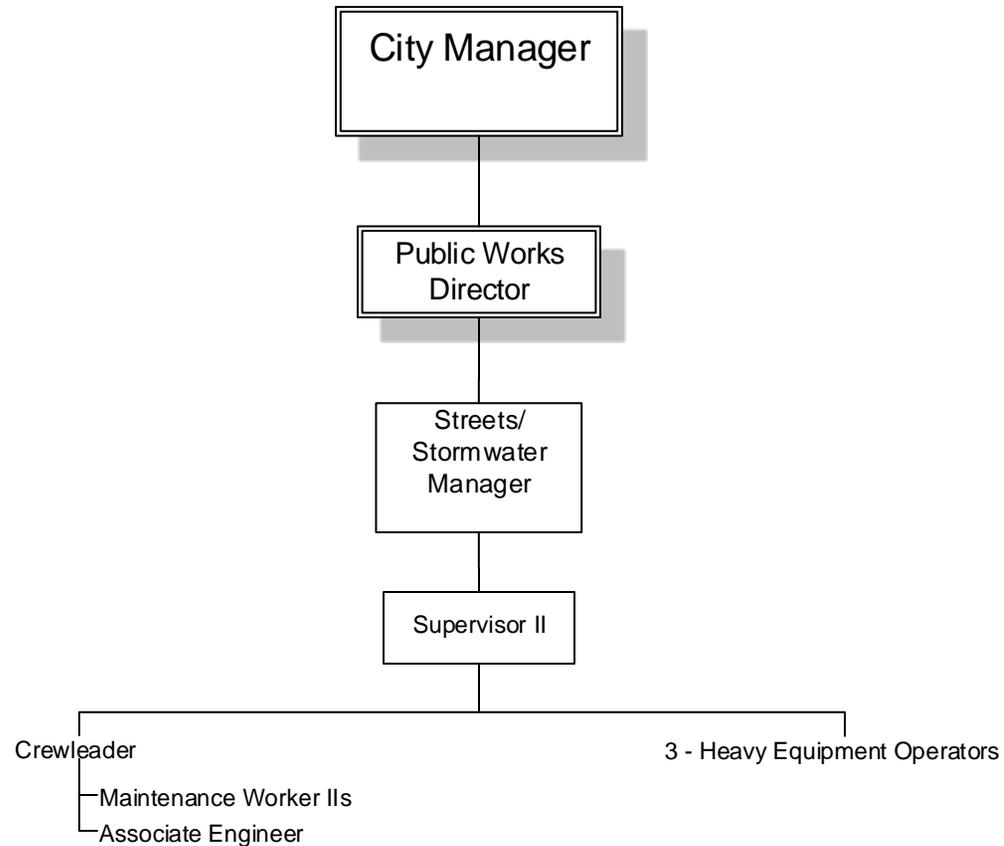
♦ In FY2015 the Engineering Project Coordinator was closed and an Associate Engineer was opened.

TOTAL STORMWATER

FY 2015			FY 2016			FY 2017			FY 2018		
FT	PT	Frozen									
7	0	0	7	0	0	7	0	0	7	0	0



Stormwater Organizational Chart

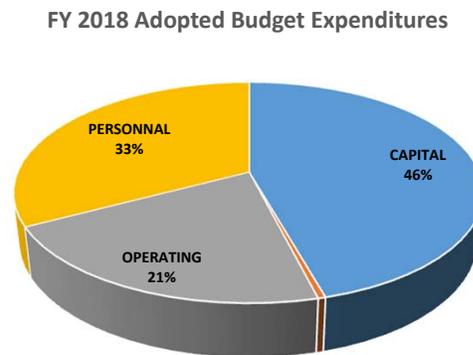
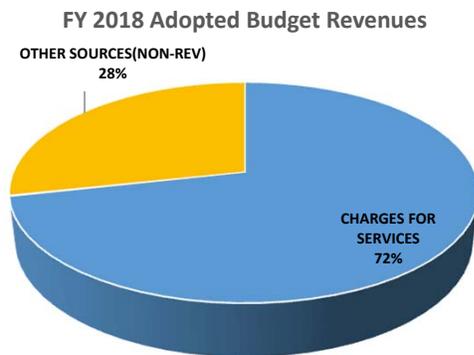


Frozen Positions (Not Funded)
None

STORMWATER UTILITY

Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	1,312,232.60	1,376,340.53	1,372,033	1,426,915	4%
INTERGOVERNMENTAL REVENUE	0.00	0.00	0	0	0%
MISCELLANEOUS REVENUES	4,683.81	10,422.21	2,000	3,000	33%
OTHER SOURCES(NON-REV)	0.00	0.00	1,714,619	566,362	-203%
Revenue Total	1,316,916.41	1,386,762.74	\$3,088,652	\$1,996,277	-55%

Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
PUBLIC WORKS	CAPITAL	0.00	0.00	2,088,495	911,478	-56%
	MISCELLANEOUS	0.00	281.25	0	8,685	100%
	OPERATING	498,240.39	607,618.70	390,994	421,129	8%
	PERSONNAL	525,638.82	560,280.08	609,163	654,985	8%
Expenditures Total		1,023,879.21	1,168,180.03	\$3,088,652	\$1,996,277	-35%



423 - STORMWATER UTILITY

1601 - EMERGENCY/DISASTER SVS

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
423-1601-525.12-00	SALARIES & WAGES	0	0	2,486	0	(2,486)	-100%
423-1601-525.14-00	OVERTIME	0	0	3,996	0	(3,996)	-100%
423-1601-525.21-00	FICA TAXES	0	0	477	0	(477)	-100%
423-1601-525.22-00	RETIREMENT CONTRIBUTIONS	0	0	595	0	(595)	-100%
423-1601-525.22-01	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
423-1601-525.23-00	LIFE/HEALTH INSURANCE	0	0	836	0	(836)	-100%
423-1601-525.24-00	WORKER'S COMPENSATION	0	0	345	0	(345)	-100%
423-1601-525.27-00	CAFETERIA PLAN	0	0	15	0	(15)	-100%
Salaries & Benefits		\$0	\$0	\$8,750	\$0	(8,750)	-100%
1601 - EMERGENCY/DISASTER SVS		\$0.00	\$0.00	\$8,750	\$0	(8,750)	-100%

423 - STORMWATER UTILITY

3570 - STORMWATER UTILITY

<i>Salaries & Benefits</i>		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
423-3570-538.12-00	REGULAR SALARIES & WAGES	264,663.38	307,357.19	347,631	369,490	21,859	6%
423-3570-538.12-12	REGULAR SALARIES & WAGES	0	1,081.74	1,321	0	(1,321)	-100%
423-3570-538.13-00	OTHER SALARIES & WAGES	79,481.05	36,736.65	41,249	42,643	1,394	3%
423-3570-538.14-00	OVERTIME	1,260.21	3,106.14	1,600	3,631	2,031	127%
423-3570-538.20-00	CLOTHING/SHOE ALLOWANCE	1,155.00	165.00	550	550	0	0
423-3570-538.21-00	FICA TAXES	25,435.79	25,061.59	30,916	29,297	(1,619)	-5%
423-3570-538.22-00	RETIREMENT CONTRIBUTIONS	29,381.50	49,846.67	33,766	37,298	3,532	10%
423-3570-538.23-00	LIFE/HEALTH INSURANCE	67,098.66	82,729.91	91,668	111,261	19,593	21%
423-3570-538.23-03	LIFE/HEALTH INSURANCE	(4,716.00)	0	0	0	0	0
423-3570-538.24-00	WORKER'S COMPENSATION	42,452.80	36,495.50	43,832	52,655	8,823	20%
423-3570-538.26-00	OPEB HEALTH EXPENSE	11,266.43	10,939.69	0	0	0	0
423-3570-538.27-00	CAFETERIA PLAN	8,160.00	6,760.00	7,880	8,160	280	4%
Salaries & Benefits		\$525,638.82	\$560,280.08	\$600,413	\$654,985	54,572	9%
Operating Expenditures							
423-3570-538.31-00	PROFESSIONAL SERVICES	107,916.10	102,598.00	100,000	115,000	15,000	15%
423-3570-538.31-33	PROFESSIONAL SERVICES	4,779.15	4,561.42	4,820	4,809	(11)	-0%
423-3570-538.34-00	CONTRACT SERVICES	254.43	1,934.98	5,000	5,000	0	0
423-3570-538.34-10	CONTRACT SERVICES	57,111.00	57,111.00	88,927	91,595	2,668	3%
423-3570-538.39-00	CONTINGENCY	0	0	11,534	30,015	18,481	160%
423-3570-538.40-00	TRAVEL & PER DIEM	781.00	787.68	2,550	4,800	2,250	88%
423-3570-538.41-00	COMMUNICATION	731.81	739.02	2,160	2,403	243	11%
423-3570-538.42-00	POSTAGE & FREIGHT	462.82	1,068.00	2,000	1,000	(1,000)	-50%
423-3570-538.43-00	ELECTRIC/WATER/SEWER	10,499.89	11,425.82	19,830	19,500	(330)	-2%
423-3570-538.44-00	RENTALS AND LEASES	906.60	5,546.60	3,257	3,260	3	0%
423-3570-538.45-00	INSURANCE	6,955.56	7,495.98	8,504	7,510	(994)	-12%
423-3570-538.46-00	REPAIRS & MAINTENANCE	26,238.30	38,701.48	37,250	47,750	10,500	28%
423-3570-538.46-02	REPAIRS & MAINTENANCE	0	0	6,500	0	(6,500)	-100%
423-3570-538.46-03	REPAIRS & MAINTENANCE	27,547.60	102,533.47	23,590	28,235	4,645	20%
423-3570-538.47-00	PRINTING & BINDING	0	675.00	1,000	1,000	0	0
423-3570-538.49-00	OTHER CHARGES & OBLIG.	0	1,001.05	14,500	5,000	(9,500)	-66%
423-3570-538.49-07	OTHER CHARGES & OBLIG.	11,562.80	(2,938.84)	10,000	10,000	0	0
423-3570-538.52-00	OPERATING SUPPLIES	11,879.55	9,994.77	21,300	13,780	(7,520)	-35%
423-3570-538.52-30	OPERATING SUPPLIES	17,144.90	18,668.65	19,252	22,964	3,712	19%
423-3570-538.52-33	OPERATING SUPPLIES	1,639.00	1,965.33	2,770	1,508	(1,262)	-46%
423-3570-538.54-00	MEMBERSHIP/PUBLICATIONS	691.59	522.59	1,250	1,000	(250)	-20%
423-3570-538.55-00	TRAINING	2,725.20	2,766.45	4,500	4,500	0	0
423-3570-538.59-00	DEPRECIATION	208,413.09	240,460.25	0	0	0	0
Operating Expenditures		\$498,240.39	\$607,618.70	\$390,994	\$421,129	30,135	8%
Miscellaneous							
423-3570-581.91-01	INTERFUND TRANSFER	0	281.25	0	8,685	8,685	0
Miscellaneous		\$0	\$281.25	\$0	\$8,685	8,685	0
Capital Outlay							
423-3570-538.61-00	LAND	0	0	86,000	0	(86,000)	-100%
423-3570-538.63-00	INFRASTRUCTURE	0	0	1,883,331	760,414	(1,122,917)	-60%
423-3570-538.64-00	MACHINERY & EQUIPMENT	0	0	119,164	151,064	31,900	27%
Capital Outlay		\$0	\$0	\$2,088,495	\$911,478	(1,177,017)	-56%
3570 - STORMWATER UTILITY		\$1,023,879.21	\$1,168,180.03	\$3,079,902	\$1,996,277	(1,083,625)	-35%



City of Cocoa, FL Internal Service Funds

The Internal Service Funds is used to report the self-insurance activities of the City. These funds provides a way of accounting for centralized intra-governmental activities. The City currently maintains two Internal Service funds; a Workers' Compensation Claims & Settlements Fund as well as a Health Insurance Fund. These funds operate on a cost-reimbursement basis and is subject to fluctuations in the costs of medical services and claims.

Fund 520; Workers Compensation

In January 1990, the City of Cocoa became self-insured for the purposes of Workers' Compensation. Initially, with an aggressive safety program, the City was able to realize a significant reduction in injuries and savings in the way of insurance premiums. Over the past few years this fund has continued to see the expenses increase due to the increased costs of medical services and settlement cases.

Fund 530; Health Insurance

On August 25, 2015, City of Cocoa City Council approved the transition to a self-funded medical plan for fiscal year 2016. By making this change, the City was able to reduce cost while remaining compliant with Federal, State and local regulations. To help minimize the City's risk, a Specific Stop Loss Reinsurance Policy is in place to protect the City for medical and prescription claims costs for one individual that exceed \$125,000 (deductible). Prior to our annual plan renewal, multiple analysis are preformed based on historical data as well as anticipated claims costs to determine the combined overall cost.

INTERNAL SERVICE FUNDS

SELF INSURANCE CLAIM FUND & HEALTH INSURANCE FUND

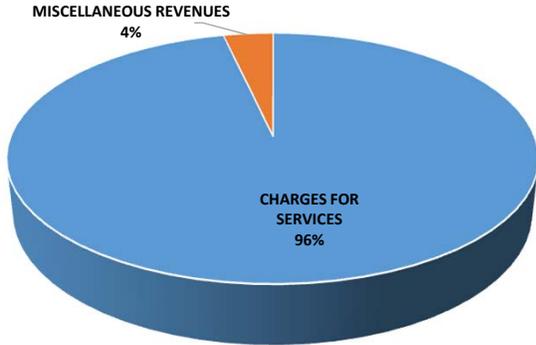
Revenues	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
CHARGES FOR SERVICES	1,002,533.46	6,060,514.44	5,756,545	6,971,229	17%
MISCELLANEOUS REVENUES	766,546.31	567,345.70	250,000	258,000	3%
OTHER SOURCES(NON-REV)	0.00	810,532.00	0	0	0%

Revenue Total	1,769,079.77	7,438,392.14	\$6,006,545	\$7,229,229	17%
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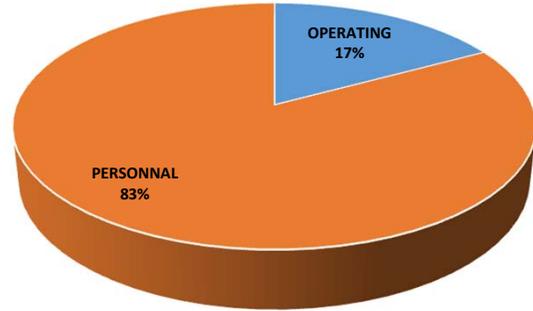
Expenditures		FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Adopted Budget	% Change FY 2017 / FY 2018
ADMINISTRATIVE SVCS	OPERATING	220,392.61	1,048,618.06	1,132,152	1,236,784	9%
	PERSONNAL	1,729,597.56	5,588,895.00	4,874,393	5,992,445	23%

Expenditures Total	1,949,990.17	6,637,513.06	\$6,006,545	\$7,229,229	20%
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FY 2018 Adopted Budget Revenues



FY 2018 Adopted Budget Expenditures



520 - SELF INSURANCE CLAIM FUND

1801 - HUMAN RESOURCES

		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
Salaries & Benefits							
520-1801-513.24-00	WORKER'S COMPENSATION	1,729,597.56	1,117,737.20	1,060,905	1,226,420	165,515	16%
Salaries & Benefits		<u>\$1,729,597.56</u>	<u>\$1,117,737.20</u>	<u>\$1,060,905</u>	<u>\$1,226,420</u>	165,515	16%
Operating Expenditures							
520-1801-513.31-00	PROFESSIONAL SERVICES	220,392.61	190,628.63	234,000	242,000	8,000	3%
Operating Expenditures		<u>\$220,392.61</u>	<u>\$190,628.63</u>	<u>\$234,000</u>	<u>\$242,000</u>	8,000	3%
1801 - HUMAN RESOURCES		\$1,949,990.17	\$1,308,365.83	\$1,294,905	\$1,468,420	173,515	13%

530 - HEALTH INSURANCE FUND

1801 - HUMAN RESOURCES

Salaries & Benefits		FY 2015 Actuals	FY 2016 Actuals	FY 2017 Amended Budget	FY 2018 Adopted Budget	Increase (Decreased)	% Change
530-1801-513.23-00	LIFE/HEALTH INSURANCE	0	4,471,157.80	3,813,488	4,766,025	952,537	25%
Salaries & Benefits		\$0	\$4,471,157.80	\$3,813,488	\$4,766,025	952,537	25%
Operating Expenditures							
530-1801-513.31-00	PROFESSIONAL SERVICES	0	857,989.43	896,152	992,784	96,632	11%
530-1801-513.49-00	OTHER CHARGES & OBLIG.	0	0	2,000	2,000	0	0
Operating Expenditures		\$0	\$857,989.43	\$898,152	\$994,784	96,632	11%
1801 - HUMAN RESOURCES		\$0.00	\$5,329,147.23	\$4,711,640	\$5,760,809	1,049,169	22%

CIP Summary List Period FY 2018 - FY 2022



Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
001	1103							
CP-IT-17-AE	52-00	Operating	\$95,600	\$0	\$0	\$0	\$0	\$95,600
Aegis 11 Enterprise Upgrade								
CP-IT-18-FR	63-00	Infrastructure	\$0	\$89,956	\$0	\$0	\$0	\$89,956
Complete City Fiber Ring								
1103 Division TOTAL			\$95,600	\$89,956	\$0	\$0	\$0	\$185,556

Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
001	2100							
CP-PD-18-L1	PD16IT	64-15 IT Machinery & Equipmen	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000	\$260,000
Laptops for Officers/Patrol Vehicles								
CP-PD-13-VA	64-00	Machinery & Equipment	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Refabricate SWAT Vehicle								
CP-PD-14-V0	64-00	Machinery & Equipment	\$0	\$0	\$0	\$35,200	\$0	\$35,200
Replacement Patrol Vehicle								
CP-PD-14-V9	64-00	Machinery & Equipment	\$0	\$0	\$0	\$35,200	\$0	\$35,200
Replacement Patrol Vehicle								
CP-PD-15-V3	64-00	Machinery & Equipment	\$0	\$0	\$0	\$35,200	\$0	\$35,200
Replacement Patrol Vehicle								
CP-PD-15-V4	64-00	Machinery & Equipment	\$0	\$0	\$0	\$0	\$35,200	\$35,200
Replacement Patrol Vehicle								
CP-PD-15-V5	64-00	Machinery & Equipment	\$0	\$0	\$0	\$0	\$35,200	\$35,200
Replacement Patrol Vehicle								
CP-PD-16-V5	64-00	Machinery & Equipment	\$0	\$0	\$0	\$0	\$35,200	\$35,200
Replacement Patrol Vehicle								
CP-PD-13-VT	64-00	Machinery & Equipment	\$0	\$0	\$0	\$35,200	\$0	\$35,200
Replacement Patrol Vehicle								

Fund 001	Dept/Div 2100		2018	2019	2020	2021	2022	Total Capital Costs	
CP-PD-13-VB	64-00	Machinery & Equipment	\$0	\$0	\$34,500	\$0	\$0	\$34,500	
Replacement Patrol Vehicle									
CP-PD-16-V7	64-00	Machinery & Equipment	\$0	\$0	\$0	\$0	\$35,200	\$35,200	
Replacement Patrol Vehicle									
CP-PD-13-V8	64-00	Machinery & Equipment	\$0	\$0	\$34,500	\$0	\$0	\$34,500	
Replacement Patrol Vehicle									
CP-PD-13-V2	64-00	Machinery & Equipment	\$0	\$0	\$34,500	\$0	\$0	\$34,500	
Replacement Patrol Vehicle									
CP-PD-13-V0	64-00	Machinery & Equipment	\$0	\$0	\$33,818	\$0	\$0	\$33,818	
Replacement Patrol Vehicle									
CP-PD-13-CP	64-00	Machinery & Equipment	\$0	\$33,818	\$0	\$0	\$0	\$33,818	
Replacement Patrol Vehicle									
CP-PD-13-8V	64-00	Machinery & Equipment	\$0	\$32,818	\$0	\$0	\$0	\$32,818	
Replacement Patrol Vehicle									
CP-PD-13-4V	64-00	Machinery & Equipment	\$0	\$33,818	\$0	\$0	\$0	\$33,818	
Replacement Patrol Vehicle									
CP-PD-13-2V	64-00	Machinery & Equipment	\$0	\$33,818	\$0	\$0	\$0	\$33,818	
Replacement Patrol Vehicle									
CP-PD-13-V9	64-00	Machinery & Equipment	\$0	\$0	\$32,818	\$0	\$0	\$32,818	
Replacement Patrol Vehicle									
2100 Division TOTAL			\$52,000	\$286,272	\$222,136	\$192,800	\$192,800	\$946,008	
Fund 001	Dept/Div 2101		2018	2019	2020	2021	2022	Total Capital Costs	
CP-PD-18-R1	RC2014	64-00	Machinery & Equipment	\$0	\$0	\$0	\$52,771	\$52,771	\$105,542
P25 Radio Replacement									
2101 Division TOTAL			\$0	\$0	\$0	\$52,771	\$52,771	\$105,542	
Fund 001	Dept/Div 2201		2018	2019	2020	2021	2022	Total Capital Costs	

Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
001	2201							
CP-FD-18-LP	64-00	Machinery & Equipment	\$43,019	\$0	\$0	\$0	\$0	\$43,019
LifePak 15 V4 Monitor/Defibrillator								
CP-FD-17-BA	64-00	Machinery & Equipment	\$0	\$0	\$236,816	\$0	\$0	\$236,816
Replace 27 Self-Contained Breathing Apparatus (SCBA) 45 Masks and 72 air cylinders								
CP-FD-17-EP	64-00	Machinery & Equipment	\$0	\$0	\$0	\$526,179	\$0	\$526,179
Replace E30 a 2006 Pierce Enforcer pumper								
CP-FD-17-PE	64-00	Machinery & Equipment	\$0	\$497,277	\$0	\$0	\$0	\$497,277
Replace E31 a 2002 Pierce Enforcer Pumper								
2201 Division TOTAL			\$43,019	\$497,277	\$236,816	\$526,179	\$0	\$1,303,291

Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
001	3200							
CP-CS-17-ES	68-10	Software	\$0	\$0	\$52,720	\$0	\$0	\$52,720
Electronic Plan Review - Software								
3200 Division TOTAL			\$0	\$0	\$52,720	\$0	\$0	\$52,720

Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
001	3510							
CP-PW-18-SM	63-00	Infrastructure	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Annual Sidewalk Maintenance/Replacement Program								
CP-PW-11-PP	PW08SP	63-00	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Annual Street Paving Program								
CP-PW-15-BM	63-00	Infrastructure	\$0	\$120,000	\$0	\$0	\$0	\$120,000
Broadview Manor Street Lighting								
CP-PW-17-FS	PW17SI	63-00	\$1,750,000	\$0	\$0	\$0	\$0	\$1,750,000
Fiske Blvd Complete Streets Roadway, and Sidewalk Improvements Phase 3 (General Fund)								
CP-PW-17-PS	63-00	Infrastructure	\$0	\$675,000	\$0	\$0	\$0	\$675,000
Pineda Street Roadway and Sidewalk Reconstruction								
CP-PW-18-SI	63-00	Infrastructure	\$100,000	\$0	\$0	\$0	\$0	\$100,000
SR 520 Interim Safety Improvements								

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
001	3510								
CP-PW-18-SB	64-00	Machinery & Equipment		\$0	\$48,000	\$48,000	\$48,000	\$48,000	\$192,000
Steel bench replacement program									
CP-CD-11-SS	CD1205	63-00	Infrastructure	\$580,552	\$60,552	\$0	\$0	\$0	\$641,104
Stone Street Corridor Streetscaping (General Funds portion)									
3510 Division TOTAL				\$2,780,552	\$1,253,552	\$398,000	\$398,000	\$398,000	\$5,228,104

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
001	3540								
CP-PW-18-FW	3540-001	52-00	Operating	\$0	\$26,725	\$0	\$0	\$0	\$26,725
FLEET FASTER ASSET UPGRADE TO FASTER WEB									
CP-PW-18-FB	3540-001	68-10	Software	\$0	\$20,000	\$0	\$0	\$0	\$20,000
FLEET FASTER ASSET UPGRADE TO FASTER WEB									
3540 Division TOTAL				\$0	\$46,725	\$0	\$0	\$0	\$46,725

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
001	3560								
CP-PW-18-HV	64-00	Machinery & Equipment		\$0	\$40,000	\$50,000	\$0	\$0	\$90,000
City Hall HVAC replacement									
CP-PW-13-CR	62-00	Building		\$0	\$35,000	\$830,000	\$0	\$0	\$865,000
Cocoa Civic Center Rehabilitation									
CP-PW-18-WR	46-00	Repair & Maintenance		\$0	\$0	\$63,000	\$0	\$0	\$63,000
Cocoa PD Wall Rehab									
CP-PW-18-F2	46-02	R&M Building		\$36,000	\$0	\$0	\$0	\$0	\$36,000
Fire #2 Rehab									
CP-PW-18-PB	46-02	R&M Building		\$0	\$76,000	\$0	\$0	\$0	\$76,000
Public Works Pole Barn Rehab									
CP-PW-17-S3	46-02	R&M Building		\$0	\$75,000	\$0	\$0	\$0	\$75,000
Roof replacement Fire station #3									
CP-PW-18-SP	46-02	R&M Building		\$32,000	\$0	\$0	\$0	\$0	\$32,000
Seal/Paint Police department									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
001	3560								
3560 Division TOTAL				\$68,000	\$226,000	\$943,000	\$0	\$0	\$1,237,000
Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
001	3580								
CP-PW-17-DM	64-00	Machinery & Equipment		\$50,000	\$50,000	\$0	\$0	\$0	\$100,000
2 Digital message boards									
CP-PW-17-JS	CP1504	62-00	Building	\$175,000	\$4,385,000	\$0	\$0	\$0	\$4,560,000
New Joe L. Smith Center for Justice									
CP-PW-16-FS	63-00	Infrastructure		\$0	\$95,000	\$0	\$0	\$0	\$95,000
Total Fitness system									
CP-PW-18-TC	64-00	Machinery & Equipment		\$0	\$25,025	\$25,025	\$0	\$0	\$50,050
Trash Can replacement									
3580 Division TOTAL				\$225,000	\$4,555,025	\$25,025	\$0	\$0	\$4,805,050
001 Fund Total				\$3,264,171	\$6,954,807	\$1,877,697	\$1,169,750	\$643,571	\$13,909,996
Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
110	3230								
CP-CD-18-FA	CP1502	63-00	Infrastructure	\$260,000	\$0	\$0	\$0	\$0	\$260,000
6 Forrest Avenue Gateway Entry Feature									
CP-PW-18-BA	63-00	Infrastructure		\$0	\$0	\$500,000	\$3,500,000	\$0	\$4,000,000
Brevard Ave Streetscape Project									
CP-CD-14-TD	CS14LW	63-00	Infrastructure	\$414,000	\$0	\$0	\$0	\$0	\$414,000
Cocoa Riverfront T-Dock Expansion (Phase 2 - Construction)									
CP-CD-13-SP	CD1401	63-00	Infrastructure	\$0	\$0	\$0	\$0	\$433,000	\$433,000
Cocoa Village Wayfinding and Signage Program									
CP-CS-16-DG	62-00	Building		\$0	\$5,500,000	\$0	\$0	\$0	\$5,500,000
Downtown Parking Garage									
CP-CS-16-HS	CS15HS	63-00	Infrastructure	\$0	\$396,994	\$0	\$0	\$0	\$396,994
Harrison Street Streetscaping & Stormwater Drainage Improvements (Cocoa CRA portion)									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
110	3230								
CP-PW-17-PP	63-00	Infrastructure		\$0	\$0	\$125,000	\$0	\$0	\$125,000
Lee Wenner Park Paving and Striping									
CP-CS-16-RP	PW16RP	63-00	Infrastructure	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Riverfront Park Day Slips									
CP-CS-15-MF	CD1501	63-00	Infrastructure	\$0	\$0	\$245,354	\$0	\$0	\$245,354
Riverfront Park Mooring Field									
CP-CS-17-TC		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$1,685,721	\$1,685,721
Southern Gateway Traffic Circle									
3230 Division TOTAL				\$719,000	\$5,896,994	\$870,354	\$3,500,000	\$2,118,721	\$13,105,069
110 Fund Total				\$719,000	\$5,896,994	\$870,354	\$3,500,000	\$2,118,721	\$13,105,069

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
301	3580								
CP-FD-11-NS	62-00	Building		\$4,851,699	\$1,648,301	\$0	\$0	\$0	\$6,500,000
***New Fire Stations Construction - Subject to funding availability									
CP-CP-15-01	CP1501	62-00	Building	\$160,000	\$0	\$0	\$0	\$0	\$160,000
HEART OF COCOA MEETING ROOM									
3580 Division TOTAL				\$5,011,699	\$1,648,301	\$0	\$0	\$0	\$6,660,000
301 Fund Total				\$5,011,699	\$1,648,301	\$0	\$0	\$0	\$6,660,000

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	1515								
CP-FN-17-MR	64-15	IT Machinery & Equipmen		\$91,090	\$10,396	\$0	\$0	\$0	\$101,486
Meter reading Hand Held Utility Usage Reading Capture Devices									
1515 Division TOTAL				\$91,090	\$10,396	\$0	\$0	\$0	\$101,486

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4010								
CP-PW-18-FE	3540-001	52-00	Operating	\$0	\$26,725	\$0	\$0	\$0	\$26,725
FLEET FASTER ASSET UPGRADE TO FASTER WEB									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4010								
CP-PW-18-FA	3540-001	68-10	Software	\$0	\$20,000	\$0	\$0	\$0	\$20,000
FLEET FASTER ASSET UPGRADE TO FASTER WEB									
CP-WS-18-AF	WS16UP	31-00	Professional Services	\$1,398,790	\$0	\$0	\$0	\$0	\$1,398,790
Utility Privatization Services									
4010 Division TOTAL				\$1,398,790	\$46,725	\$0	\$0	\$0	\$1,445,515

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4020								
CP-WS-18-AT	WS18AS	63-00	Infrastructure	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Automatic Transfer Switch (ATS) Replacement at the TCR Pump Station									
CP-WS-18-CI	WS1117	63-00	Infrastructure	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Computerized Maintenance Management System (CMMS) Implementation									
CP-WS-18-AI	WS18DW	63-00	Infrastructure	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Drinking Water System E&IC Reliability and Automation Improvements									
CP-WS-18-GC	WS18DG	63-00	Infrastructure	\$170,000	\$0	\$0	\$0	\$0	\$170,000
Dyal Groundwater Clearwell Transfer Pump Control System Upgrade									
CP-WS-18-RC	WS18DP	63-00	Infrastructure	\$330,000	\$0	\$0	\$0	\$0	\$330,000
Dyal Groundwater WTP Reactor Clarifier No. 1 Pipeline Replacement - Construction									
CP-WS-17-DG	WS17LC	63-00	Infrastructure	\$90,000	\$0	\$0	\$0	\$0	\$90,000
Dyal WTP Package System PLC Upgrade - Cal Flow									
CP-WS-17-OZ	WS17FC	63-00	Infrastructure	\$160,000	\$0	\$0	\$0	\$0	\$160,000
Dyal WTP Package System Programmable Logic Controller Upgrade - Belt Filter Press									
CP-WS-18-SU	WS18SC	63-00	Infrastructure	\$170,000	\$0	\$0	\$0	\$170,000	\$340,000
Dyal WTP SCADA server, OS and Server Software Upgrade									
CP-WS-17-WC		68-10	Software	\$0	\$0	\$120,000	\$0	\$0	\$120,000
FY2020 SCADA Design Programming (Water Capital Project)									
CP-WS-17-CA		63-00	Infrastructure	\$0	\$0	\$0	\$60,000	\$0	\$60,000
FY2021 SCADA Design Programming (Water Capital Project)									

Fund	Dept/Div		2018	2019	2020	2021	2022	Total Capital Costs
421	4020							
CP-WS-18-SD	68-10	Software	\$0	\$0	\$0	\$0	\$120,000	\$120,000
FY2022 SCADA Design Programming (Water Capital Project)								
CP-WS-17-V6	64-00	Machinery & Equipment	\$32,900	\$0	\$0	\$0	\$0	\$32,900
Replacement of vehicle #03 (2008 Ford F250)								
CP-WS-17-V7	64-00	Machinery & Equipment	\$34,500	\$0	\$0	\$0	\$0	\$34,500
Replacement of vehicle #121 (2007 Ford F250 UTILITY)								
CP-WS-17-V11	64-00	Machinery & Equipment	\$0	\$34,975	\$0	\$0	\$0	\$34,975
Replacement of vehicle #130 (2010 Ford F250 UTILITY)								
CP-WS-17-V10	64-00	Machinery & Equipment	\$0	\$34,975	\$0	\$0	\$0	\$34,975
Replacement of vehicle #23 (2009 Ford F250 UTILITY)								
CP-WS-15-LN	64-00	Machinery & Equipment	\$0	\$0	\$250,000	\$0	\$0	\$250,000
Replacement of vehicle #47 (1996 Ford LNT8000)								
CP-WS-17-V8	64-00	Machinery & Equipment	\$34,500	\$0	\$0	\$0	\$0	\$34,500
Replacement of vehicle #78 (2004 Ford F250 UTILITY)								
CP-WS-17-V9	64-00	Machinery & Equipment	\$34,500	\$0	\$0	\$0	\$0	\$34,500
Replacement of vehicle #94 (2005 Ford F250 UTILITY)								
CP-WS-16-WR	WS1106	63-00	Infrastructure	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
WS-19 Raw Water Well Rehabilitation								
CP-WS-16-FC	WS18SW	63-00	Infrastructure	\$418,000	\$32,000	\$0	\$0	\$450,000
WT-56 Dyal Surface Water Filters Canopy and Enclosure								
CP-WS-16-DE	WS18DE	63-00	Infrastructure	\$98,000	\$872,000	\$0	\$0	\$970,000
WT-57 Dyal HSP #4 Tier 4 Diesel Engine Replacement								
CP-WS-18-DL		63-00	Infrastructure	\$0	\$290,000	\$0	\$0	\$290,000
WT59 Dyal Dewatered Lime Sludge Storage Structure - Design and Construction								
CP-WS-18-LS	WS18CB	63-00	Infrastructure	\$0	\$0	\$0	\$420,000	\$420,000
WT69 Dyal Groundwater WTP Chemical Building New Lime Silo Stairway - Construction								
CP-WS-18-DB		64-00	Machinery & Equipment	\$0	\$0	\$0	\$160,000	\$160,000
WT70 Dyal WTP Surface Water Dewatering Building - Polymer System Upgrade-Construction								

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4020								
CP-WS-18-DF	WS18CP	63-00	Infrastructure	\$300,000	\$0	\$0	\$0	\$0	\$300,000
WT71 Dyal Groundwater WTP Chemical Building - Two Disc Flow Pumps for Lime Feed System - Const.									
CP-WS-18-PS	WS18UP	63-00	Infrastructure	\$50,000	\$0	\$0	\$0	\$0	\$50,000
WT72 Dyal WTP server Uninterrupted Power Supply (UPS) Upgrade									
CP-WS-18-PC		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$140,000	\$140,000
WT73 Dyal High Service Pump Control System Upgrade									
4020 Division TOTAL				\$2,822,400	\$1,763,950	\$870,000	\$560,000	\$1,510,000	\$7,526,350

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4025								
CP-WS-17-V17		64-00	Machinery & Equipment	\$0	\$0	\$38,100	\$0	\$0	\$38,100
Replacement of vehicle #15 (2009 Ford F250 UTILITY)									
CP-WS-15-71		64-00	Machinery & Equipment	\$49,241	\$0	\$0	\$0	\$0	\$49,241
Replacement of vehicle #171 (2001 Ford F450 Dump)									
CP-WS-16-V6		64-00	Machinery & Equipment	\$0	\$0	\$38,100	\$0	\$0	\$38,100
Replacement of vehicle #174 (2009 Ford F250 Utility)									
CP-WS-15-29		64-00	Machinery & Equipment	\$0	\$0	\$70,900	\$0	\$0	\$70,900
Replacement of vehicle #29 (2002 Ford F450 Dump)									
CP-WS-15-32		64-00	Machinery & Equipment	\$0	\$0	\$71,900	\$0	\$0	\$71,900
Replacement of vehicle #32 (2002 Ford F450 Dump)									
CP-WS-18-V1		64-00	Machinery & Equipment	\$53,939	\$0	\$0	\$0	\$0	\$53,939
Replacement of vehicle #79 (2002 Ford F450 Utility)									
CP-WS-15-92		64-00	Machinery & Equipment	\$0	\$76,900	\$0	\$0	\$0	\$76,900
Replacement of vehicle #92 (2008 Ford F350 Utility)									
4025 Division TOTAL				\$103,180	\$76,900	\$219,000	\$0	\$0	\$399,080

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4055								
CP-WS-17-WP	WS0501	63-00	Infrastructure	\$2,420,000	\$0	\$0	\$0	\$0	\$2,420,000
14"/18" AC Raw Water Pipeline Upgrade and Well 17 Area Isolation Valves - Phase I Construction									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4055								
CP-WS-17-CP	WS1210	68-10	Infrastructure	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Capital Plan Update									
CP-WS-14-39	WS18MI	63-00	Infrastructure	\$150,000	\$1,290,000	\$0	\$0	\$0	\$1,440,000
DS-39 Merritt Island In-line Booster Pump Station									
CP-WS-18-FL		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$610,000	\$610,000
DS40 Ivy Dr. and Fenner Rd. Looping									
CP-WS-18-PB		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$880,000	\$880,000
DS43 Pluckebaum Rd and A Ln Looping									
CP-WS-18-BR		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$200,000	\$200,000
DS55 Banana River Drive Canal Crossing									
CP-WS-17-BR	WS18BR	63-00	Infrastructure	\$370,000	\$1,169,634	\$2,792,502	\$0	\$0	\$4,332,136
DS-56 Banana River Tank Improvements									
CP-WS-16-PS	DSCO	63-00	Infrastructure	\$0	\$0	\$87,616	\$1,092,384	\$0	\$1,180,000
DS-60 Banana River and Viera Pump Station Chloramination Improvements									
CP-WS-18-PL		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$310,000	\$310,000
DS62 Imperial to Central Pipe Loop/Brown Circle									
CP-WS-16-MM	WS16MM	63-00	Infrastructure	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000
DS-63 Marlin Manor Pipeline Improvements - Construction									
CP-WS-12-DP	WS1404	63-00	Infrastructure	\$4,456,476	\$13,902,001	\$3,297,999	\$0	\$0	\$21,656,476
Dyal Chemical Conversion & Reliability Improvement Project - Construction									
CP-WS-17-WE	WS18WF	63-00	Infrastructure	\$1,150,000	\$0	\$0	\$0	\$0	\$1,150,000
Fiber Optic Cable from Dyal WTP to Wewa WTP									
CP-WS-17-FO	WS17FO	63-00	Infrastructure	\$690,000	\$0	\$0	\$0	\$0	\$690,000
Fiber Optic Cable from Police Department to Dyal WTP									
CP-WS-18-FB	WS18FB	63-00	Infrastructure	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Fiske Boulevard Pipeline Improvements - Peachtree to Highland									
CP-UT-18-HS	WS18HS	63-00	Infrastructure	\$0	\$98,720	\$0	\$0	\$0	\$98,720
Harrison Street Streetscape (Utility portion)									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4055								
CP-WS-18-MA	WS17MI	63-00	Infrastructure	\$740,000	\$0	\$0	\$0	\$0	\$740,000
Michigan Avenue Force Main (Carry Forward)									
CP-WS-18-SS	WS18SS	63-00	Infrastructure	\$659,356	\$0	\$0	\$0	\$0	\$659,356
Stone Street Corridor Streetscaping (Utility portion)									
CP-WS-13-PM	WS1221	63-00	Infrastructure	\$1,500,000	\$1,400,000	\$1,200,000	\$1,100,000	\$1,000,000	\$6,200,000
Utilities Program Management									
CP-WS-18-TS	WS1210	68-10	Software	\$30,000	\$300,000	\$30,000	\$30,000	\$30,000	\$420,000
Wastewater Capital Plan									
CP-WS-14-03	WS0501	63-00	Infrastructure	\$0	\$0	\$0	\$0	\$240,000	\$240,000
WS-03 Piggings and Flushing Improvements for Raw Water Pipelines									
CP-WS-14-05	WS-05	63-00	Infrastructure	\$0	\$0	\$0	\$1,100,955	\$2,319,045	\$3,420,000
WS-05 54 inch Redundant Pipe to Dyal									
CP-WS-05-01	WS0501	63-00	Infrastructure	\$0	\$0	\$99,892	\$5,428,703	\$2,767,574	\$8,296,169
WS-09 42 inch New Pipeline West of Well 7A to Dallas Wewa									
CP-WS-18-RP		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$390,000	\$390,000
WS11 Redundant Pipeline Well 20 to 23 - Design									
CP-WS-12-PL	WS1201	63-00	Infrastructure	\$2,770,786	\$2,142,744	\$3,000,000	\$3,424,610	\$5,000,000	\$16,338,140
WS1201 Pipe Infrastructure Assessment and Replacement									
CP-WS-18-NW		63-00	Infrastructure	\$0	\$820,000	\$0	\$0	\$0	\$820,000
WS20 Install New Well No. 17									
CP-WS-18-SI		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$2,300,000	\$2,300,000
WS22 Wellfield Security Improvements									
CP-WS-14-02	WS1402	63-00	Infrastructure	\$3,995,629	\$0	\$0	\$0	\$0	\$3,995,629
WT-02 Separation of Groundwater and Surface Water Clear Well									
CP-WS-18-LF		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$840,000	\$840,000
WT37 Lime Feed and Storage System Improvements									
CP-WS-18-BE		63-00	Infrastructure	\$0	\$0	\$0	\$0	\$1,540,000	\$1,540,000
WT48 Recarbonation Basin Expansion-Reactor Clarifiers #1/#2 - Design and Construction									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4055								
CP-WS-15-SU	WS1508	63-00	Infrastructure	\$0	\$310,000	\$3,250,000	\$0	\$0	\$3,560,000
WT-51 Sulfuraetor									
CP-WS-16-GI	WT-54	63-00	Infrastructure	\$0	\$0	\$430,000	\$3,860,000	\$0	\$4,290,000
WT-54 Tier 4 Generator Improvements									
CP-WS-18-SB		62-00	Building	\$0	\$0	\$0	\$0	\$220,000	\$220,000
WT58 Dyal WTP Storage Building									
CP-WS-18-BP		63-00	Infrastructure	\$0	\$90,000	\$950,000	\$0	\$0	\$1,040,000
WT61 Dyal CO2 Bulk Package System									
CP-WS-17-TT	WS18DT	64-00	Machinery & Equipment	\$110,000	\$0	\$0	\$0	\$0	\$110,000
WT-62 Dyal TTHM Prevention and/or Reduction									
CP-WS-17-DF	WS18RD	63-00	Infrastructure	\$0	\$640,000	\$6,840,000	\$0	\$0	\$7,480,000
WT-63 Replacement of Dyal Finished Water Steel GST									
CP-WS-15-OI	WT-CO	64-00	Machinery & Equipment	\$0	\$0	\$1,513,504	\$3,036,496	\$0	\$4,550,000
WT-CO Ozone Improvements (Generator Replacement, Chiller Replacement, Contactor Improvements)									
4055 Division TOTAL				\$22,642,247	\$22,163,099	\$23,491,513	\$19,073,148	\$18,646,619	\$106,016,626

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4120								
CP-WS-18-BS		63-00	Infrastructure	\$0	\$0	\$200,000	\$200,000	\$1,800,000	\$2,200,000
Biosolids Improvements Project									
CP-WS-17-PA	WW-32	63-00	Infrastructure	\$0	\$115,000	\$0	\$0	\$0	\$115,000
Bracco Pond Aeration									
CP-WS-18-BI	WW-32	63-00	Infrastructure	\$0	\$90,000	\$0	\$0	\$0	\$90,000
Bracco Pond Interconnect									
CP-WS-18-CS		63-00	Infrastructure	\$0	\$100,000	\$600,000	\$0	\$0	\$700,000
Chemical Storage Relocation									
CP-WS-18-UP	WS17CM	63-00	Infrastructure	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CMMS Update Phase II									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4120								
CP-WS-18-GR	63-00	Infrastructure		\$0	\$0	\$0	\$0	\$200,000	\$200,000
Generator Replacement									
CP-WS-18-IP	63-00	Infrastructure		\$0	\$0	\$0	\$0	\$205,000	\$205,000
Internal Recycle Pump Replacement									
CP-WS-18-FI	WS16SF	63-00	Infrastructure	\$2,115,000	\$2,115,000	\$0	\$0	\$0	\$4,230,000
Jerry Sellers Flow Improvements									
CP-WS-18-LE	WS18SE	62-00	Building	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Jerry Sellers WRF Laboratory Expansion									
CP-WS-18-OP	WS18PR	31-00	Professional Services	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Jerry Sellers WRF Operating Permit Renewal									
CP-WS-18-LP	63-00	Infrastructure		\$0	\$0	\$0	\$200,000	\$0	\$200,000
LCP No. 1 Rehabilitation									
CP-WS-18-CR	WS1222	63-00	Infrastructure	\$780,000	\$0	\$0	\$0	\$0	\$780,000
MCC and Conduit Replacement Project (Carry Forward)									
CP-WS-18-MP	63-00	Infrastructure		\$0	\$65,000	\$650,000	\$0	\$0	\$715,000
Michigan Pond Supplemental Reuse									
CP-WS-17-ML	WS1510	63-00	Infrastructure	\$40,000	\$400,000	\$750,000	\$0	\$0	\$1,190,000
Mud Lake Wetlands									
CP-WS-18-FR	64-00	Machinery & Equipment		\$21,200	\$0	\$0	\$0	\$0	\$21,200
New F150 Ref Cab									
CP-WS-18-WP	63-00	Infrastructure		\$0	\$0	\$0	\$600,000	\$0	\$600,000
Reclaimed Water Pump Replacement									
CP-WS-18-RM	64-00	Machinery & Equipment		\$0	\$0	\$0	\$550,000	\$0	\$550,000
Replacement of MCCs 7 and 8									
CP-WS-17-V16	64-00	Machinery & Equipment		\$0	\$30,237	\$0	\$0	\$0	\$30,237
Replacement of vehicle #42 (2006 Ford E250 VAN)									
CP-WS-17-RT	WS17RT	63-00	Infrastructure	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
RTU Replacement									

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4120								
CP-WS-18-TR	63-00	Infrastructure		\$0	\$0	\$0	\$0	\$250,000	\$250,000
Tank recoating project									
CP-WS-18-TP	63-00	Infrastructure		\$0	\$0	\$0	\$430,000	\$0	\$430,000
Transfer pump replacement									
CP-WS-18-DC	63-00	Infrastructure		\$0	\$0	\$0	\$0	\$2,530,000	\$2,530,000
UV Disinfection Conversion									
CP-WS-17-VI	WS17VA	63-00	Infrastructure	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Valve Identification Project									
CP-WS-17-V2	64-00	Machinery & Equipment		\$56,000	\$0	\$0	\$0	\$0	\$56,000
Water Reclamation E250 Van									
4120 Division TOTAL				\$3,402,200	\$3,065,237	\$2,350,000	\$2,130,000	\$5,135,000	\$16,082,437
Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
421	4125								
CP-WS-17-R3	WS0904	63-00	Infrastructure	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$1,600,000
CIPP Rehabilitation Phases 3 - 6									
CP-WS-18-SR	63-00	Infrastructure		\$0	\$0	\$0	\$700,000	\$0	\$700,000
Lift Station No. 1 Replacement									
CP-WS-17-V18	63-00	Infrastructure		\$0	\$0	\$0	\$38,100	\$0	\$38,100
Replacement of vehicle #53 (2009 Ford F250 UTILITY)									
CP-WS-17-V1	WW-33	64-00	Machinery & Equipment	\$0	\$0	\$30,237	\$0	\$0	\$30,237
Water Reclamation Fleet E250 Van									
CP-WS-17-V3	WW-36	64-00	Machinery & Equipment	\$0	\$0	\$0	\$38,100	\$0	\$38,100
WFO Sewer F250 Utility Ford									
CP-WS-17-V4	WW-37	64-00	Machinery & Equipment	\$0	\$0	\$0	\$75,900	\$0	\$75,900
WFO Sewer F450 Dump Ford									
4125 Division TOTAL				\$400,000	\$400,000	\$430,237	\$1,252,100	\$0	\$2,482,337
421 Fund Total				\$30,859,907	\$27,526,307	\$27,360,750	\$23,015,248	\$25,291,619	\$134,053,831

Fund	Dept/Div			2018	2019	2020	2021	2022	Total Capital Costs
423	3570								
CP-SW-11-Cra	PW08CG	63-00	Infrastructure	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Annual Curb & Gutter R&M Program									
CP-SW-11-CR	SW08PL	63-00	Infrastructure	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Annual Cured in Place Pipe Lining									
CP-PW-17-FY	PW17SI	63-00	Infrastructure	\$140,000	\$0	\$0	\$0	\$0	\$140,000
Fiske Blvd Complete Streets Roadway, and Sidewalk Improvements Phase 3 (General Fund)									
CP-PW-17-HS	SW17HS	63-00	Infrastructure	\$0	\$95,867	\$0	\$0	\$0	\$95,867
Harrison Street Streetscape (Stormwater portion)									
CP-SW-12-IR	SW1503	63-00	Infrastructure	\$0	\$80,000	\$80,000	\$80,000	\$80,000	\$320,000
Indian River Drive Baffle Box									
CP-SW-17-MB		64-00	Machinery & Equipment	\$0	\$310,000	\$0	\$0	\$0	\$310,000
Mechanical Broom Sweeper									
CP-SW-12-RR	SW1301	63-00	Infrastructure	\$0	\$0	\$250,000	\$0	\$0	\$250,000
Pipe Range Road Drainage Ditch									
CP-PW-18-SS		63-00	Infrastructure	\$120,414	\$0	\$0	\$0	\$0	\$120,414
Stone street Corridor Streetscaping (Stormwater portion)									
CP-SW-18-AM		31-00	Professional Services	\$80,000	\$50,000	\$0	\$0	\$0	\$130,000
Stormwater GIS Asset Mapping									
CP-SW-17-FA		63-00	Infrastructure	\$250,000	\$135,000	\$0	\$0	\$0	\$385,000
US1 and Forrest Ave Stormwater Facility									
CP-PW-18-YI		64-00	Machinery & Equipment	\$32,000	\$0	\$0	\$0	\$0	\$32,000
Yale Industrial Forklift									
3570 Division TOTAL				\$872,414	\$920,867	\$580,000	\$330,000	\$330,000	\$3,033,281
423 Fund Total				\$872,414	\$920,867	\$580,000	\$330,000	\$330,000	\$3,033,281
Total Requests				\$40,727,191	\$42,947,276	\$30,688,801	\$28,014,998	\$28,383,911	\$170,762,177